Monday, November 8, 2021
5:30 PM
City Council Chambers

CITY COUNCIL STUDY SESSION AGENDA

I. Call to Order

1. Roll Call
2. Pledge of Allegiance

II. Study Session: Study Sessions are less formal meetings of the City Council called to discuss broad policy themes and obtain input from the governing body about proposals and initiatives that are still being developed. No formal votes are taken at Study Sessions, and no informal directions expressed at Study Sessions bind the City Council, or its individual members, to vote in a certain manner at a future City Council meeting. Members of the public should limit their remarks to three (3) minutes after Council discussion.

FY 2022 Budget Review

III. Appearance of Citizens

Policy relative to Appearance of Citizens:
A 30-minute time period is provided for citizens to appear and express their views before the City Council. Each citizen speaking will be limited to one appearance of up to 3 minutes. No immediate response will be given by City Council or City staff members. Citizens are to give their documents (if any) to the Police Officer for distribution to the Council. When the Mayor determines that all persons wishing to speak in accordance with this policy have done so, members of the City Council and key staff may make comments.

IV. Adjournment

ATTACHMENTS:

Description	Type
First FY 2022 Budget Session	Cover Memo
2022 Proposed Budget	Backup Material

November 5, 2021

TO: Mayor Julie Moore Wolfe & Members of the Decatur City Council

FROM: Scot Wrighton, City Manager

RE: First FY 2022 Budget Session

The City Council has scheduled budget study sessions for Monday, November 8th and Wednesday, November 17th. The portions of the budget that will be reviewed on Monday, November 8th are listed on a separate sheet inside the opening pocket of the budget notebook. The remaining budget portions are planned for review on November 17th. Council members only need to review the listed sections of the budget in preparation for this first study session. The page numbers corresponding to the "reading assignment" for the first study session are:

Budget Section	Pages
Intro. & General Fund Revenues and Expenditures	1-89
Public Safety Special Purposes Accounts	90-99, 208-209
Tax Increment Financing Funds	100-108
Mass Transit & Fiber Optics Enterprise Funds	123, 126-136
A.R.P. Recommended Allocations, Appendix "A"	227-231

There are several items that are ***NOT YET*** included in the recommended budget pending decisions by the City Council. Staff will make these revisions later in the process. These include:

1. Most of the recommended distributions of unallocated ARP funds from 2021 and 2022 are not included in the budget pages until the City Council decides where to spend these unallocated funds.
2. Although a water/sewer bond issue is recommended in the first quarter of 2022, bond proceeds are not included in the water and sewer revenues pending council's approval.
3. Revenues from the approved one-cent video gaming push tax are not included in the recommended budget pending the City Council's decision about whether to dedicate these monies to demolition in a separate fund. This can be discussed Monday night.
4. Property tax revenues assume council selects tax levy "Option #1" at this point, but council may prefer "Option 1.5" or "Option 2." This should be discussed Monday.
5. While General Fund revenues include some new revenues for new programs such as a rental inspection involving frequently cited rental structures and vacant/foreclosed registrations, General Fund revenue enhancements discussed previously such as business licensing, increasing the fee per video gaming machine (assessed to the terminal operator) are not yet included pending council discussion and approval.
6. The Recycling Fund is shown in the budget for all of 2022, although staff anticipates that this fund will need to be replaced by a new Solid Waste Fund, if and when the city takes over consolidated garbage and recycling billing after a pending overhaul of the city's garbage and recycling ordinances in early 2022.

The compilation of the annual city budget is still in progress, and staff will continue making revisions and incorporating council-directed changes in the weeks ahead. Even in the days since the recommended budget was given to council members on November 1, staff has made major revisions to the sections of the budget that are ***NOT*** up for review on November 8th. For this reason, we will hand out a new version of the budget on Monday night, November 8 for council members to use in preparing for the November 17 budget study session.

Department heads will be present at each budget study session to answer questions about their respective sections of the recommended budget.

The new budget must be adopted prior to the start of the new fiscal year on January 1, 2022. To make this possible, all staff and council modifications should be entered into our budget system prior to Thanksgiving so that a final recommended budget can be made available to the public and become the subject of the legally required public hearing on the FY 2022 budget. However, the City Council still has the discretion to make budget changes up until approval of an ordinance formally adopting the final budget—and this action is planned for mid-December.

City of Decatur, Illinois
2022
Budget
Study Session Discussion

Budget Publication Date:	***November 1, 2021***
City Council Study Session Date:	***November 8, 2021***
Public Hearing Date:	***December 6, 2021***
Budget Adoption Date:	***December 6, 2021***

CITY OF DECATUR

Macon County, Illinois

Decatur Civic Center
1 Gary K. Anderson Plaza
Decatur, Illinois
www.decaturil.gov

Mayor
Julie Moore Wolfe

Council Members
Chuck Kuhle
David Horn
Lisa Gregory
Bill Faber
Dennis Cooper
Ed Culp

Officials
Scot - Wrighton - City Manager
Gregg Zientara - City Treasurer & Director of Finance
Kim Althoff - City Clerk
Wendy Morthland - Corporation Council

November 1, 2021

TO: Mayor Julie Moore Wolfe & Members of the Decatur City Council

FROM: Scot Wrighton, City Manager
Gregg Zientara, CFO & City Treasurer

RE: City Manager's FY 2022 Recommended Budget

Presented for consideration is the City Manager's Recommended Budget for FY 2022. This document will continue to be a work-in-progress until it is finally and formally adopted by the City Council in December. The purpose of this memo is to discuss broad trends, and to point out places in the budget where the City Council will eventually need to make major decisions.

The recommended budget is a balanced budget. By this we mean that total anticipated revenues plus carryover reserves are equal to anticipated expenditures in 2022 plus recommended reserves or the restricted reserves set by City Council Policy. It does not mean that a year's revenues equal or exceed the same year's expenditures in all funds. To illustrate this using the General Fund, staff anticipates 2022 revenues of approximately $77,900,000 (excluding ARP funds), and a year-end carryover of approximately $13,600,000 for a total of $91,500,000. This is roughly equal to the combination of approximately $78,400,000 in 2022 anticipated expenditures and $13,100,000 in restricted reserves (equal to 60 days operating as per council policy). In fact, the staff anticipates that the city will end 2021 with more than 60 days of reserve, so the portion over 60 days has been dedicated to expenses in the new year. Additionally, we have held out more than $500,000 to reduce the amount of next year's property tax to a rate below "Option 2" (as discussed by the council). This amount will be needed to pay additional amounts for public safety pensions and debt service that would otherwise come from property taxes.

Budget highlights, new programs and major projects are explained in each departmental budget' s narrative. In fact, although council members are free to ask about any aspect of the budget during upcoming budget review sessions, most new initiatives, new projects and programs are explained in each fund's and each department's budget narratives in the program description and budget highlights sections. These narrative sections are intended to serve as discussion-starters around major policy and program changes for council's in-depth review.

While preparation of the General Fund is mostly complete and ready for council review, at this writing several non-General Fund components of the recommended budget are still being calculated and checked. As they are completed, non-General Fund parts of the proposed budget will be distributed to council members as soon as possible. For this reason, we request that the City Council begin their analysis of the 2022 budget on November 8th beginning with General Fund revenues, General Fund expenditures, special purpose public safety funds, tax increment financing funds, mass transit, the IT enterprise fund, and the ARP allocation appendix. Prior to November 8th, staff will provide updated budget documents for all other non-General Fund parts of the budget, including water, sewer, storm sewer, community development grant funds, and other miscellaneous non-General Fund accounts. A detailed listing of our recommendations for how to go through the proposed budget on November 8 is attached to this memo.

Although the budget detail is in each fund's and department's narrative, it would be appropriate to highlight here some overall considerations and assumptions that went into compiling this recommended budget document.

First, the budget assumes that the City Council will adopt a tax levy ordinance in December that is mid-way between Option 1 and Option 2—in other words, one that captures modest growth in new construction and annexation but does not capture inflationary effects that will follow from aggregate increases in equalized assessed values. This fiscal restraint will be appreciated by taxpayers—if they can decipher it in their tax bills—but it also requires the city to again dip into its reserves just to meet its growing public safety pension obligations, as well as comply with bond repayment schedules. We have set aside additional funds to accomplish this.

Second, the budget allows very little increase in staffing levels that are supported by general governmental revenues. Yet, the city's budget will be higher in 2022 and 2023 because a significant amount of Federal and State relief funds flow through it in these years. These are one-time revenues, and it is strongly recommended that, to the greatest extent possible, the council deploy them to one-time expenditures. The Federal and State governments cannot sustain this level of local government subsidy, and it will end abruptly. For this reason, it would be ill-advised to plan for new expenditures that will create long-term funding obligations. As per council's direction, a communications coordinator position has been added, and two new positions have been created in the Community Development Department to support neighborhood revitalization. Other than that, no other positions supported by general taxation have been added (although new two enterprise fund positions are recommended to support watershed management and water and sewer engineering.

Third, although the City Council has discussed replacement revenues during its biennial strategic planning session, there is not a governing body consensus about what these should be; so more discussion about this topic in the future is warranted. There does appear to be support, however, for modest increases in video gaming machine fees if they are assessed to the terminal operator rather than the local liquor license holder. And there is a willingness to consider minor fees that directly defray the costs of certain types of service delivery. Other than minor fees for specific service, no major new revenues have yet been incorporated into the proposed budget for 2022.

Fourth, although a significant amount of ARP monies will be deployed to water and sewer projects because of the large number of expensive projects remaining to be completed, it is recommended that the City Council approve a bond issue for approximately $22 million to support water and sewer projects during the First Quarter of 2022 to take maximum advantage of low interest rates and to accelerate the rate at which these projects can be moved to the construction phase. Bond proceeds are not yet included in the proposed budget.

Fifth, because provisions of the current solid waste and recycling collection arrangement will expire in mid-2022, any major change to this service will impact the budget. In our negotiations with private haulers in Decatur, it is clear that a centralized billing system would contribute directly to reducing the quantity of rubbish laying around neighborhoods. However, this change will necessitate the creation of a new Solid Waste Fund beginning in July 2022. At this point a new Solid Waste Fund has not been added to the proposed budget, but it will be added prior to the second budget study session and will incorporate recycling.

Sixth, the city's public transit service has also been the recipient of significant amounts of Federal and State funding in various relief bills. Like the ARP monies, this funding source will eventually come to an end. To make the best use of one-time transit monies while still planning for a future with less grant money in the transit operation, the City Council will be asked to consider several major policy issues: 1) should fares be re-introduced in 2022; 2) can we consolidate the transit and Public Works Department maintenance garage operations to save money and make better utilization of facilities and manpower; 3) can we build a new vehicle washing facility with transit funds that could be used by other city vehicles in a way that is financially advantageous for both the city and the transit service; and 4) how can the use of micro-transit, new technologies and other transit programs not currently deployed in Decatur be used to enhance public transit services? Staff recommends that the answer to all of these questions be "yes."

Seventh, the city's revitalization "roadmap" has matured to the point where it is easier to put budget numbers to different elements of the strategy. In the next two to three years, it will be important for the staff and City Council to identify more clearly how to fund the two most expensive parts of the strategy: a higher volume of demolitions, and a higher volume of housing rehabilitation.

To the greatest extent possible, staff has tried to anticipate new developments and new projects that will impact the budget in 2022. But is impossible to predict them all. So, we expect that the City Council may be called upon to amend the budget in 2022 as required to legally and financially accommodate new initiatives not fully anticipated in this document.

We look forward to discussing the budget with the City Council in greater detail.

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City of Decatur, Illinois

2022 Budget

Fund Revenue & Expenditure Summary

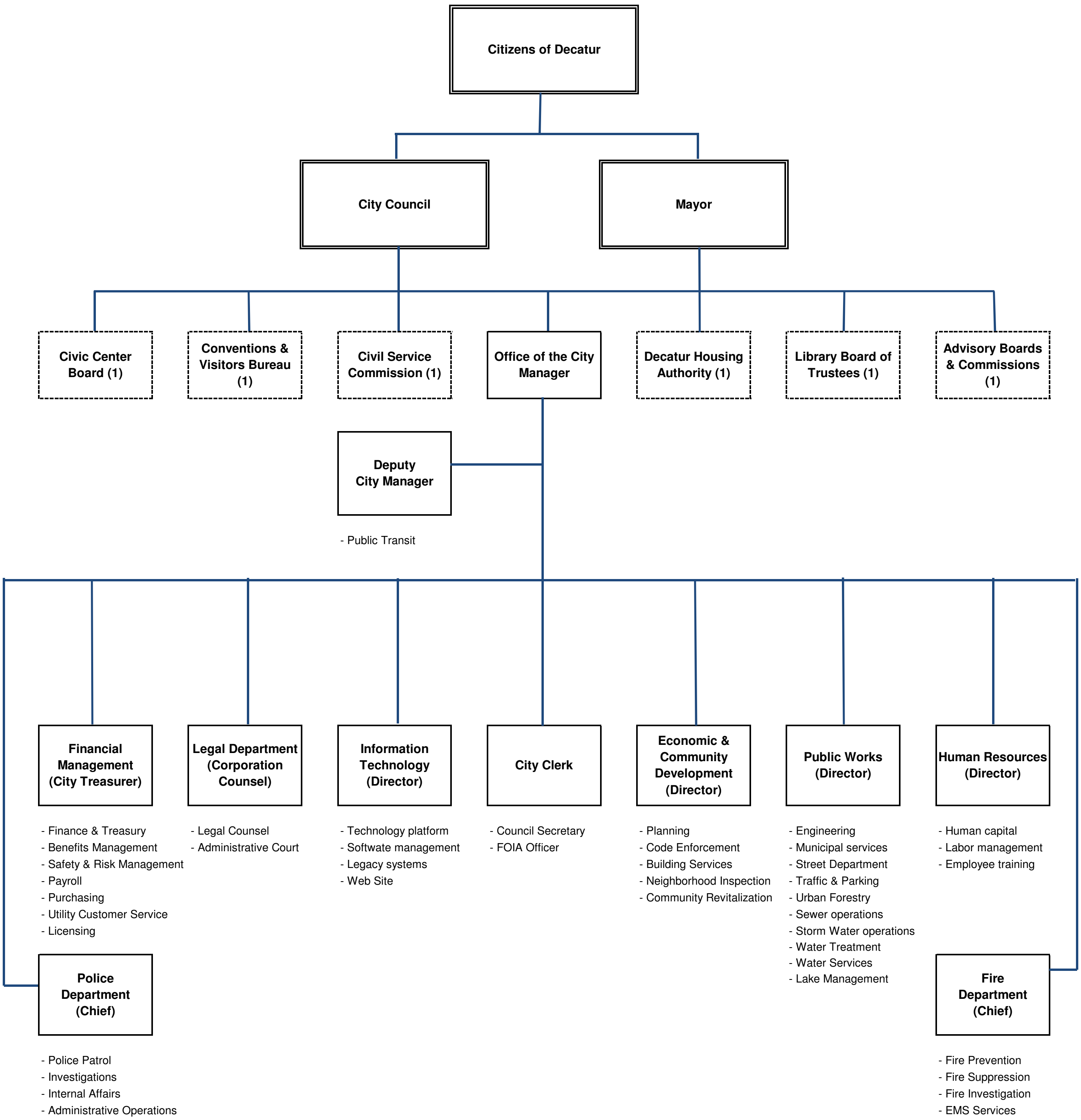
Fund	Fund Name	Beginning Fund Balance	Interfund Loan Repayment	Revenue	Expense	Surplus (Deficit)	Ending Fund Balance
		Budget Period 2022					
10	**General Fund**	13,637,739	-	77,900,000	78,857,305	(957,305)	12,680,434
	Special Public Safety Funds						
25	Police State Drug Enforcement	122,780	-	103,500	229,520	(126,020)	(3,240)
26	Police DUI Fines & Fees	220,277	-	107,100	141,000	(33,900)	186,377
27	Police Lab & Programs	184,415	-	1,800	25,000	(23,200)	161,215
30	Police Federal Drug Enforcement	254,999	-	85,200	125,000	(39,800)	215,199
37	Foreign Fire Insurance Tax	185,434	-	185,550	185,550	-	185,434
	Total Special Public Safety Funds	967,905	-	483,150	706,070	(222,920)	744,985
	Special Economic Development Funds						
19	TIF Old Towne	90,629	-	974,243	929,140	45,103	135,732
20	TIF Southeast Plaza	26,570	-	-	-	-	26,570
21	TIF Wabash Crossing	1,116,335	-	347,225	347,000	225	1,116,560
23	TIF Eastgate	44,287	-	330,309	330,000	309	44,596
24	TIF South Side	104,219	-	47,626	47,000	626	104,845
28	TIF Pines Shopping	98,553	-	108,951	107,119	1,832	100,385
29	TIF Grand & Oakland	161,968	-	197,334	197,334	-	161,968
	Total Economonic Development Funds	1,642,561	-	2,005,688	1,957,593	48,095	1,690,656
	Special Community Development Funds						
16	Community Grants	-	-	536,940	536,940	-	-
17	HOME	(118,235)	-	1,418,000	1,353,284	64,716	(53,519)
18	CDBG	1,788,616	-	3,128,800	3,128,799	1	1,788,617
82	DCDF	288,250	-	183,555	183,000	555	288,805
84	Community Revitalization	5,033,398	-	5,133,500	5,571,250	(437,750)	4,595,648
	Total Community Development Funds	6,992,029	-	10,400,795	10,773,273	(372,478)	6,619,551
	Enterprise Funds						
70	Mass Transit Operations	1,794,381	-	13,852,298	13,578,888	273,410	2,067,791
77	Fiber Optics	1,051,788	-	814,770	1,061,700	(246,930)	804,858
78	Public Works Storm Water	3,002,025	-	1,942,114	2,482,633	(540,519)	2,461,506
79	Public Works Sewer	10,674,137	-	6,491,778	18,257,246	(11,765,468)	(1,091,331)
80	Public Works Water Operating	5,995,996	-	32,651,538	32,629,232	22,306	6,018,302
81	Public Works Water Capital	9,860,099	-	4,050,000	16,671,096	(12,621,096)	(2,760,997)
86	Public Works Water Debt Service	12,500,000	-	-	-	-	12,500,000
88	Recycling	805,373	-	701,827	40,176	661,651	1,467,024
89	Water Bond Construction	-	-	-	217,329	(217,329)	(217,329)
	Total Enterprise Funds	45,683,799	-	60,504,325	84,938,300	(24,433,975)	21,249,824

Fund Revenue & Expenditure Summary

Fund	Fund Name	Beginning Fund Balance	Interfund Loan Repayment	Revenue	Expense	Surplus (Deficit)	Ending Fund Balance
		Budget Period 2022					
	Internal Service Funds						
34	Building Fund	524,312	-	589,375	674,198	(84,823)	439,489
60	Fleet Maintenance	308,476	-	3,028,373	3,120,601	(92,228)	216,248
64	Risk Management	1,958,072	-	4,204,788	3,424,383	780,405	2,738,477
65	Benefit Insurance Fund	420,251	-	12,695,832	13,491,140	(795,308)	(375,057)
	Total Internal Service Funds	3,211,111	-	20,518,368	20,710,322	(191,954)	3,019,157
	Capital Project Funds						
42	Local Roads & Streets	953,432	-	1,900,000	1,767,131	132,869	1,086,301
44	2018 Bond Project	2,677,100	-	575,236	3,248,110	(2,672,874)	4,226
45	Capital Project	85,761	-	330,000	330,000	-	85,761
46	State Motor Fuel Tax	(5,346,636)	-	6,907,246	8,030,490	(1,123,244)	(6,469,880)
50	Debt Service	1,446,785	-	2,792,781	2,504,234	288,547	1,735,332
61	Equipment Replacement	932,573	-	900,000	1,629,717	(729,717)	202,856
99	American Rescue Plan	2,280,713	-	-	-	-	2,280,713
	Total Capital Project Funds	3,029,728	-	13,405,263	17,509,682	(4,104,419)	(1,074,691)
	Miscellaneous Funds						
22	DUATS	31,799	-	360,000	360,000	-	31,799
36	Municipal Band	81,845	-	76,276	86,876	(10,600)	71,245
40	PEG Capital	112,124	-	71,650	69,882	1,768	113,892
85	Grants	(608,938)	-	-	470,000	(470,000)	(1,078,938)
	Total Miscellaneous Funds	(383,170)	-	507,926	986,758	(478,832)	(862,002)
	Automomous Funds						
35	City of Decatur Library	1,731,698	-	4,165,342	3,780,566	384,776	2,116,474
58	Library Capital	335,195	-	252,200	250,000	2,200	337,395
59	Library Trust	89,484	-	30,565	108,000	(77,435)	12,049
90	Firefighters Pension	72,597,900	-	10,811,548	10,133,316	678,232	73,276,132
91	Police Pension	99,872,604	-	11,932,191	10,116,936	1,815,255	101,687,859
	Total Automomous Funds	174,626,881	-	27,191,846	24,388,818	2,803,028	177,429,909
	Total City of Decatur	249,408,583	-	212,917,361	240,828,121	(27,910,760)	221,497,823
	Less Interfund Transfers						
	Net Balances	249,408,583	-	212,917,361	240,828,121	(27,910,760)	221,497,823

Notes:

City of Decatur, Illinois
Organization Chart



Effective as of January 1, 2021

(1) Board Members include Mayoral Appointments confirmed by City Council

City of Decatur, Illinois
2022 Budget
Headcount Staffing

Organizational Unit	2019 Actual	2020 Budget	2021 Projected	2022 Budget	Change vs 2021
Total City Headcount Staffing					
Management	85	91	90	94	2
AFSCME Union	113	118	118	120	1
Police Union	133	138	139	139	-
Fire Union	102	102	102	100	(2)
Total	433	449	449	453	*1*
Position Changes over prior year budgeted staff					
Executive	*(1)*			*1*	*1*
Information Technology			*(2)*		
Human Resources					
Legal					
Finance					
Economic & Community Devel			*2*	*4*	*4*
Police		*(12)*			
Fire				*(2)*	*-2*
Public Works			*1*		
Water				*1*	
Total Change in Staff	*(1)*	*(12)*	*1*	*4*	*3*

Staffing by Department and Employee Group

Div	Fund	Organizational Unit		2019 Actual	2020 Budget	2021 Projected	2022 Budget	Change vs 2021
		Executive		5	6	7	8	*1*
015	*10*	*Executive & City Clerk*		4	4	4	5	*1*
			Management	4	4	4	5	
701	*70*	*Mass Transit*	*Management*	1	2	3	3	*1*
016	*10*	***Human Resources***	*Management*	4	4	4	4	-
017	*10*	***Information Technology***		10	10	8	8	-
			Management	8	8	6	6	-
			AFSCME	2	2	2	2	-
020	*10*	***Legal***	*Management*	7	7	7	7	-

Staffing by Department Employee Group (Cont.)

Div	Fund	Organizational Unit		2019 Actual	2020 Budget	2021 Projected	2022 Budget	Change vs 2021
		Financial Management		**20**	**22**	**21**	**21**	**-**
035	10	Controlling & Treasury		11	13	12	12	-
037	10	Purchasing		2	2	2	2	-
			Management	7	7	6	6	-
			AFSCME	6	8	8	8	-
				13	15	14	14	-
805	80	Utilitiy Customer Serv		7	7	7	7	-
			Management	1	1	1	1	-
			AFSCME	6	6	6	6	-
		Economic & Community Development		**19**	**20**	**21**	**25**	**4**
050	10	Planning & Sustainability		5	6	6	7	1
052	10	Building Inspections		6	6	6	7	1
053	10	Neighborhood Inspections		5	5	5	7	2
054	10	Revitalization & Housing Services		3	3	4	4	-
			Management	10	11	12	14	2
			AFSCME	9	9	9	11	2
				19	20	21	25	4
065	10	**Police**		**149**	**158**	**159**	**159**	-
		Police Management Sworn		8	8	8	8	-
		Police Officers Sworn		133	138	139	139	-
		Police Sworn Officer Total		141	146	147	147	-
		Police Civilian		8	12	12	12	-
			Management	4	8	8	8	-
			AFSCME	4	4	4	4	-
070	10	**Fire**		**109**	**109**	**109**	**107**	**(2)**
		Management Sworn		6	6	6	6	-
		Officers Sworn		102	102	102	100	(2)
		Sworn Officer Total		108	108	108	106	-
		Civilian Management		1	1	1	1	-

Staffing by Department and Employee Group (Cont.)

Div	Fund	Organizational Unit		2019 Actual	2020 Budget	2021 Projected	2022 Budget	Change vs 2021
	Public Works			**110**	**113**	**113**	**113**	**-**
080	10	Administration		2	2	2	2	-
082	10	Engineering		11	12	13	13	-
083	10	Municipal Services		47	47	46	46	-
			Management	15	15	14	14	-
			AFSCME	45	46	47	47	-
				60	61	61	61	-
601	61	Fleet Maintenance						
			Management	1	1	1	1	-
			AFSCME	7	7	7	7	-
				8	8	8	8	-
801	80	Water Production		13	15	15	15	-
802	80	Water Lake Management		4	4	4	5	1
803	80	Water Administration		2	2	2	2	-
804	80	Water Services		23	23	23	22	-
			Management	8	8	9	10	1
			AFSCME	34	36	35	35	(1)
				42	44	44	44	-
		Grand Total - Full Time		433	449	449	452	3

City of Decatur, Illi of Decatur, Illinois
2022
Fund Revenue & Expevenue & Expenditure

Fund Name: General Fund — **Fund Number**: 10

Fund Description & Purpose

The primary operating fund of City Government. Fund revenues include state distributed taxes, local taxes, service revenue from external and internal customers, permit & license revenue, fine & fee and other miscellaneous revenue.
Revenues received defray the operating expense of City Government, Public Safety protection and Public Works services to City residents and stakeholders.

(Whole $)

Description	2019 Actual	2020 Actual	2021 Amended Budget	2021 Projected Actual	2021 Proposed Budget	% Change
Revenue						
Tax Revenue	56,205,214	54,544,863	56,469,080	62,990,440	63,927,500	1%
Internal Service Revenue	8,278,055	8,107,054	8,644,184	8,371,700	8,853,264	6%
External Service Revenue	536,636	563,332	610,000	638,105	649,000	2%
Grant Revenue	266,353	458,905	2,943,938	2,547,575	570,000	-78%
Permit & License Revenue	1,306,523	1,238,751	1,078,000	1,594,466	1,520,000	-5%
Fines & Fees Revenue	1,211,709	725,818	1,320,600	924,320	1,164,600	26%
Other Revenue	1,307,283	1,543,343	3,011,343	2,965,928	1,215,636	-59%
Total Revenue	69,111,772	67,182,066	74,077,145	80,032,533	77,900,000	-3%
Expenditure by Division						
010 General Government Legislative	47,003	38,654	61,512	47,046	61,687	31%
015 General Government Executive	585,927	679,702	677,425	714,257	868,399	22%
016 Management Service Human Resources	515,478	483,713	573,079	575,173	602,304	5%
017 Management Service IT	1,860,465	1,798,087	1,861,444	1,829,200	1,852,668	1%
018 Management Service City Clerk	28,593	6,744	11,130	11,130	-	
020 General Government Legal	903,941	896,249	935,916	1,038,377	1,006,159	-3%
035 Finance Controlling & Treasury	1,418,424	1,356,973	1,555,035	1,468,273	1,572,082	7%
037 Finance Purchasing	227,115	242,087	237,688	229,315	197,850	-14%
038 Finance Civic Center	187,060	181,172	222,934	245,466	273,954	12%
039 Finance City General & Administrative	2,254,735	2,339,083	2,948,187	5,974,399	4,838,576	-19%
050 ECD Planning & Sustainability	578,217	555,353	684,523	627,370	877,512	40%
052 ECD Building Inspections	612,773	633,224	716,241	725,732	899,691	24%
053 ECD Neighborhood Inspections	768,405	1,117,626	1,151,447	1,188,061	1,171,393	-1%
054 ECD Revitalization & Housing Services	357,844	385,822	487,716	399,604	631,134	58%
055 ECD Economic Development	28,597	533,046	585,800	425,876	520,500	0%
060 Public Safety Communications	-	-	-	-	-	0%
065 Public Safety Police Protection	27,383,731	27,343,890	28,123,700	28,762,935	31,097,437	8%
070 Public Safety Fire Protection	19,475,951	20,045,456	20,444,974	20,444,730	21,498,457	5%
080 Public Works Administration	572,906	536,138	571,063	585,660	554,233	-5%
082 Public Works Engineering	1,108,372	1,066,707	1,374,109	1,130,886	1,610,298	42%
083 Public Works Municipal Services	4,520,312	4,578,414	4,885,782	4,588,366	5,296,658	15%
084 Public Works Streets	924,417	973,859	1,059,245	1,037,924	1,183,725	14%
086 Public Works Traffic & Parking	1,469,221	1,342,031	1,400,907	1,340,487	1,405,870	5%
088 Public Works Bldg & Land Mgmt	523,502	523,505	630,143	621,591	736,717	19%
Net of lower Rev / Exp						
Total Expenditures	66,352,991	67,657,535	71,200,000	74,011,858	78,757,304	6%
In-Year Surplus / (Deficit)	2,758,781	(475,469)	2,877,145	6,020,675	(857,304)	
Beginning Cash Balance	7,082,298	9,723,291	7,838,235	7,838,235	13,858,910	
Balance Sheet Adjustments	(117,789)	(1,409,587)				
Ending Cash Balance	9,723,290	7,838,235	10,715,380	13,858,910	13,001,606	

10 GENERAL FUND

000 UNASSIGNED

100231 GEN GOV TAXES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
301103	REAL ESTATE TAXES	9,415,256	8,875,459	9,950,000	10,207,826	10,682,000	5
301106	MOBILE HOME PRIVELEGE TAX	27,406	0	15,000	29,573	15,300	(48)
301201	STATE SALES TAXES	11,259,451	11,153,773	11,519,000	12,309,793	12,556,000	2
301202	TELEPHONE UTILITY TAX	1,555,775	1,389,780	1,304,000	1,253,043	1,190,000	(5)
301203	FOOD & BEVERAGE TAX	3,357,989	3,103,404	3,150,000	3,543,906	3,651,000	3
301204	HOTEL AND MOTEL TAX	1,025,195	627,620	650,000	808,227	849,000	5
301205	LOCAL SALES TAX	10,023,584	9,681,487	10,237,000	11,294,461	11,521,000	2
301206	AVIATION FUEL TAX	0	1,616	0	6,789	7,200	6
301207	LOCAL USE TAX	2,488,443	3,112,435	3,350,000	3,105,469	3,199,000	3
301208	AUTO RENTAL TAX	39,781	34,332	33,000	41,282	43,000	4
301209	UTILITY TAX	4,719,372	4,487,618	4,376,000	4,690,362	4,925,000	5
301210	VIDEO GAMING TAX	1,570,755	1,295,704	1,320,000	2,101,705	2,100,000	0
301302	CABLE TV TAX	1,003,232	982,654	953,000	1,115,810	1,127,000	1
	100231 Total:	**46,486,239**	**44,745,882**	**46,857,000**	**50,508,246**	**51,865,500**	**3**

100232 GEN GOV INTERGOVTMENT

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
302102	LOCAL REPLACEMENT TAX	0	0	0	30,143	30,000	0
302104	STATE REPLACEMENT TAX	1,221,886	1,093,732	901,080	1,831,343	1,557,000	(15)
302105	STATE INCOME TAX	8,102,353	8,272,095	8,203,000	10,109,630	9,958,000	(1)
302106	FEDERAL GRANTS	0	17,655	474,330	318,104	350,000	10
302107	STATE GRANTS OR OTHER	117,464	361,449	275,000	70,184	100,000	42
302109	FEDERAL GRANTS ARP	0	0	0	2,074,608	0	<(100*)
302114	POLICE OT REIMBURSEMENTS	148,889	79,801	120,000	84,679	120,000	42
302121	CANNABIS TAX	0	44,179	84,000	108,950	111,000	2
	100232 Total:	**9,590,592**	**9,868,911**	**10,057,410**	**14,627,641**	**12,226,000**	**(16)**

100233 GEN GOV SERVICE CHARGE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
303607	PAYMENT IN LIEU OF TAXES	1,734,132	1,753,209	1,769,256	1,769,256	1,963,920	11
303608	RISK & EE BENEFIT SERVICES	165,612	173,616	176,940	176,940	239,736	35
303621	ADMIN SERVICES	1,929,252	1,928,148	2,103,336	2,103,336	2,301,324	9
303622	PUBLIC WORKS SERVICES	1,681,236	1,521,624	1,613,232	1,613,232	1,580,796	(2)
303623	HUMAN RELATIONS SERVICES	82,476	0	0	0	0	
303624	PURCHASING SERVICES	150,972	0	0	0	0	
303626	BLDG INSPECTION SERVICES	168,756	165,156	96,456	96,456	99,756	3
303627	PENSION FUND ADMIN SERV	51,360	0	0	0	0	
303628	FM SEWER FUND-EPA	336,636	341,496	357,132	357,132	371,688	4
306700	IT SERVICES	775,284	802,068	1,023,624	1,023,624	973,044	(5)
306707	CDBG PERSONNEL/EXP REIMB	428,399	450,940	444,494	435,242	444,000	2
306751	HOME PERSONNEL/EXP REIMB	59,885	42,541	103,496	57,732	102,000	77
306753	DUATS PERSONNEL/EXP REIMB	76,899	178,839	196,218	157,456	192,000	22

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
000	**UNASSIGNED**						
100233	**GEN GOV SERVICE CHARGE**						
306762	TRANSFER FROM COMMUNITY GRANTS	0	0	0	8,394	12,000	43
	100233 Total:	**7,640,899**	**7,357,637**	**7,884,184**	**7,798,800**	**8,280,264**	**6**
100234	**GEN GOV -LICENSE/PERMIT**						
304300	ANIMAL REGISTRATION LATE FEES	7,555	6,540	8,000	11,690	12,000	3
304302	GARBAGE HAULERS	26,200	23,280	27,000	27,000	27,000	
304303	CONTRACTOR LICENSES	27,000	28,450	25,000	27,450	27,000	(2)
304304	LIQUOR LICENSES	526,242	502,225	526,000	527,650	528,000	0
304305	RENTAL PROGRAM REVENUE	0	0	25,000	0	25,000	100*
304306	BOAT LICENSES	132,395	67,387	0	0	0	
304307	OTHER LICENSES	254,244	184,970	159,000	400,676	271,000	(32)
304401	BUILDING PERMITS	253,285	384,665	308,000	600,000	630,000	5
304402	PIER PERMITS	79,603	41,234	0	0	0	
	100234 Total:	**1,306,524**	**1,238,751**	**1,078,000**	**1,594,466**	**1,520,000**	**(5)**
100235	**GEN GOV- FINES & FEES**						
303301	ON STREET PARKING	4,411	3,656	7,000	3,443	3,000	(13)
303302	PARKING LOT 1	22,028	12,733	22,000	12,852	13,000	1
303306	PARKING LOT 10	8,221	4,822	9,000	4,875	5,000	3
303308	GARAGE C	85,571	61,547	73,000	54,507	55,000	1
303310	RESIDENTIAL PARKING	3,720	4,320	4,000	4,064	4,000	(2)
303312	DOWNTOWN EMPL PARKING PERMITS	25,893	21,945	26,000	20,716	21,000	1
304490	ADMIN COURT FINES	113,939	52,185	88,000	91,198	91,000	0
305500	ADMINISTRATIVE COURT FEES	41,513	23,219	36,000	42,704	43,000	1
305501	COURT FINES	202,814	176,482	206,000	216,505	227,000	5
305502	BOOT FEE	3,535	525	4,000	525	1,000	90
305503	WEED CUTTING FEES	54,379	40,846	55,000	52,668	53,000	1
305505	ILLEGAL USE OF VEHICLE	340,120	83,558	320,000	131,310	240,000	83
305506	OVERTIME PARKING FEES	129,569	64,615	146,000	77,367	77,000	0
305507	VARIANCE AND ZONING	9,370	6,720	12,000	5,138	5,000	(3)
305513	OTHER FINES AND FEES	41,854	70,863	74,000	70,515	71,000	1
305516	PET CITATIONS	69,255	43,146	67,000	58,876	61,000	4
305517	DUCK BLIND FEES	910	540	0	0	0	
305520	TRASH & CLEAN UP FINES	34,154	37,546	36,000	56,328	56,000	(1)
305521	VACANT PROPERTY FEE	0	0	118,600	0	118,600	100*
	100235 Total:	**1,191,256**	**709,268**	**1,303,600**	**903,591**	**1,144,600**	**27**
100237	**GEN GOV- INVESTMENT**						
307101	INTEREST INCOME	72,516	16,130	48,000	15,135	18,000	19

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
000	**UNASSIGNED**						
100237	**GEN GOV- INVESTMENT**						
307141	INVESTMENT INCOME	28,298	37,691	0	0	0	
	100237 Total:	**100,814**	**53,821**	**48,000**	**15,135**	**18,000**	**19**
100238	**GEN GOV- OTHER INCOME**						
303413	AMEREN FRANCHISE PAYMENTS	921,112	921,112	921,000	921,112	921,000	0
303415	PROFESSIONAL STANDARDS INCOME	6,980	3,398	5,700	2,425	2,400	(1)
303510	ELECTRIC AGGREGATION ADMIN FEE	88,465	172,921	176,000	262,982	224,000	(15)
306700	TRANSFER FROM OTHER FUNDS	30,000	0	0	1,702,537	0	<(100*)
308801	RENTAL OF CITY PROPERTY	1,300	1,200	1,200	1,200	1,200	
308802	SALE OF CITY PROPERTY	38,800	116,163	80,000	0	0	
308803	SALE OF OTHER PROPERTY	5,752	9,289	10,000	94	5,000	>100*
308807	DEMOLITION PAYMENTS	48,188	29,618	43,000	0	0	
308810	DAMAGE TO CITY PROPERTY	162	(41)	2,500	0	0	
308814	INVENTORY REIMBURSEMENTS	(59)	16	0	92	0	<(100*)
308890	REIMBURSEMENT OF EXPENSE	29,386	25,856	5,000	136	5,000	>100*
308898	BANK RECONCILIATION ADJUSTMENT	(1,038)	313	0	21,966	0	<(100*)
308899	MISCELLANEOUS INCOME	36,126	31,397	16,406	38,250	39,036	2
309900	BOND OR NOTE PROCEEDS	0	178,279	0	0	0	
	100238 Total:	**1,205,174**	**1,489,521**	**1,260,806**	**2,950,794**	**1,197,636**	**(59)**
100432	**PUB SAFETY - INTERGOVT**						
302403	FIRE TRAINING REIMBURSE	0	30,187	34,000	34,709	35,000	1
	100432 Total:	**0**	**30,187**	**34,000**	**34,709**	**35,000**	**1**
100433	**PUB SAFETY - TRANSFER FR**						
303405	SCHOOL DISTRICT REIMBURSE	413,456	435,957	445,000	474,926	486,000	2
310010	FIRE PROGRAMS	4,610	10,303	5,000	7,759	8,000	3
	100433 Total:	**418,066**	**446,260**	**450,000**	**482,685**	**494,000**	**2**
100435	**PUBLIC SAFETY FINES & FEES**						
305512	FIRE & BURGLAR ALARMS	4,300	7,050	4,000	8,364	8,000	(4)
305514	POLICE RECORDS	11,544	9,811	13,000	12,363	12,000	(3)
	100435 Total:	**15,844**	**16,861**	**17,000**	**20,727**	**20,000**	**(4)**
100831	**HIWAY/STS - RE TAXES**						
301102	PROP TAX- ROAD & BRIDGE	396,034	388,976	424,000	402,127	406,000	1
	100831 Total:	**396,034**	**388,976**	**424,000**	**402,127**	**406,000**	**1**

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
000	**UNASSIGNED**						
100832	**HIWAY/STS - INTERGOVT**						
302401	STATE ROUTE MAINTENANCE	123,180	94,511	131,000	128,470	128,000	0
	100832 Total:	**123,180**	**94,511**	**131,000**	**128,470**	**128,000**	**0**
100833	**HIWAY/STS - TRANSFER FR**						
303601	MFT REIMB-MSC/TRAF SIGNAL	380,930	548,225	500,000	396,338	396,000	0
303606	WATER STREET CUTS	256,226	193,257	255,000	168,803	169,000	0
	100833 Total:	**637,156**	**741,482**	**755,000**	**565,141**	**565,000**	**0**
	UNASSIGNED TOTAL:	**69,111,778**	**67,182,068**	**70,300,000**	**80,032,532**	**77,900,000**	**(3)**
	Fund Revenue TOTAL:	**69,111,778**	**67,182,068**	**70,300,000**	**80,032,532**	**77,900,000**	
	Fund Expense TOTAL:	**0**	**0**	**0**	**0**	**0**	
	SURPLUS (DEFICIT):	**69,111,778**	**67,182,068**	**70,300,000**	**80,032,532**	**77,900,000**	

LEGISLATIVE & EXECUTIVE DEPARTMENTS

Program Description

The Legislative Department provides resources for the Elected Officials to be able to carry out their respective leadership and policy directives for the City. The Mayor and Council stipends are included in this department, along with line-items for newly elected official training and City membership dues. The Executive Department provides for the salaries and resources for the City Manager's Office, including the City Clerk. The City Manager reports to the Mayor and City Council for the proper direction of all affairs of the City. The City Manager is the chief administrative officer for the daily operations of the City of Decatur. This department's duty is to develop and implement management programs designed to enhance workforce productivity, improve service delivery, and maximize efficiencies, across all functions and departments within the City. This department also leads the City's public information, communication strategies, and Freedom of Information Act responses.

Staffing

The Executive Department staffing includes one City Manager, one Deputy City Manager, the City Clerk, one Communication Specialist/Public Information Officer and one Executive Assistant.

Budget Highlights

1. The 2022 budget includes a new position of Public Information Officer/Communication Specialist that will lead the City's multiple communication platforms, like public access channel, social media, and website.
2. This budget also includes additional resources for community marketing, messaging and/or branding.
3. The 2022 budget consolidates the Clerk budget into the Executive Department budget, eliminating the previously separate budget.

Performance Outcomes

Performance Outcomes for the Executive Department are designed to reflect progress towards achieving the City Council's priorities as outlined in the budget.

1. The ability to propose a recommended budget that is balanced yet includes dedicated resources to achieve progress towards the City Council's stated priorities.
2. Improve City's perception amongst our businesses and residents.
3. Attract significant large commercial and industrial economic development projects to the City.
4. Improve employee retention and overall job satisfaction through job enhancement and employee recognition.
5. Attract top talent and lead the City's Departments and management team.

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
010	**LEGISLATIVE**						
10400101	**LEGISLATIVE PERSONEL SVC**						
409000	SALARIES	28,000	28,000	28,000	28,000	28,000	
410700	FICA/MEDICARE	2,142	2,142	2,142	2,230	2,142	(4)
	10400101 Total:	**30,142**	**30,142**	**30,142**	**30,230**	**30,142**	**0**
10400102	**LEGISLATIVE-OPERATING EXPENSE**						
423300	TELEPHONE	1,020	1,016	1,200	1,200	1,200	
423903	MISCELLANEOUS EXPENSE	87	33	1,304	0	1,250	100*
424000	TRAINING SCHOOL EXPENSES	0	0	2,500	0	2,500	100*
424100	CONFERENCES & TRAVEL	8,225	2,259	12,000	2,500	12,000	>100*
424500	POSTAGE	2	0	0	0	0	
428000	PROFESSIONAL SERVICES	3,571	0	0	0	0	
428400	MEMBERSHIP FEES	0	5,000	5,000	5,000	5,000	
434500	OFFICE SUPPLIES	72	0	150	150	175	17
435700	RECOG SUPPLIES	2,255	0	1,500	250	1,500	>100*
442300	RISK MANAGEMENT INSURANCE	180	204	216	216	420	94
445400	SISTER CITY PROGRAM	1,448	0	7,500	7,500	7,500	
	10400102 Total:	**16,860**	**8,512**	**31,370**	**16,816**	**31,545**	**88**
	LEGISLATIVE TOTAL:	**47,002**	**38,654**	**61,512**	**47,046**	**61,687**	**31**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**47,002**	**38,654**	**61,512**	**47,046**	**61,687**	
	SURPLUS (DEFICIT):	**(47,002)**	**(38,654)**	**(61,512)**	**(47,046)**	**(61,687)**	

10 GENERAL FUND

015 EXECUTIVE

10400151 CITY MGR PERSONNEL SVCS

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	347,244	461,515	467,902	474,249	559,197	18
410100	OVERTIME	0	0	2,000	0	2,000	100*
410500	PENSION CONTRIBUTION	34,185	49,560	56,340	57,289	40,307	(30)
410700	FICA/MEDICARE	26,734	31,634	35,977	38,369	39,402	3
411100	LIFE INSURANCE	942	1,347	1,467	1,438	1,678	17
411200	MEDICAL INSURANCE	55,757	70,200	62,400	71,400	97,500	37
411500	SERVICE RECOGNITION	763	670	380	380	375	(1)
411600	EMPLOYEE RELOCATION	14,112	4,131	0	0	0	
413100	CITY MANAGER ALLOWANCE	8,135	13,200	13,200	13,200	13,200	
	10400151 Total:	**487,872**	**632,257**	**639,666**	**656,325**	**753,659**	**15**

10400152 CITY MGR OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	384	120	156	156	192	23
420100	ADVERTISING	15,515	17,853	5,180	20,000	12,500	(37)
420200	PRINTING AND BINDING	131	572	300	300	300	
423100	ELECTRICITY	0	0	0	120	0	(100*)
423300	TELEPHONE	1,063	926	1,200	1,200	1,680	40
423400	WATER	0	0	0	60	0	(100*)
423860	LOBBYING SERVICES	20,000	0	0	0	0	
424000	TRAINING SCHOOL EXPENSES	650	0	0	0	0	
424100	CONFERENCES & TRAVEL	2,762	225	9,000	9,000	13,000	44
424500	POSTAGE & MAIL SERVICES	61	411	450	450	1,650	>100*
426000	RECRUITING AND TESTING	26,880	131	0	0	0	
427100	TEMPORARY AGENCY FEES	0	1,053	0	0	0	
428000	PROFESSIONAL SERVICES	1,699	4,279	2,250	2,000	45,000	>100*
	Contract for PR/Marketing Firm					45,000	
428400	MEMBERSHIP FEES	11,818	12,961	9,655	10,000	20,550	>100*
428500	BUSINESS EXPENSE & SUPPLIES	599	767	1,200	1,200	1,200	
428800	RENTAL - COPY MACHINE	3,294	2,569	3,400	3,400	6,400	88
430200	PUBLICATIONS	3,613	3,780	900	4,500	4,500	
431500	LICENSING SUPPLIES	0	0	0	0	900	100*
434500	OFFICE SUPPLIES	7,411	530	1,500	1,500	2,400	60
435700	EMPLOYEE RECOG SUPPLIES	795	68	300	300	300	
442300	RISK MANAGEMENT INSURANCE	1,380	1,200	1,068	1,068	1,668	56
449200	TAX & INSURANCE PAYMENTS	0	0	0	1,479	0	(100*)

10 GENERAL FUND			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
015 EXECUTIVE								
10400152 CITY MGR OPERATING EXP								
449900	SMALL CAPITAL ITEMS		0	0	1,200	1,200	2,500	>100*
		10400152 Total:	**98,055**	**47,445**	**37,759**	**57,933**	**114,740**	**98**
	EXECUTIVE	**TOTAL:**	**585,927**	**679,702**	**677,425**	**714,258**	**868,399**	**22**
		Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
		Fund Expense TOTAL:	**585,927**	**679,702**	**677,425**	**714,258**	**868,399**	
		SURPLUS (DEFICIT):	**(585,927)**	**(679,702)**	**(677,425)**	**(714,258)**	**(868,399)**	

10 GENERAL FUND

018 CITY CLERK

10410182 CITY CLERK OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
423300	TELEPHONE	296	127	480	480	0	(100*)
424100	CONFERENCES & TRAVEL	2,850	401	4,000	4,000	0	(100*)
424500	POSTAGE	1,656	1,249	1,200	1,200	0	(100*)
427100	TEMPORARY AGENCY FEES	0	1,751	0	0	0	
428000	PROFESSIONAL SERVICES	448	0	1,200	1,412	0	(100*)
428400	MEMBERSHIP FEES	420	85	150	215	0	(100*)
428800	RENTAL-COPY MACHINE	2,747	2,499	3,000	3,000	0	(100*)
430200	PUBLICATIONS	0	51	0	0	0	
431500	LICENSING SUPPLIES	127	110	200	200	0	(100*)
434500	OFFICE SUPPLIES	508	471	900	623	0	(100*)
455100	LEASE PAYMENT	19,542	0	0	0	0	
	10410182 Total:	**28,594**	**6,744**	**11,130**	**11,130**	**0**	**<(100*)**
CITY CLERK	**TOTAL:**	**28,594**	**6,744**	**11,130**	**11,130**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**28,594**	**6,744**	**11,130**	**11,130**	**0**	
	SURPLUS (DEFICIT):	**(28,594)**	**(6,744)**	**(11,130)**	**(11,130)**	**0**	

HUMAN RESOURCES

Program Description

The Human Resources Department provides leadership, direction, and support to all City departments and over 495 employees. The department is responsible for coordinating staffing needs, researching and administering a market driven compensation program, ensuring the completion of the performance evaluation process, administering the Employee Assistance Program (EAP), and ensuring compliance with all state and federal laws related to employment. The Human Resources Department is also responsible for coordination of all activities related to both the Civil Service and Human Relations Commissions, providing for consistent and uniform administration of collective bargaining agreements, and assuring a drug free workplace.

- Recruitment
- Compensation
- Performance Appraisal
- Benefits
- Law Compliance

Staffing

The Human Resources Department staffing includes (1) Director, (1) Personnel Specialist (Employment) and (2) Administrative staff.

Budget Highlights

1. The City of Decatur strives to recruit a qualified and diverse workforce. Expenses related to recruitment of candidates are reflected in the Recruitment and Testing line item. This line items includes but is not limited to fees associated with facility rentals, costs related to written materials for testing, costs related to additional manpower, hire back of Emergency Medical Personnel, and annual membership fees for recruitment associations.

2. Tuition Reimbursement
   This line item includes cost related to professional certifications and educational opportunities to enhance skills for future growth within the organization.

3. Training Services
   Proper training will arm the City’s supervisors with the vital skills needed to keep employees motivated, productive and committed to the organization. Having mangers with the proper skillsets can have a significant impact on morale, turnover and retention. Prior to the pandemic we budgeted a specific amount to make management training more readily available in order to assist both middle and front line enhance their skills in

communication, delegation, organization, and time management skills. However, because of closures and restrictions related to COVID-19 plans were set-aside. Moving forward as restrictions are loosened, we plan to offer supervisory training via traditional classroom delivery and electronic medium.

Performance Outcome(s)

Performance Outcomes are designed to reflect both the input of resources and the output of services for the Human Resources function. The goal is to identify and score relative performance based on goal attainment for specified outcomes. Listed below are several specific outcomes that will be measured during this specific budget cycle.

1. The Human Resources Department will continue to work with department directors to develop individual succession plans. As of today's date successors have been identified for at least (5) out of (8) Department Director roles within the organization. Currently we are at stage four of the process; which is develop and implement succession and knowledge transfer plans. This step requires the following:

    - Defining the learning, training, and development experiences that the organization requires for leadership positions and other key areas and positions
    - Linking employees' learning plans to the knowledge, skills, and abilities required for current and future roles
    - Discussing with employees how they can pass on their corporate knowledge

2. Track the percentage of employees receiving complete annual performance reviews and work plans (goals).

3. Decatur, along with other law enforcement agencies across the United States are struggling to recruit and hire police officers. As agency-specific needs continue to exist depending on size or locale, recruitment remains a significant problem. As of today's date the Human Resources Department and Decatur Police Department continue to experience struggles in the area of recruitment. In addition to low recruitment rates, the department has experienced a wave of retirements as local lawmakers enact reforms such as ending the policies that give officer immunity for their actions while on duty. As we navigate through this process, we will have to brainstorm what the next generation of law enforcement officers should look like.

10 GENERAL FUND

016 HUMAN RESOURCES

10410161 H/R PERSONNEL SERVICES

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000		SALARIES	277,686	281,713	287,590	303,000	307,089	1
410100		OVERTIME	928	821	1,000	600	1,000	67
410200		TEMPORARY SALARIES	1,070	0	0	0	0	
410500		PENSION CONTRIBUTION	26,942	29,783	34,584	34,885	27,882	(20)
410700		FICA/MEDICARE	20,775	20,798	22,084	22,308	23,569	6
411100		LIFE INSURANCE	815	838	930	904	901	0
411200		MEDICAL INSURANCE	72,200	70,200	62,400	71,400	78,000	9
411500		SERVICE RECOGNITION	645	695	115	700	115	(84)
		10410161 Total:	**401,061**	**404,848**	**408,703**	**433,797**	**438,556**	**1**

10410162 H/R OPERATING EXPENSES

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300		TO EMPL BENEFITS-UNEMPLOYMENT	384	156	156	156	156	
420100		ADVERTISING	5,554	5,279	15,000	14,000	15,000	7
		Advertising for Recruitment					15,000	
423300		TELEPHONE	1,194	1,007	1,200	1,200	1,200	
423903	CV19	COVID-19	0	28	0	0	0	
424100		CONFERENCES & TRAVEL	4,364	807	1,500	700	1,500	>100*
424500		POSTAGE	1,280	914	1,000	1,000	1,000	
424700		COMPUTER SOFTWARE	13,206	0	0	0	0	
426000		RECRUITING AND TESTING	14,142	6,828	30,000	30,000	30,000	
							30,000	
426500		MEDICAL SERVICES	31,631	25,958	30,000	36,000	30,000	(17)
427100		TEMP AGENCY SERVICES	3,376	0	3,000	3,000	3,000	
427200		TUITION REIMBURSEMENT	9,810	3,544	16,000	15,000	15,000	
		Continuing Education and Certifications					15,000	
427300		TRAVEL INTERVIEW EXP	1,644	170	2,500	1,500	2,500	67
428000		PROFESSIONAL SERVICES	16,884	25,915	28,800	28,800	28,800	
428010		TRAINING SERVICES	0	0	24,900	0	24,900	100*
		Management Soft Skills Enhancement Training					24,900	
428400		MEMBERSHIP FEES	1,283	1,245	1,500	1,200	1,500	25
428800		RENTAL - COPY MACHINE	1,965	1,549	2,500	2,500	2,500	
434500		OFFICE SUPPLIES	3,793	1,599	1,500	1,500	1,500	
435700		EMPLOYEE RECOGNITION SUP	577	1,364	2,000	2,000	2,000	
442300		RISK MANAGEMENT INSURANCE	1,968	1,488	1,320	1,320	1,692	28

10 GENERAL FUND			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
016 HUMAN RESOURCES								
10410162 H/R OPERATING EXPENSES								
448500	HUMAN RELATIONS COMMIS		1,364	1,014	1,500	1,500	1,500	
		10410162 Total:	**114,419**	**78,865**	**164,376**	**141,376**	**163,748**	**16**
	HUMAN RESOURCES	**TOTAL:**	**515,480**	**483,713**	**573,079**	**575,173**	**602,304**	**5**
		Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
		Fund Expense TOTAL:	**515,480**	**483,713**	**573,079**	**575,173**	**602,304**	
		SURPLUS (DEFICIT):	**(515,480)**	**(483,713)**	**(573,079)**	**(575,173)**	**(602,304)**	

INFORMATION TECHNOLOGY DEPARTMENT

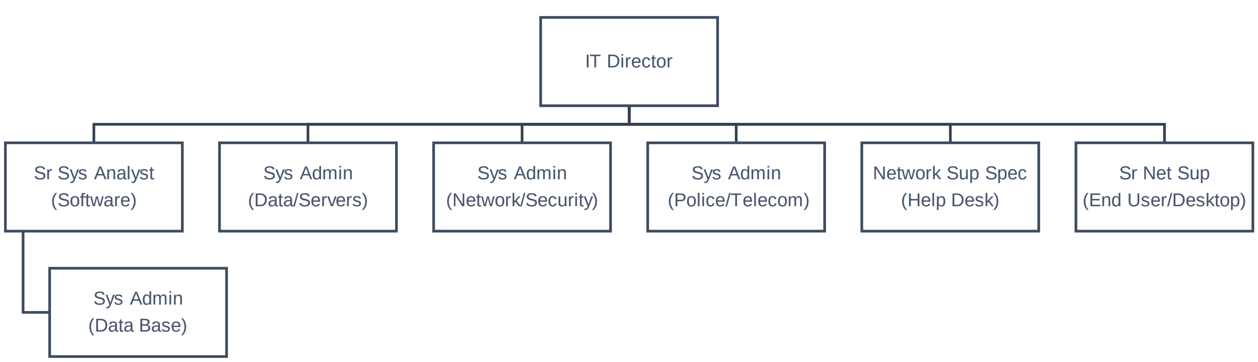
Program Description

The Information Technology (IT) Department at the City of Decatur is committed to providing a safe computing environment including strategic planning, data protection, and support for telecommunications, computer infrastructure, software, application development, City website development, computer desktop environments, and city-wide fiber network management for the City of Decatur. The IT staff researches and implements cost effective solutions which enhance the City's ability to provide protected quality services to City staff and in turn to the citizens of Decatur. Data security and protection remains our number one priority to safeguard the city systems and users from Cyber and Malware attacks.

IT operations is funded by the General Fund. IT also has responsibility for Fund 40 and Enterprise Fund 77. Fund 40 is the Public Education & Government (PEG) fund where the City receives revenues for franchise rights granted allowing the installation and operation of a cable communication network and for expenditures defraying the operational cost of the public education and government television station. Enterprise Fund 77 is the City Fiber Optics Enterprise Fund which accounts for the construction, operation, and maintenance of the City owned fiber optics network. Revenues are generated in this fund through the sale of physical fibers within the city fiber network and/or the re-sale of internet access through its connection with the Illinois Century Network.

Staffing

The IT staffing was changed in 2021 where very specialized work and associated salaries were placed within other departments. First step was moving an Information Technology Specialist to the Transit operation where their skills could be better utilized and costs of the same could be allocated to the Transit Grant Program. Second was moving our Geographical Information System (GIS) Administrator from IT to City Planning where their skills are most heavily used and will have a large impact on the neighborhood revitalization efforts. These changes leave the IT department staffed with 8 skilled IT resources- 1 administrative, 2 application support, 3 System Administrators, and 2 Helpdesk/End User Support personnel:



Budget Highlights

A) General Fund

The proposed 2022 budget for IT consists of ongoing commitments to the support and operations of the systems and solutions being used by City Staff. The following are areas of consideration outside of the usual:

1. The Geographical Information System (GIS) continues to be a valuable resource to the City of Decatur. GIS provides map-based data collection and map display capabilities for city assets like Housing and Land Inventory, Fiber Optics, Sewer and Water assets. This function is being transferred to the Development Department, therefore, all associated expenses for GIS solutions including personnel costs was transferred as well. This will strategically place the GIS tools in a department that heavily utilizes GIS capabilities and has a vested interest in them.

2. Earlier this year an IT resource was relocated from IT to the Transit Authority operation due to the heavy utilization of specialized technology and the need to focus directly on those solutions. The salary for this position was moved to this grant funded operation.

3. Due to an organizational mandate to reduce expenses throughout 2020 and 2021 due to the COVID-19 pandemic, capital projects, and project goals were quickly halted and replaced with protocols to reduce COVID spread among staff, spending reductions, work from home technology efforts, and permanent work from home network security. With the loss of revenue due to the pandemic, IT slowed project work in 2020 and did so again in 2021 to assist with reducing overall expenses and help balance the City's budget. Now that the City's revenue streams are recovering, the IT department budgeted some Large Capital in 2022 in an attempt keep technologies away from obsolescence to increase our security posture and reduce risk:
   a) Upgrade the Water Meter Management System no longer supported after 2022.
   b) Upgrade the City's Email System (Microsoft Exchange) no longer supported after 2022.
   c) Upgrade several Data Network components which have fallen into obsolescence and as time goes on, increases security risk due to being unsupported for security patching.
   d) A project was started in 2021 to upgrade the City Phone System. Due to the ongoing supply chain issues with obtaining goods and supplies, two hardware components for this upgrade have been placed on back-order with an expected delivery date of February 2022. The funds to purchase these components will be carried forward from 2021 to 2022.

4. Outside of personnel, computer software maintenance remains largest expense area in IT. The 2022 budget represents an increase over 2021 of 32.97 percent. A small increase representing about 3% is due to contractual increases on annual maintenance and licensing fees. Also, in 2021, due to City revenue losses, IT was able to negotiate renewal discounts with several vendors totaling roughly $35,000 which we do not anticipate getting in 2022. An increase of $67,750 in the IT budget is due to a transfer from the Economic Development Department Planning Division for a Software as a Service solution called OpenGov. This application provides a robust field serviceable documentation system for planning operations. Also, an increase of $21,000 is for a new Data/Network Security Software called MaaS360 which will further strengthen our Cyber Security protection on any city equipment connecting from outside our organization. Exhibit A (attached at the end of this document) represents other software and licensing individual departments outside of I.T. utilize.

5. Local governments, large and small, face increasing threats because of being connected to the World Wide Web (Internet). The city I.T. Department is on high alert regarding protecting city systems and data. Filters and gateway appliances report and mitigate thousands of risks daily. Admittedly, 99% of these attacked are at large and the City of Decatur is not targeted, however, we have had some targeted attacks that we do expect to increase as time goes on. It should be noted that the City of Decatur IT Department is currently spending nearly $70,000 on Data Network Security including Cyber Security including the solution mentioned in #4 above.

6. We will underspend the allocated budget for Training/Travel in 2021 due to the COVID Pandemic. Many vendors have offered very low-cost solutions this year to obtain any required training necessary using Zoom and other web-based solutions. The nearly 55% increase is due to the underspending in 2021 and the anticipation of things being more normal in 2022.

7. A note concerning the Small Capital Account: During 2020 and early 2021, computer equipment was purchased using CURE and CARES funding for the work at home effort and is now being utilized to replace older equipment which reduces the expense burden of maintaining that older equipment. As a result, we anticipate not needing as many replacements, repair parts, and funding for to maintain our desktop computing assets in 2022.

8. All other expense categories in 2022 are anticipated to remain fairly flat in spending compared to 2021.

Performance Outcomes

I. Total I.T. cost per City FTE

II. % reduction in I.T. Help Desk tickets year over year

III. % reduction of unplanned I.T. System's downtime year over year

IV. % increase of hits on City Website year over year

V. % of projects leveraging City Fiber in support of city and neighborhood revitalization year over year

The following spreadsheet reflects data gathered so far concerning IT Performance Outcomes. Data for 2021 is annualized to establish an estimate of IT Performance Outcomes for the entire 2021 year. These amounts will be corrected when actual 2021 data is available:

INFORMATION TECHNOLOGY PERFOMANCE OUTCOMES RESULTS

Last Revised 9/23/2021

	FY2019	ESTIMATED FY2020	FY2021
I. Total I.T. cost per City FTE Data Source – Finance Office	$3,950.03	$3,901.79	$4,123.94
II. % reduction in I.T. Help Desk tickets year over year * Data Source – Spiceworks Support Ticket System	6.15%	-3.66%	-5.18%
III. % reduction of unplanned I.T. System's downtime year over year ** Data Source – Manual Log	-16.67%	-88.00%	25.00%
IV. % increase of hits on City Website year over year *** Data Source – WebMaster Google Analytics	8.64%	15.23%	10.19%
V. % of completed projects leveraging City Fiber in support of city and neighborhood revitalization year over year Data Source – IT Project Log / completed Projects	10.34%	11.11%	16.67%

* Not a full year of data in 2018 - 2018 Data Estimated

** Measured in Minutes

*** Measurement tool placed February 2018 - 2018 data Estimated

Bad Outcome

Good Outcome

Exhibit A

Software Solutions Funded in Other Departments (2022)-

Department	Software	Annual Costs
Legal	West Group (Westlaw Computerized Legal Research)	$12,802
Police	Elineup LLC (annual Maintenance)	$600
	Genetec License Plate Recognition Software	$3,000
	Central Square (OSSI Police Management Software) – some reimbursement from DFD, MSO and MTZ	$92,000
	Evidence Vault Maintenance (interview room cameras) – currently paid through 2021.	$3,900
	Lenel Software (building security and ID)	$1,000
	Virtual Graffiti/Fortinet Mobile Data Security	$3,358
	Digiticket	$7,200
	Freedom Application	$2,400
Fire	TargetSolutions	$10,509
	ESO Solutions (FireHouse)	$3,326
	Superion (OSSI Maintenance Fees) Fire Department Portion	$3,079
	Freedom Appplication	$160
Engineering	DLT Solutions (AutoCad software)	$9,841
	Lucity, Inc (pavement management software)	$2,021
	EPrimSoftware (minority business enterprise (MBE) tracking)	$25,000
Library	Techsoup Global – Veritas Backup Exec 20	$145
	Bibliotheca, LLC – Service Renewal – 5 licenses	$1,245
	Bibliotheca, LLC – Self Checks	$1,500
	Techsoup Global (127033) – Symantec Endpoint Protection	$600
	CDW Bitdefender Software	$7,681
	Bridgeall Libraries limited – annual subscription	$12,500
	Stackmap, LLC – Collection mapping subscription	$6,895
	Icewarp Email subscription	$2,900
	Atlas Business Schedule Anywhere License	$1,338
	Faronics Deep Freeze (2017-2020)	$1,600
	Patron Point – Email Marketing Software	$11,000
Fleet	Drollinger Tool – Annual scan tool update	$750
	Helm, Inc – IDS Software subscription renewal	$800
	Michell 1 – Mitchell 1 subscription	$2,460
	Faster - Fleet maintenance software annual renewal	$9,419
Sewer	Granite Net	$1,050
	Sewer Acoustic Tool	$800
Traffic	Motorola Solutions (Radio’s)	$11,000
Transit	RTA Fleet Management Software Maint	$2,200
	AngelTrax Camera Software Maintenance	$11,560

	Cloudpoint Geographics	$4,200
Water	Automated Water Meter Maintenance & Itron Analytics	$38,362
	Concentric Integration and support (SCADA)	$28,042
	United Systems	$1,568
Water Services	Alpha Software	$4,718
Risk Management	Target Solutions used for annual city employee education	$11,269

10 GENERAL FUND

017 INFORMATION TECHNOLOGIES

10410171 IT PERSONNEL SERVICES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	755,879	776,566	797,110	770,799	682,947	(11)
410100	OVERTIME	2,401	5,635	5,000	7,238	5,000	(31)
410500	PENSION CONTRIBUTION	72,756	83,023	96,812	95,301	62,259	(35)
410700	FICA/MEDICARE	55,924	58,037	61,820	60,987	52,628	(14)
411100	LIFE INSURANCE	2,025	2,066	2,313	2,125	1,898	(11)
411200	MEDICAL INSURANCE	179,950	175,500	156,000	158,550	156,000	(2)
411500	SERVICE RECOGNITION	3,334	4,160	6,000	6,000	5,000	(17)
	10410171 Total:	**1,072,269**	**1,104,987**	**1,125,055**	**1,101,000**	**965,732**	**(12)**

10410172 IT OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	828	348	384	384	300	(22)
421700	SERV TO MAINT COMM EQUIP	5,161	6,880	0	0	0	
422300	SERVICE MIS EQUIP	33,159	52,594	96,494	98,800	47,692	(52)
	All Other Expenditures Individual Expenditures over $10K					7,928	
	NetApp Storage Maintenance Renewal Maintenance Contract for Data Storage Components					24,764	
	Cisco Smartnet Renewal Maintenance contract for network infrastructure					15,000	
423300	TELEPHONE/INTERNET	13,020	9,012	9,300	9,300	7,379	(21)
424000	TRAINING & TRAVEL	1,987	599	9,099	9,099	14,085	55
	Education on CISCO, SQL, Windows 10, MUNIS Continuing Education for IT					14,085	
424100	CONFERENCES & TRAVEL	5,283	510	14,500	2,500	9,000	>100*
424500	POSTAGE	4	1	100	100	100	

10 GENERAL FUND

017 INFORMATION TECHNOLOGIES

10410172 IT OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
424700	COMPUTER SOFTWARE	345,293	379,820	418,038	418,038	555,882	33
	VEEAM Data Backup Renewal Data Security - data backup and recovery					11,972	
	MaaS360 Mobile Device Managment Data Security - off site device security					21,000	
	VMWare Software Maintenance Thin client technology and strategy					31,428	
	IBM DB2 Software Maintenance Database maintenance for DB2 applications					11,437	
	2 - ZenCity Survey's Used by Police for consistency					18,000	
	Annual License & Maintenance for Tyler MUNIS Annual support for the MUNIS System					185,976	
	Applicant Tracking & Onboarding Software Maint Applicant tracking and onboarding					13,317	
	Laserfiche Software Maintenance Document management / archive solution					15,300	
	Incode Court Management System Used for Admin Court					42,701	
	Office 365 Annual Licensing Microsoft desktop product licensing					43,000	
	Cisco Phone System Licensing & Maintenance Annual phone system licensing & support					19,963	
	Other Software Maintenance All Software Maintenance Items Under $10K Each					74,039	
	OpenGov Software as a Service used by Planning Replaces and expands older DB2 legacy programs					67,750	
428000	PROFESSIONAL SERVICES	13,584	19,586	19,800	22,000	10,800	(51)
	Significant reduction over prior year GIS items moved to 474002					10,800	
428400	MEMBERSHIP FEES	750	475	1,040	1,040	975	(6)
434500	OFFICE SUPPLIES	114	1,295	300	300	300	
435700	EMPLOYEE RECOG SUPPLIES	0	0	200	200	200	
442300	RISK MANAGEMENT INSURANCE	5,532	4,704	4,632	4,632	5,328	15
449900	SMALL CAPITAL ITEMS	68,467	24,208	63,695	63,000	58,595	(7)
	Replace Desktop Computers in Fire Houses Current equipment is 6 years old					10,100	
	Replace 15 General Use Desktop Computers Service parts not available on existing units					11,100	
	Toughbook Repair Parts Service parts for DPD, Fire & Inspections					11,520	
	Repair Parts for Desktop Computers Memory, Power Supplies, CDRom's & Etc					10,000	
	Other Replacement/Repair Componenets Individual Expenditures Under $10K					15,875	
449950	LARGE CAPITAL ITEMS	77,555	70,334	0	0	176,300	100*
	ITRON Water Management System Upgrade Version 5.3 not supported after 2022					52,000	
	Microsoft Exchange System Upgrade (Email) Current version no longer supported after 2022					75,000	
	Data Network Switch Upgrades Existing devices at end of life and unsupported					39,500	
	Replacement Routers for the CISCO Phone System FY2021 Project. Current Router BO till 2/2022					9,800	
455100	LEASE PAYMENT	173,725	78,403	78,403	78,403	0	(100*)

10 GENERAL FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
017 INFORMATION TECHNOLOGIES							
10410172 IT OPERATING EXPENSES							
474002	GEOGRAPHIC INFORMATION SYSTEM	43,733	44,332	20,404	20,404	0	(100*)
	10410172 Total:	**788,195**	**693,101**	**736,389**	**728,200**	**886,936**	**22**
INFORMATION TECHNOLOGIES	**TOTAL:**	**1,860,464**	**1,798,088**	**1,861,444**	**1,829,200**	**1,852,668**	**1**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**1,860,464**	**1,798,088**	**1,861,444**	**1,829,200**	**1,852,668**	
	SURPLUS (DEFICIT):	**(1,860,464)**	**(1,798,088)**	**(1,861,444)**	**(1,829,200)**	**(1,852,668)**	

LEGAL DEPARTMENT

Program Description

The activities of the City of Decatur Legal Department are focused on prosecuting and defending the City in all claims or actions of any nature by or against the City, representing and advising the City Council, Boards and Commissions of the City, the City Manager, City officers and employees on matters pertaining to City affairs, preparing and/or approving all contracts, leases, real estate documents on behalf of the City, and other legal matters as arise. The Legal Department is a General Fund supported municipal service.

Staffing

The Legal Department employs seven full time staff consisting of three licensed attorneys, one legal assistant and three legal secretaries. For FY2022, there will be four licensed attorneys in the first quarter in anticipation of an attorney retirement bringing the total full time staff total to 8 for the first three months of the fiscal year.

Budget Highlights

The proposed staffing, training, and resource levels of the Legal Department in FY 2022 are nearly identical to those of the previous fiscal years. There are no significant highlights, additions, or deletions proposed for this fiscal year.

Performance Outcomes

The use of quantifiable performance outcomes is being added to the budget because approval of the annual budget is an important mechanism for effecting change in service outcomes. Performance outcomes for the Legal Department include:

1. The percentage of administrative cases decided in favor of the City in Administrative Court.

2. The cost per case of those filed in the Administrative Court system.

3. The rate of final case disposition for revitalization litigations initiated by the City.

10 GENERAL FUND

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
020	**LEGAL**						
10420201	**LEGAL PERSONNEL SVCS**						
409000	SALARIES	562,138	575,023	587,937	621,650	616,237	(1)
410500	PENSION CONTRIBUTION	55,193	62,565	70,736	74,032	55,769	(25)
410700	FICA/MEDICARE	40,761	42,493	45,170	47,467	47,142	(1)
411100	LIFE INSURANCE	1,608	1,696	1,878	1,820	2,000	10
411200	MEDICAL INSURANCE	83,043	87,075	78,000	82,650	102,375	24
411500	SERVICE RECOGNITION	2,225	2,340	2,515	2,515	2,500	(1)
	10420201 Total:	**744,968**	**771,192**	**786,236**	**830,134**	**826,023**	**0**
10420202	**LEGAL OPERATING EXPENSE**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	600	264	264	264	264	
423300	TELEPHONE	2,460	2,031	2,500	2,500	2,500	
424100	CONFERENCES & TRAVEL	8,138	2,028	12,000	12,000	12,000	
	To complete CLE requirement for cont'd licensure					12,000	
424500	POSTAGE	9,069	5,462	7,500	7,500	7,500	
424600	HEARING OFFICER	16,688	10,430	25,000	25,000	25,000	
424700	COMPUTER SOFTWARE	12,659	12,802	19,400	19,400	19,400	
	Westlaw computerized legal research					19,400	
425300	RECORDING FEES	596	74	800	800	800	
426300	LITIGATION SERVICES	11,963	11,931	10,000	10,000	10,000	
428000	PROFESSIONAL SERVICES	18,977	5,140	50,000	50,000	80,000	60
	Outside legal services-conflicts					50,000	
	Online codification of City Code					30,000	
428000	HR PERSONNEL MATTERS	136	320	0	1,400	0	(100*)
428000	LR LABOR RELATIONS	56,569	55,137	0	57,163	0	(100*)
	428000 Total:	*75,682*	*60,598*	*50,000*	*108,563*	*80,000*	
428400	MEMBERSHIP FEES	4,135	4,223	5,500	5,500	5,500	
	City, Municipal, State Bar Assoc.; IARDC Regis.					5,500	
428800	RENTAL - COPY MACHINE	1,032	818	1,700	1,700	1,700	
430200	PUBLICATIONS	8,404	8,448	7,500	7,500	7,500	
431710	ADMINISTRATIVE COURT EXPENSES	2,027	1,977	2,200	2,200	2,200	
434500	OFFICE SUPPLIES	2,873	2,027	3,000	3,000	3,000	
442300	RISK MANAGEMENT INSURANCE	2,580	1,944	1,716	1,716	2,172	27
442500	SURETY BONDS	68	0	100	100	100	
449900	SMALL CAPITAL ITEMS	0	0	500	500	500	
	10420202 Total:	**158,974**	**125,056**	**149,680**	**208,243**	**180,136**	**(13)**
	LEGAL TOTAL:	**903,942**	**896,248**	**935,916**	**1,038,377**	**1,006,159**	**(3)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**903,942**	**896,248**	**935,916**	**1,038,377**	**1,006,159**	
	SURPLUS (DEFICIT):	**(903,942)**	**(896,248)**	**(935,916)**	**(1,038,377)**	**(1,006,159)**	

FINANCE DEPARTMENT

Program Description

Activities include Finance, Risk Management, Licensing, Purchasing and Utility Customer Service.

City fiscal affairs are the responsibility of the City Treasurer and Director of Finance, reporting to and under the direction of the City Manager.

The City Treasurer and Director of Finance is responsible for the annual independent audit, accounting and controlling of all financial activities, treasury activity receipt and disbursement management, debt management, investment of funds management, payroll administration including employee payroll and police and firefighter pension benefit payments, local tax administration including food & beverage, hotel use, and local motor fuel.

The City Treasurer & Director of Finance, functions as the Risk Manager for the city, a position that was eliminated circa 2016 to save operating expense, with the risk manager job duties absorbed by the City Treasurer and the Risk Management Administrator. Risk Management responsibilities include administration, management and oversight of business insurance matters (property & casualty, liability, workers compensation, safety programs and loss prevention), and administration, management and oversight of employee benefit insurance matters and programs (health, dental, vision, life insurance, wellness program, healthcare clinic, and other employee benefit offerings).

The Licensing function is responsible to administer the business, and activity licensing program as defined by City Code including the processing of new and renewal applications, ensuring the applicant meets all requirements necessary to secure a license or permit, and issuance of the license or permit (boat, piers, downtown parking, video gaming, place of amusement, street construction, hotel motel, garbage hauling, and more). It is responsible for administration of the Macon County and City pet registration activities (registration, delinquency notice, citations) under the contractual arrangement between the City of Decatur and Macon County Animal Control and is responsible for administration of all parking ticket matters post issuance of the ticket itself and any appeal adjudication. It is also responsible for account receivable collection activities for fees, fines, and charges for services due to the City.

The Purchasing function is responsible to secure the acquisition of all goods and services required by the various departments of the city to enable delivery and completion of services to city stakeholders.

Utility Customer Service Division is responsible for administration and management of water utility, sanitary sewer utility, and storm water utility and recycling program customer service matters and activities, including billing, collection, commencement, and termination of water service.

Staffing

The Finance Department is staffed with twenty-one (21) full time positions, including eight (8) management and thirteen (13) AFSCME union positions.
City Treasurer and Director of Finance
City Comptroller – plus six (6) financial support positions, including revenue receipt, accounts payable, licensing, cashiering, accounting, tax return processing, etc.
Budget & Revenue Officer
Payroll Administrator
Risk Management Coordinator
FPR Assistant (assistance to finance, payroll, risk management)
Purchasing Manager – plus one (1) buyer
Utility Customer Service Manager – plus six (6) customer service representatives

Budget Highlights 2021

Key Initiatives

- Secure all required internal and external financial reporting for the organization
- Secure all debt payments and debt covenants of the organization
- Secure an unqualified opinion on the city annual financial audit
- Deployment of electronic friendly customer service filing and payment of locally imposed taxes, i.e., food & beverage, hotel use and local motor fuel
- Continuation of food & beverage tax reviews
- Deployment of Employee Health Clinic
- Deployment of city safety program improvements
- Work with local landlords to streamline water deposit handling
- Institute fee charge to customers making bill payment by credit card
- Encourage customers greater use of electronic and online payment methods, with technology assistance from IT

Budget Results in 2021

- Successfully secured all internal and external financial reporting requirements in accordance with deadlines
- Successfully transacted all debt payments in accordance with due dates and maintained debt covenants as required
- Secured an unqualified opinion on the city annual financial audit
- Initiative deferred to 2022 due to failure of organization to secure acquisition of MUNIS software module and interference caused by the pandemic
- Food & beverage tax reviews suspended due interference caused by the pandemic

- Successfully deployed Employee Health Clinic
- Initiative deferred to 2022 due interference caused by the pandemic
- Successfully deployed credit card processing fee charge to customers
- Marketing campaign deferred to 2022 due staffing issues and interference caused by the pandemic

Performance Outcomes

Key Performance Metrics

- Build general fund cash reserve
- Secure an unqualified audit opinion
- Limit number of annual audit adjusting journal entries
- Quick turn-around from application to license approval
- Timely purchasing order processing
- Timely and accurate payroll processing
- Reduce healthcare expense as a percentage of payroll
- Reduce workplace injury and lost time accidents
- Reduce property and liability claims
- Quality utility customer service
- Reduce customer service average telephone wait time and abandoned calls

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
035	**FINANCE**						
10430351	**FINANCE PERSONNEL SVCS**						
409000	SALARIES	789,238	776,131	845,310	745,590	842,823	13
410100	OVERTIME	18,582	10,735	20,000	13,522	20,000	48
410500	PENSION CONTRIBUTION	74,862	78,206	104,492	80,242	78,085	(3)
410700	FICA/MEDICARE	59,040	58,173	66,725	56,546	66,006	17
411100	LIFE INSURANCE	1,778	1,510	2,037	1,498	1,868	25
411200	MEDICAL INSURANCE	207,774	191,016	202,800	184,575	234,000	27
411500	SERVICE RECOGNITION	2,461	2,505	6,910	5,560	5,560	
411600	EMPLOYEE RELOCATION	0	0	0	2,636	0	(100*)
	10430351 Total:	**1,153,735**	**1,118,276**	**1,248,274**	**1,090,169**	**1,248,342**	**15**
10430352	**FINANCE OPERATING EXP**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	1,056	492	492	492	528	7
420100	ADVERTISING	706	924	900	900	900	
420200	PRINTING AND BINDING	1,734	926	1,500	984	1,200	22
423300	TELEPHONE	2,908	2,137	2,280	2,309	2,340	1
423800	AUDITING SERVICES	89,113	82,044	104,000	91,783	105,000	14
	CLA audit fees					64,600	
	CLA federal single audit fee					10,000	
	CLA advisory services					14,400	
	CLA audit fee next year					11,000	
	CLA tech fees					5,000	
423850	ACTUARIAL SERVICES	28,750	18,083	24,000	31,933	27,000	(15)
	Pension Related Evaluations					27,000	
423900	BANKING SERVICES	8,852	9,185	9,120	10,496	9,840	(6)
423901	BANKING SERVICE CHARGES	28,885	23,641	30,000	608	900	48
423902	CREDIT CARD FEES	14,584	11,722	3,000	5,654	0	(100*)
423903	MISCELLANEOUS EXPENSE	3,308	1,705	1,800	2,100	2,100	
424000	TRAINING SCHOOL EXPENSES	405	619	4,500	450	4,500	>100*
424100	CONFERENCES & TRAVEL	662	405	12,000	(135)	12,000	<(100*)
424500	POSTAGE & MAIL SERVICES	19,639	20,123	21,000	21,940	22,800	4
424700	COMPUTER SOFTWARE	379	0	600	600	600	
425500	APPLICATION FEES	610	610	625	610	640	5
427100	TEMPORARY AGENCY FEES	12,753	3,243	0	0	0	
428000	PROFESSIONAL SERVICES	13,965	32,029	50,000	163,297	89,000	(45)
	Fixed asset review services					43,000	
	Planned Food & Bev tax evaluations					24,000	
	Audit prep and filing fees					22,000	
428400	MEMBERSHIP FEES	1,504	710	1,800	2,240	1,780	(21)
428800	RENTAL - COPY MACHINE	4,312	3,299	4,400	3,766	3,900	4
430200	PUBLICATIONS	1,550	1,291	1,500	2,825	3,000	6
431500	LICENSING SUPPLIES	2,693	10,933	9,000	9,000	9,000	
431800	PAYROLL SUPPLIES	1,508	1,224	1,800	1,800	1,800	
434500	OFFICE SUPPLIES	16,344	9,334	12,000	12,000	12,000	

10 GENERAL FUND

035 FINANCE

10430352 FINANCE OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
435700	EMPLOYEE RECOG SUPPLIES	45	70	1,000	1,000	1,000	
442300	RISK MANAGEMENT INSURANCE	4,680	3,948	3,444	3,444	3,912	14
449900	SMALL CAPITAL ITEMS	3,743	0	6,000	8,008	8,000	0
	10430352 Total:	**264,688**	**238,697**	**306,761**	**378,104**	**323,740**	**(14)**
	FINANCE TOTAL:	**1,418,423**	**1,356,973**	**1,555,035**	**1,468,273**	**1,572,082**	**7**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**1,418,423**	**1,356,973**	**1,555,035**	**1,468,273**	**1,572,082**	
	SURPLUS (DEFICIT):	**(1,418,423)**	**(1,356,973)**	**(1,555,035)**	**(1,468,273)**	**(1,572,082)**	

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
037	**PURCHASING**						
10430371	**PURCHASING PERSONNEL**						
409000	SALARIES	156,046	167,526	162,529	152,217	124,347	(18)
410100	OVERTIME	0	0	0	2,000	2,000	
410500	PENSION CONTRIBUTION	15,827	18,631	19,806	18,241	11,434	(37)
410700	FICA/MEDICARE	12,177	13,026	12,648	11,722	9,738	(17)
411100	LIFE INSURANCE	342	352	399	350	381	9
411200	MEDICAL INSURANCE	36,100	36,450	31,200	35,700	39,000	9
411500	SERVICE RECOGNITION	2,700	2,612	2,800	1,900	950	(50)
	10430371 Total:	**223,192**	**238,597**	**229,382**	**222,130**	**187,850**	**(15)**
10430372	**PURCHASING OP EXPENSES**						
420100	ADVERTISING	978	539	600	600	600	
420200	PRINTING AND BINDING	150	25	150	150	150	
423300	TELEPHONE	592	253	276	276	300	9
424000	TRAINING SCHOOL EXPENSES	0	0	2,500	1,200	2,400	100
424100	CONFERENCES & TRAVEL	0	0	600	0	1,200	100*
424500	POSTAGE	256	221	120	200	200	
424700	COMPUTER SOFTWARE	0	0	0	600	600	
428400	MEMBERSHIP FEES	363	280	360	685	750	9
428800	RENTAL - COPY MACHINE	1,397	1,556	1,800	1,303	1,500	15
430200	PUBLICATIONS	0	0	0	685	700	2
434500	OFFICE SUPPLIES	123	617	900	486	600	23
449900	SMALL CAPITAL ITEMS	65	0	1,000	1,000	1,000	
	10430372 Total:	**3,924**	**3,491**	**8,306**	**7,185**	**10,000**	**39**
PURCHASING	**TOTAL:**	**227,116**	**242,088**	**237,688**	**229,315**	**197,850**	**(14)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**227,116**	**242,088**	**237,688**	**229,315**	**197,850**	
	SURPLUS (DEFICIT):	**(227,116)**	**(242,088)**	**(237,688)**	**(229,315)**	**(197,850)**	

10 GENERAL FUND

038 CIVIC CENTER

10430382 CIVIC CENTER OP EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISC EXPENSE	27	280	300	0	0	
421000	SERVICE TO MAINT BUILDINGS	21,880	23,000	30,000	44,180	48,000	9
423100	ELECTRICITY	36,798	34,877	36,000	43,850	56,000	28
423200	NATURAL GAS	8,297	6,084	9,000	8,959	9,300	4
424650	SECURITY	60,489	56,993	72,000	80,130	84,000	5
428060	JANITORIAL SERVICES	48,470	48,584	56,400	56,400	58,800	4
429900	CONTRACTUAL SERVICES	242	242	250	242	250	3
431200	JANITORIAL SUPPLIES	5,170	7,049	9,600	4,721	6,000	27
442300	RISK MANAGEMENT INSURANCE	5,688	5,544	6,984	6,984	9,204	32
449900	SMALL CAPITAL ITEMS	0	(1,481)	2,400	0	2,400	100*
	10430382 Total:	**187,061**	**181,172**	**222,934**	**245,466**	**273,954**	**12**
	CIVIC CENTER TOTAL:	**187,061**	**181,172**	**222,934**	**245,466**	**273,954**	**12**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**187,061**	**181,172**	**222,934**	**245,466**	**273,954**	
	SURPLUS (DEFICIT):	**(187,061)**	**(181,172)**	**(222,934)**	**(245,466)**	**(273,954)**	

GENERAL ADMINISTRATION DEPARTMENT

Program Description:

The City General Administration budget is managed by the Executive Department (City Manager's Office). The General Administration Department has no staff and primarily serves to support various community entities which the City of Decatur financially supports.

This budget includes the City expenses for animal control services contracted for through Macon County. The City subsidies to the Economic Development Corporation, the Visitors & Convention Bureau, and to the Senior Center are all contained within this budget. This budget also includes expenses related to Central Park music and Beautify Decatur plantings.

The lease payment for the City offices housed in the Civic Center are also included in this section of the budget, along with a few economic development incentive payments for previously approved retail development projects.

Staffing:

This Department has no staffing and is administered by the Executive Department and others.

Budget Highlights:

1. This department budget includes primarily contractual payments that the City makes to external entities.

Performance Outcomes:

Performance Outcomes for the Executive Department are designed to reflect progress towards achieving the City Council's priorities as outlined in the budget.

1. Attract significant large commercial and industrial economic development projects to the City through cooperation with EDC.
2. Market the City for tourism, large attractions and conventions through cooperation with DACVB.
3. Improve the City's control over animal regulations and reduce animal related complaints.

10 GENERAL FUND

039 CITY GENERAL ADMINISTRATION

10430392 GEN CITY ADMIN OPERATING EXP

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISC EXPENSE	5,500	12,506	12,500	20,308	24,000	18
422700	AZAVAR TAX REVIEW FEE	0	0	0	148,000	36,000	(76)
428000	PROFESSIONAL SERVICES	676	691	750	697	750	8
431000	FUEL EXPENSE CONTINGENCY	0	0	57,471	0	82,000	100*
435400	CIVIC CENTER LEASE	435,357	440,146	0	463,474	470,426	1
440000	CONTINGENCIES	0	0	1,078,912	0	500,000	100*
440503	SLUMBERLAND TAX REBATE	69,710	0	0	0	0	
440505	JACKSON FORD TAX REBATE	37,797	0	0	0	0	
440506	ASHLEY FURNITURE TAX REBATE	62,418	0	0	0	0	
443400	ECONOMIC DEVELOPMENT CORP	60,000	60,000	0	0	0	
443800	CONVENTION BUREAU	10,000	250,000	260,000	260,000	260,000	
444200	TRANSFER TO OTHER FUNDS	815,776	890,000	847,000	4,371,608	2,730,000	(38)
445000	SENIOR CENTER CONTRACT	0	71,000	71,000	71,000	71,000	
445500	ANIMAL CONTROL	757,502	613,932	620,554	634,072	659,000	4
445600	AVIATION FUEL TO PARKS	0	808	0	5,180	5,400	4
	10430392 Total:	**2,254,736**	**2,339,083**	**2,948,187**	**5,974,339**	**4,838,576**	**(19)**
	CITY GENERAL ADMINISTRATION TOTAL:	**2,254,736**	**2,339,083**	**2,948,187**	**5,974,339**	**4,838,576**	**(19)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**2,254,736**	**2,339,083**	**2,948,187**	**5,974,339**	**4,838,576**	
	SURPLUS (DEFICIT):	**(2,254,736)**	**(2,339,083)**	**(2,948,187)**	**(5,974,339)**	**(4,838,576)**	

10 GENERAL FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
040 CENTRAL BUSINESS DISTRICT							
10430402 CENTRAL BUSINESS DISTRICT							
420900	SERV - CENTRAL PARK	0	0	0	0	25,000	100*
	Transfer House pest control/fountain/turf/repairs					25,000	
429900	CONTRACTUAL SERVICES	0	0	0	0	70,000	100*
	Special events subsidies for Downtown					20,000	
	Weed, curb & median spraying, bird control, trash					50,000	
432500	MATERIAL - CENTRAL PARK	0	0	0	0	5,000	100*
	10430402 Total:	**0**	**0**	**0**	**0**	**100,000**	**<(100*)**
CENTRAL BUSINESS DISTRICT	**TOTAL:**	**0**	**0**	**0**	**0**	**100,000**	**<(100*)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**0**	**0**	**0**	**0**	**100,000**	
	SURPLUS (DEFICIT):	**0**	**0**	**0**	**0**	**(100,000)**	

ECONOMIC AND COMMUNITY DEVELOPMENT DEPARTMENT

Program Description

The Economic and Community Development Department is responsible for the implementation of community revitalization efforts, economic development activities, applicable plans, policies, codes, and ordinances that provide for the development of the city while promoting the general welfare of our citizens, property values, and preserving the city's unique qualities and characteristics, through four functional divisions (Planning and Development, Community Revitalization, Neighborhood Inspections and Building Inspections) and in conjunction with several citizen volunteer commissions and boards.

Specifically, Economic and Community Development Department staff are involved in long-range planning, neighborhood planning, corridor planning, land use and comprehensive planning, regional transportation planning (as the lead agency for the Metropolitan Planning Commission for Decatur Urbanized Area Transportation Study – DUATS), federal and local housing programs, economic development, property maintenance and code enforcement, building permitting/inspection services, and community revitalization.

While most of the functions are supported by the General Fund, some of our operations and programs rely on federal (e.g. CDBG, HOME, DOT, FTA, ARP) and state grants (e.g. IDOT, IHDA, CURES) and Downstate Mass Transit Operation Assistance, as well as other funding sources and donations such as the Howard G. Buffett Foundation for demolitions of blighted properties and community revitalization.

Staffing

With the current transition of GIS staff, the Economic and Community Development Department currently has 23 FT budgeted positions. Its current services include economic development, planning and zoning, federal housing and community development block grant programming and administration, federal and state COVID-19 grants and administration, neighborhood inspections, community revitalization, property maintenance enforcement, building permits and inspections and regional transportation planning through DUATS.

Budget Highlights

The proposed programs, staffing, equipment, and resource levels of economic and community development in CY 2022 are comparable to the previous fiscal year except for the proposed highlights:

i. **Planning and Development Division**

1. Transition of Seth Stark, GIS Administrator and Brian Hunt, GIS Administrator under the leadership of Greg Crowe, which increased the department's salary and benefits by approximately $217, 785, but it has decreased the Information Technology (IT) Department's but by the same amount since these positions where previously within IT.

2. Due to the transition of the two GIS positions into the department, it has also increase our training, conference and travel budget by approximately $8,000 to cover GIS related expenses and it has decreased the IT budget by the same amount.
3. The computer software expenditures within the Planning and Development budget has decreased from $20,000 to $5,000 compared to CY2021 due to the Opengov software expenses being centralized in the IT Department's budget.
4. The professional services budget increased to approximately $23,900 to cover aerial photography ($18,900) expenses for GIS, which was budgeted in the IT Department's budget, but due to the transition of GIS, that expense now appears in the Planning and Development Division's budget. This also decreases the IT budget by the same amount. There is also $5,000 budgeted for general planning studies and analyses, to be used for doing more neighborhood studies and analyses relative to community revitalization.
5. The office supplies budget has been moved from this division to the Neighborhood Services and Housing Division within the Economic and Community Development Department, which is why it is budgeted at $0 under this division.

ii. <u>Building Inspections Division</u>

1. This division includes the hiring of one new Plan Examiner. The City has been without an in-house Plan Examiner for several years and those duties have been primarily placed on the four inspectors and the Building Official within this division. However, we have found that this is not the most efficient operation for the division, because plan reviews take careful review and a lot of consultations with developers. We have several large projects that will be coming on-line over the next two years and we anticipate more. This will allow the Building Official to adequately, efficiently and effectively manage this division and allow more flexibility to host trainings and seminars with the public, contractors and developers to ensure they understand the City's ordinances and policies relative to the building codes.
2. Due to the current higher volume of building permits and anticipated construction work, including the American Rescue Plan Rehabilitation Program, we have increased the temporary agency services by $20,000 compared to CY2021 to ensure that we have adequate staff to provide a high-level professional experience to contractors and developers in a timely manner. The temp agency services will also be utilized to cover vacation and time-off for the four inspectors we currently have within this division.

iii. <u>Neighborhood Inspections Division</u>

1. The Neighborhood Inspections Division is tasked with doing title research for several other departments (Legal and Public Works), in addition to the Economic and Community Development Department. Since we have ramped up demolitions, housing code violations and our continuing efforts of annexation, it has required our current one employee that handles title research and field code enforcement related calls to only have the capacity to focus on title research. For that reason, this divisional budget includes one new full-time Administrative Assistant that will split their time between this division and Neighborhood Services and Housing Division to help assist with the many Federal programs that we are managing. More importantly, this will improve our

customer service within the department and help build a better relationship with the public.

2. Currently the City has four Neighborhood Service Officers (NSOs) that enforces the property maintenance ordinance for the entire City. For a City of our size, this is virtually impossible to do and have meaningful impact. Therefore, this divisional budget includes hire one new NSO for CY 2022.
3. This divisional budget includes $30,000 in professional services for code enforcement analysis and strategies. It is time that we really take a step back and reimagine how we do code enforcement, what tools are needed, assess the systemic legal, policy, and operational challenges that impact the City's ability to address vacant, abandoned and substandard properties through housing and building code enforcement through the lens of equity.

iv. **Revitalization and Housing Services**

1. This divisional budget includes $65,000 for professional services to help assist with housing related analyses, provide small business counseling resources through our partners, assistance from the Central Illinois Land Bank Association and neighborhood leadership capacity for community groups and non-profits. The Economic and Community Development Department has limited staffing capacity and will need to lend on other partners to provide the level of services our community deserves.
2. The neighborhood improvement for this divisional budget increased to $50,000 that will be utilize for providing small neighborhoods grants. This will be done through several mechanisms, but one being neighborhood challenge grant. This will help build local neighborhood associations and non-profits capacity to be real champions in their neighborhood. Again, that is the only way that the community revitalization work we are doing will be sustainable long-term is by building local capacity to take on this work and keep moving the needle on neighborhood-led projects with the staff providing technical and advisor support.

Performance Outcomes

1. Increase in number of vacant side-lots disposed.
2. Increase in the number of demolitions.
3. Decrease in number of housing and nuisance violations.
4. Increase in owner-occupied homes in the urban core.
5. Reduction in serious and violent crimes.
6. Creation of mixed-income communities
7. Decrease in poverty, underemployed rates and unemployment rates.
8. Increase in educational attainment in low-performing schools.
9. Increase in a healthier community.
10. Increase investment in innovation, entrepreneurship and existing small businesses.

10 GENERAL FUND

050 PLANNING & DEVELOPMENT

10450501 PLANNING & DEVELOP PERSONNEL

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	382,391	357,807	457,719	438,937	567,996	29
410500	PENSION CONTRIBUTION	36,582	37,500	54,995	50,036	51,404	3
410700	FICA/MEDICARE	28,127	26,506	35,118	32,095	43,452	35
411100	LIFE INSURANCE	1,132	1,047	1,473	1,250	1,674	34
411200	MEDICAL INSURANCE	102,000	92,475	93,600	82,874	136,500	65
411500	SERVICE RECOGNITION	1,015	1,264	1,340	1,340	715	(47)
411600	EMPLOYEE RELOCATION	0	4,207	0	0	0	
	10450501 Total:	**551,247**	**520,806**	**644,245**	**606,532**	**801,741**	**32**

10450502 PLANNING & DEVELOPMENT OP EXP

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	384	228	192	192	300	56
						300	
420100	ADVERTISING	1,809	1,526	1,000	750	1,000	33
420200	PRINTING AND BINDING	473	305	500	500	500	
423300	TELEPHONE	1,684	1,722	1,500	1,500	1,500	
424100	TRAINING, CONFERENCE & TRAVEL	2,978	2,167	4,000	3,000	11,200	>100*
	State Planning Conference					0	
	Brownfields Conference					0	
	TIF Conference					500	
	Contingency Miscellaneous webinars, trainings and meetings					2,000	
	ESRI National User Group Conference					5,000	
	ILGISA Annual Conference					2,000	
	ILCMA Winter Conference					700	
	ILGISA Regional Education Events					1,000	
424300	MOTOR VEHICLE EXPENSES	2,640	3,792	276	276	624	>100*
424500	POSTAGE	382	180	500	750	500	(33)
424700	COMPUTER SOFTWARE	0	0	20,000	0	5,000	100*
	ESRI Annual Maintenance Renewal Due in 2023					0	
	Alpha Software Renewal Used for GIS					1,000	
	Drone2Map Converts Drone Imagery to GIS					2,000	
	MISC Planning & GIS Software Expenses					2,000	
426000	RECRUITING AND TRAINING	0	12,131	0	0	1,000	100*
	Drone Pilot Training & License					1,000	
427100	TEMP AGENCY SERVICES	0	91	0	2,000	13,400	>100*
	Planning Services					5,000	
	GIS Ad-Hoc Support - Cloudpoint					8,400	
428000	PROFESSIONAL SERVICES	2,692	0	0	0	23,904	100*
	General planning studies and analyses					5,000	
	Aerial Photography (pictometry)					18,904	
428400	MEMBERSHIP FEES	2,581	1,818	2,600	1,956	3,850	97
	IL TIF Association					1,300	
	IL APA and AICP Membership Dues					700	
	TBD for Director Memberships					1,700	
	ILGISA Annual Membership Dues					150	
428800	RENTAL - COPY MACHINE	4,566	3,770	3,500	3,500	3,500	

10 GENERAL FUND

050 PLANNING & DEVELOPMENT

10450502 PLANNING & DEVELOPMENT OP EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
430200	PUBLICATIONS	587	292	90	45	90	100
431000	FUEL EXPENSE	79	0	28	28	28	
434500	OFFICE SUPPLIES	3,271	3,371	3,000	3,000	0	(100*)
435700	EMPLOYEE RECOG SUPPLIES	0	60	500	750	500	(33)
442300	RISK MANAGEMENT INSURANCE	2,844	2,544	2,592	2,592	3,876	50
449900	SMALL CAPITAL ITEMS	0	548	0	0	5,000	100*
	10450502 Total:	**26,970**	**34,545**	**40,278**	**20,839**	**75,772**	**>100***
	PLANNING & DEVELOPMENT TOTAL:	**578,217**	**555,351**	**684,523**	**627,371**	**877,513**	**40**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**578,217**	**555,351**	**684,523**	**627,371**	**877,513**	
	SURPLUS (DEFICIT):	**(578,217)**	**(555,351)**	**(684,523)**	**(627,371)**	**(877,513)**	

10 GENERAL FUND

052 BUILDING INSPECTIONS

10450521 BLDG INSPECTIONS PERSONNEL

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	389,600	398,975	413,423	428,937	505,474	18
410100	OVERTIME	1,899	1,668	0	3,174	0	(100*)
410500	PENSION CONTRIBUTION	38,152	42,639	50,069	49,872	45,745	(8)
410700	FICA/MEDICARE	29,279	29,751	31,972	31,851	38,669	21
411100	LIFE INSURANCE	496	502	627	548	645	18
411200	MEDICAL INSURANCE	108,300	105,300	93,600	98,800	136,500	38
411500	SERVICE RECOGNITION	1,355	1,435	4,515	4,515	4,515	
411600	EMPLOYEE RELOCATION	1,462	0	0	0	0	
	10450521 Total:	**570,543**	**580,270**	**594,206**	**617,697**	**731,548**	**18**

10450522 BLDG INSPECTIONS OPERATING EXP

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	384	228	228	228	228	
420200	PRINTING AND BINDING	403	210	300	300	300	
423300	TELEPHONE	3,851	4,046	5,000	7,000	7,000	
424100	TRAINING, CONFERENCE & TRAVEL	3,115	2,923	3,000	2,500	3,000	20
424300	MOTOR VEHICLE EXPENSES	15,036	21,516	11,424	11,424	16,056	41
424500	POSTAGE	1,478	1,372	1,500	1,000	1,000	
424700	COMPUTER SOFTWARE	379	0	20,000	0	0	
427100	TEMP AGENCY SERVICES	7,146	13,841	8,400	18,000	28,000	56
428000	PROFESSIONAL SERVICES	0	0	20,000	15,000	10,000	(33)
428400	MEMBERSHIP FEES	638	410	810	810	810	
430200	PUBLICATIONS	570	259	1,000	1,000	1,000	
430400	CLOTHING	354	400	900	750	900	20
431000	FUEL EXPENSE	5,792	4,442	6,133	6,133	6,269	2
434000	MINOR EQUIP & TOOLS	191	371	200	500	500	
435700	EMPLOYEE RECOG SUPPLIES	0	79	500	500	500	
442300	RISK MANAGEMENT INSURANCE	2,892	2,592	2,640	2,640	3,420	30
449900	SMALL CAPITAL ITEMS	0	266	0	250	500	100
451000	AUTOMOTIVE EQUIPMENT	0	0	40,000	40,000	88,660	>100*
	Ford F150 (2)					53,660	
	Ford Ranger Pickup HVAC					35,000	
	10450522 Total:	**42,229**	**52,955**	**122,035**	**108,035**	**168,143**	**56**

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
BUILDING INSPECTIONS	**TOTAL:**	**612,772**	**633,225**	**716,241**	**725,732**	**899,691**	**24**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**612,772**	**633,225**	**716,241**	**725,732**	**899,691**	
	SURPLUS (DEFICIT):	**(612,772)**	**(633,225)**	**(716,241)**	**(725,732)**	**(899,691)**	

10 GENERAL FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
053	**NEIGHBORHOOD INSPECTIONS**						
10450531	**NEIGHBRHD INSP PERSONNEL**						
409000	SALARIES	347,501	348,782	345,043	374,605	353,056	(6)
410100	OVERTIME	33	0	300	0	300	100*
410500	PENSION CONTRIBUTION	34,856	37,627	42,043	40,749	31,979	(22)
410700	FICA/MEDICARE	26,429	26,243	26,847	28,148	27,032	(4)
411100	LIFE INSURANCE	450	454	375	477	575	21
411200	MEDICAL INSURANCE	90,250	87,289	78,000	79,733	97,500	22
411500	SERVICE RECOGNITION	4,150	3,162	5,600	5,600	5,600	
	10450531 Total:	**503,669**	**503,557**	**498,208**	**529,312**	**516,042**	**(3)**
10450532	**NEIGHBRHD INSPEC OP EXP**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	384	192	192	192	192	
420100	ADVERTISING	0	470	1,000	1,500	1,500	
	DECATUR TRIBUNE WEED MOWING NOTICE, MONTHLY PUBLICATION BY ORDINANCE, 7 TIMES @ APPROX. $89 EACH AND ANY ADDITIONAL PUBLICATIONS					1,500	
420200	PRINTING AND BINDING	216	87	100	40	100	>100*
420600	SECURING PROPERTY	7,070	9,791	15,000	18,000	20,000	11
	PURCHASE OF SECURING MATERIALS FOR ABANDONED BUILDINGS THROUGH-OUT THE CITY SECURING MATERIALS HAVE INCREASED IN COST OVER THE LAST YEAR AND ARE CURRENTLY ALMOST THREE TIMES HIGHER					20,000	
423300	TELEPHONE	6,398	6,300	7,500	7,500	7,500	
424000	TRAINING SCHOOL EXPENSES	263	1,026	1,820	1,500	1,820	21
424100	CONFERENCES & TRAVEL	2,200	0	1,875	1,000	1,875	88
424300	MOTOR VEHICLE EXPENSES	5,484	8,376	15,888	15,888	15,096	(5)
424500	POSTAGE	8,937	12,511	12,000	12,000	12,000	
424700	COMPUTER SOFTWARE	0	0	20,000	0	0	
425300	RECORDING FEES	93,504	107,251	75,000	100,000	100,000	
	MACON COUNTY RECORDER LIEN RECORDING FEES FOR WEED MOWING, PROPERTY SECURING AND CLEAN UPS - NUMBERS HAVE INCREASED					100,000	
426700	PEST CONTOL	0	85	500	100	500	>100*
427100	TEMP AGENCY SERVICES	0	105	0	0	0	
428000	PROFESSIONAL SERVICES	118,072	0	0	0	30,000	100*
	CODE ENFORCEMENT ANALYSIS AND STRATEGIES					30,000	
428400	MEMBERSHIP FEES	1,060	585	625	625	625	
429900	CONTRACTUAL SERVICES	0	449,090	480,002	480,000	450,300	(6)
	WEED MOWING PROGRAM AND SERVICE ON EQUIPMENT CONTINUE THE MOWING OF VIOLATION, MCT AND CITY OWNED PROPERTY THROUGH OUT THE CITY. $450,000. MAINTENANCE CONTRACT FOR $300 YEARLY ON PRINTER					450,300	

10 GENERAL FUND

053 NEIGHBORHOOD INSPECTIONS

10450532 NEIGHBRHD INSPEC OP EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
430200	PUBLICATIONS	715	0	1,000	0	100	100*
430400	CLOTHING	0	749	1,500	1,500	1,500	
430800	PERSONAL SAFETY GEAR	0	0	100	100	100	
431000	FUEL EXPENSE	5,838	4,742	7,333	7,500	7,431	(1)
431710	ADMINISTRATIVE COURT EXPENSES	0	0	500	0	500	100*
434000	MINOR EQUIP & TOOLS	0	36	100	100	100	
435700	EMPLOYEE RECOG SUPPLIES	0	0	500	500	500	
442300	RISK MANAGEMENT INSURANCE	13,140	12,540	10,704	10,704	2,412	(77)
449900	SMALL CAPITAL ITEMS	1,456	135	0	0	1,200	100*
	REPLACE OLD HP PRINTER WITH NEW @ $640 PLUS CONTINGENCY ON STAFFING					1,200	
	10450532 Total:	**264,737**	**614,071**	**653,239**	**658,749**	**655,351**	**(1)**
	NEIGHBORHOOD INSPECTIONS TOTAL:	**768,406**	**1,117,628**	**1,151,447**	**1,188,061**	**1,171,393**	**(1)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**768,406**	**1,117,628**	**1,151,447**	**1,188,061**	**1,171,393**	
	SURPLUS (DEFICIT):	**(768,406)**	**(1,117,628)**	**(1,151,447)**	**(1,188,061)**	**(1,171,393)**	

10 GENERAL FUND

054 REVITALIZATION & HOUSING SERV

10450541 REVIT & HOUSING SERV PERS EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	238,890	252,484	298,299	251,754	309,225	23
410500	PENSION CONTRIBUTION	22,403	26,927	35,857	28,863	27,985	(3)
410700	FICA/MEDICARE	17,227	18,816	22,897	18,497	23,656	28
411100	LIFE INSURANCE	706	717	762	728	911	25
411200	MEDICAL INSURANCE	54,150	52,650	62,400	45,934	78,000	70
411500	SERVICE RECOGNITION	720	765	1,010	1,010	770	(24)
	10450541 Total:	**334,096**	**352,359**	**421,225**	**346,786**	**440,547**	**27**

10450542 REVITALIZ & HOUSING SERV OP EX

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	228	120	120	120	156	30
423300	TELEPHONE	151	0	0	0	0	
424000	TRAINING SCHOOL EXPENSES	684	390	2,000	2,000	2,000	
424300	MOTOR VEHICLE EXPENSES	372	4,560	6,612	5,000	2,580	(48)
424500	POSTAGE	0	0	0	50	1,500	>100*
427100	TEMPORARY AGENCY FEES	0	0	0	0	10,000	100*
	temporary help with revitalization programs					10,000	
428000	PROFESSIONAL SERVICES	0	0	0	0	65,000	100*
	Housing, small business counseling, CIILB capacity building for various non profits					65,000	
431000	FUEL EXPENSE	0	0	395	0	395	100*
434500	OFFICE SUPPLIES	0	0	0	0	3,000	100*
	office supplies for the Department					3,000	
435700	EMPLOYEE RECOG SUPPLIES	0	0	500	0	1,500	100*
442300	RISK MANAGEMENT INSURANCE	1,032	948	864	648	1,956	>100*
448501	NEIGHBORHOOD IMPROVEMENT	5,000	5,000	5,000	5,000	50,000	>100*
	small neighborhood grants					50,000	
448510	NEIGHBORHOOD ACTIVITIES	16,281	22,445	50,000	40,000	50,000	25
	Cleanups, NNO, capacity building, neigh. expenses Also includes neighborhood engagement					50,000	
449900	SMALL CAPITAL ITEMS	0	0	1,000	0	2,500	100*
	items for neighborhoods to assist w/revitalization					2,500	
	10450542 Total:	**23,748**	**33,463**	**66,491**	**52,818**	**190,587**	**>100***

	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
REVITALIZATION & HOUSING SERV TOTAL:	**357,844**	**385,822**	**487,716**	**399,604**	**631,134**	**58**
Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
Fund Expense TOTAL:	**357,844**	**385,822**	**487,716**	**399,604**	**631,134**	
SURPLUS (DEFICIT):	**(357,844)**	**(385,822)**	**(487,716)**	**(399,604)**	**(631,134)**	

10 GENERAL FUND

055 ECONOMIC DEVELOPMENT

10450552 ECONOMIC DEVELOPMENT OP EXP

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
428000	PROFESSIONAL SERVICES	2,250	86,230	160,000	100,000	245,000	>100*
	Retail Development Strategies					40,000	
	TIF Consultant					40,000	
	Zoning and Land Use Study					40,000	
	Neighborhood Plans/Housing Implementation Strategy					50,000	
	Economic Development Studies and Analyses					75,000	
	Highest and Best Use Study					0	
428500	PUBLIC OUTREACH	168	95,017	0	0	0	
429800	COMMUNITY INVESTMENT CORP	17,500	70,000	70,000	70,000	70,000	
440200	MACON COUNTY ESDA CONTR	0	10,000	10,000	10,000	10,000	
440503	SLUMBERLAND TAX REBATE	0	40,652	35,000	36,838	40,000	9
	Reduce from 50% to 25% in 2025; Expires 2030					40,000	
440505	JACKSON FORD TAX REBATE	7,841	35,836	26,300	33,938	35,000	3
	Expires 2035					35,000	
440506	ASHLEY FURNITURE TAX REBATE	0	43,140	31,000	20,000	0	(100*)
	Expired in 2021					0	
440507	HAMPTON INN REBATE	0	43,007	64,000	45,000	12,000	(73)
	Expires 2022					12,000	
440508	HOLIDAY INN REBATE	0	55,129	79,000	55,000	50,000	(9)
	Expires 2022					50,000	
440509	FIRST TECH REBATE	622	42,358	30,000	0	0	
440510	LIAISON TAX REBATE	0	10,565	17,000	10,000	10,000	
	Expires 2023					10,000	
441720	HASC EXPENSES	216	1,114	3,500	100	3,500	>100*
443400	ECONOMIC DEVELOPMENT	0	0	60,000	45,000	45,000	
	10450552 Total:	**28,597**	**533,048**	**585,800**	**425,877**	**520,500**	**22**
	ECONOMIC DEVELOPMENT TOTAL:	**28,597**	**533,048**	**585,800**	**425,877**	**520,500**	**22**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**28,597**	**533,048**	**585,800**	**425,877**	**520,500**	
	SURPLUS (DEFICIT):	**(28,597)**	**(533,048)**	**(585,800)**	**(425,877)**	**(520,500)**	

POLICE DEPARTMENT

Program Description

The activities of the Decatur Police Department are focused on providing highly professional and efficient public safety services to the citizens they serve. These services are financially supported through the General Fund with some supplementation from grants, and other minor revenues/reimbursements outside of the General Fund. There are also some asset forfeiture and court ordered monies. Most of the revenues are placed into special funds outside the general fund that have specific regulations on use. These include State Drug Fund, Federal Drug Fund, DUI Enforcement Fund and Police Lab Fund. These special and restricted funds are not to be used to replace items already included in the budget. They are meant to purchase equipment and tools related to and authorized by the specialty fund. For example, drug fund revenues must be spent on tools and equipment used to combat illegal drug sales. DUI Fund is to be used on equipment used to assist in DUI enforcement.

The nature of policing in recent years has changed and caused police departments to rethink their practices and service delivery methods. In addition, the past year has created challenges for police departments across the nation. The anti-police sentiment has contributed to early retirements, resignations and extreme difficulty recruiting/hiring. This is not unique to Decatur, as it is happening everywhere. The police administration has identified future staffing as our biggest internal concern over the next few years. Low staffing has impacts throughout the organization. It causes disruptions in service, significant overtime, low morale, high stress and many other challenges. In addition, the nation has seen an unprecedented surge in violent crime, including here in Decatur. As such, the department has to rethink how we provide service to our community as we move forward. The use of technology to assist and enhance the officer's ability to address and suppress crime, different resource deployment strategies, and shifting duties away from sworn officers to other means are among just a few of the topics the department intends focus on with regard to operations in the years to come. The budget that is being presented is meant to help the Decatur Police Department address these challenges and continue to provide quality public safety services to the community.

Staffing

The Decatur Police Department is authorized for 148 sworn peace officers and 14 non-sworn administrative personnel. The services include patrol, investigations, K-9 patrols, bike patrols, school resource officers, traffic enforcement, and community investment/liaison.

Budget Highlights

The proposed programs, staffing, equipment and resource levels of the Police Department in FY 2022 track with those of the previous fiscal year except for the following proposed highlights, addition and/or deletions:

1) The Police Budget includes an increase in the salaries for the employees. It is important to note that this increase is due in part to a few factors. First, the contract with the PBPA was resolved in 2021. This resulted in an increase in base salaries for all represented staff. The year 2022 will be the third year of the contract, thus the increase for 2022 will include the increase not only for 2022, but 2020 and 2021 as well due to the fact that the previous contract expired on December 31, 2019. The represented staff had not received a salary increase until the contract was ratified. Second, there are a significant number of anticipated retirements of sworn officers in 2022. These officers have accumulated benefit time that will be paid out upon their retirement. The estimated cost of the payouts is approximately $830,000. Lastly, as a way to reduce the amount of the payouts at retirements, officers are allowed to “cash out” accumulated holiday time during the year. More and more officers are taking advantage of this and the holiday payouts in 2022 is estimated to be approximately $200,000. The goal of providing the early holiday payouts is that the city will pay the benefit at a lower cost. This will also reduce the amount of the payouts at retirement.
2) The Police Budget includes the continued staffing of Community Liaison Officers to offset past reductions in sworn personnel. The additional civilian staff will complete tasks that do not require a sworn police officer. This helps allow sworn officers to focus on the duties that do require a sworn police officer. The use of the civilian staff could increase responsiveness for non-emergency calls. The employment of these staff members could also allow our sworn officers to have more time to engage in the council’s neighborhood revitalization outreach.
3) This budget includes the continued participation with DPS 61 for the school resource officer program (SRO). This program allows for the placement of 4 school resource officers to work and dedicate all their time to the schools during the school year. The SRO’s are proactive in the schools establishing relationships with the staff and students. The SRO’s deals with prevention, detection, and enforcement of illegal activity. During the summer months and other vacations, the SRO’s assist in the patrol and investigative divisions of the police department. It is recommended the City Council not end this relationship with DPS 61. DPS 61 reimburses the City for 75 percent of the total cost of the officer’s salary to serve as SRO’s and continues to do so during the Coronavirus Pandemic. In addition, they have expressed an interest in expanding this program in the future.
4) This budget includes funding for recruiting new police officers. There are 42 officers on the department with over 20 years of service. It is expected there will be numerous retirements in the coming years. Thus, there is a need for constant

recruiting in order to maintain pace with expected departures/retirements. This effort is also being supplemented with ARP funds.

5) This budget includes funds towards training both new and current officers. This is a direct result of the State no longer paying up front costs for the new officer's initial 14-week Basic Law Enforcement training. The State has indicated they could reimburse some or all the initial cost but cannot promise there will be enough money in the State budget for reimbursement. Thus far in 2021, the State has reimbursed all of the funds expended for the basic law enforcement academy. This reimbursement goes back into the General Fund. In addition, additional state mandates for training of all officers requires additional funding to ensure compliance.
6) This budget includes an increase in overtime monies from the previous year. Due to anticipated staffing shortages, the department expects to have to utilize overtime to ensure proper coverage for call handling and to provide essential services. In addition, some functions that may have been able to have been accomplished with on duty personnel will have to be done through overtime. This includes community events, neighborhood outreach and additional targeted enforcement efforts. The additional overtime funds also allow for IDOT grant award money. IDOT funds go to increased traffic enforcement in DUI's, Distracted Driving, and Speeding. The money is reimbursed after the Department has completed the work and it has been submitted to IDOT. The reimbursed money is placed in City's General Fund upon receipt.
7) This budget includes an increase in funds for Professional Services. This is meant to address a significant backlog of paper documents needed to be placed into a format meant for long term storage. The department uses microfilming to accomplish this task.
8) This budget includes an increase in the funds allocated to telephones. Historically, this expense has been paid for with State Drug Asset Forfeiture funds, however much less money is being awarded through asset forfeiture. In addition, as part of the new collective bargaining agreement, all officers will be provided a department issued cell phone. This will allow for better communication with the staff and will also potentially reduce the cost for other equipment needs (i.e. cameras, some audio/video recorders, etc).
9) The Police Department will continue to apply for grants to support the goals of the City Council. The department currently has grants that have been awarded to address violent crime (JAG) and also to help cover the cost of body worn vests.

Performance Outcomes

The use of quantifiable performance outcomes is being added to the budget because approval of the annual budget is an important mechanism for effecting change in service outcomes. Performance outcomes influenced in part by the Police Department's discretionary and differing management and service delivery decisions/actions include:

1) Year over Year improvements in Response Time efficiency on Calls for Service, by category, from the time of initial public safety notification
2) Improvements in Citizen satisfaction of the Decatur Police Department as a professional department as measured by objective surveys
3) Increase the number of Minority and Female police officers as tracked by Human Resources on a year over year basis
4) Increase successful clearance rate of assigned investigative cases on a year over year basis
5) Reduce the number of Burglaries measured from year to year
6) Reduce the number of Shootings measured from year to year
7) Remain under the national average in Fatal Crash Rate every year
8) Reduce the number of reported traffic accidents in the City year over year
9) Measure citizens' perception of local safety and improve year over year by objective surveys.

10 GENERAL FUND

065 POLICE

10460651 POLICE PERSONNEL SVCS

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	13,811,036	13,709,080	13,899,861	14,679,127	15,084,227	3
410100	OVERTIME	813,122	717,187	875,000	806,000	1,000,000	24
410200	TEMPORARY SALARIES	52,002	52,029	52,416	52,416	58,240	11
410500	PENSION CONTRIBUTION	44,929	56,290	70,605	67,656	51,167	(24)
410700	FICA/MEDICARE	230,295	231,594	252,103	245,267	334,730	36
410800	POLICE PENSION CONTRIBUTION	4,990,829	4,849,182	5,577,708	5,628,781	6,044,108	7
411100	LIFE INSURANCE	13,115	13,471	15,060	14,277	12,427	(13)
411200	MEDICAL INSURANCE	2,721,323	2,551,509	2,402,400	2,723,250	3,022,500	11
411210	DUTY DISABILITY INS PREMIUMS	5,195	0	3,000	3,000	3,000	
411500	SERVICE RECOGNITION	13,275	11,745	12,110	12,000	11,243	(6)
	10460651 Total:	**22,695,121**	**22,192,087**	**23,160,263**	**24,231,774**	**25,621,642**	**6**

10460652 POLICE OPERATING EXPENSE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	11,724	6,168	5,700	5,700	5,988	5
420100	ADVERTISING	82	45	100	100	100	
	Advertising for Auctions Needed to sell seized items.					100	
420200	PRINTING AND BINDING	3,631	1,193	5,000	4,000	5,000	25
421000	SERVICE TO MAINT BUILDINGS	23,315	21,359	30,000	32,000	34,000	6
421300	SERV-OFFICE EQUIPMENT	369	0	300	400	500	25
	Maintenance for shredder, money counter, and credit card machine.					500	
421400	SERVICE- OTHER EQUIP	1,796	1,794	2,500	2,000	2,500	25
421500	IN-CAR VIDEO REPAIR	866	0	1,000	500	1,000	100
421700	SERV TO MAINT COMM EQUIP	111,070	211,640	118,350	118,350	124,550	5
	MDC Air Cards Needed to operate the mobile computers in the squad cars.					26,000	
	Laptop Air Cards Needed to provide internet service to laptops when no internet is available.					500	
	Central Square Maintenance Agreement Maintenance Agreement for records management system.					85,000	
	Digi-Ticket Maintenance Agreement System used to issue traffic citations and city ordinance citations.					6,800	
	Freedom Application Maintenance Provides access to RMS system through mobile devices.					2,000	
	LEADS/NCIC Annual Maintenance					650	
	Virtual Graffiti Mobile Security					3,600	
421750	SERV TO MAINT RADIO EQUIP	80,998	69,010	75,500	74,000	75,500	2
423100	ELECTRICITY	34,903	37,316	33,797	33,800	34,500	2
423200	NATURAL GAS	6,925	5,828	9,000	9,000	9,900	10

10 GENERAL FUND

065 POLICE

10460652 POLICE OPERATING EXPENSE

Account		Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
423300		TELEPHONE	11,223	13,110	68,920	68,000	109,200	61
		Call One HQS Landlines					13,200	
		Department Issued cell phones for all sworn officers and parking enforcement officers. The recently approved collective bargaining agreement provides for all officers to be issued a cell phone. Currently, the department provides about half of the officers cell phones.					96,000	
423310		CABLE TV	3,701	4,094	4,000	4,000	4,500	13
423400		WATER	1,802	1,616	1,900	1,850	1,900	3
423903	CV19	COVID-19	0	2,826	0	4,000	0	(100*)
424000		TRAINING SCHOOL EXPENSES	39,786	71,300	112,000	150,000	177,000	18
		MCLETC BLE Class for 20 officers DPD is required to pay the basic training expenses for new officers that need to go to the police academy. Based on current vacancies, expected retirements, and departures, it is recommended to budget for 20 hires.					135,000	
		Specialized Training There will be a need for specialized training such as homicide investigation, crime scene processing, and forensic examination.					20,000	
		Conferences / Conventions					15,000	
		LETAC					1,000	
		ILEAS					1,000	
		Court Smart					1,000	
		Traffic/DUI					4,000	
424300		MOTOR VEHICLE EXPENSES	464,532	535,800	557,520	557,520	536,508	(4)
424500		POSTAGE	3,531	6,520	6,000	5,000	5,000	
424700		COMPUTER SOFTWARE	8,939	4,963	15,380	10,000	15,500	55
426000		RECRUITING AND TESTING	7,663	3,018	13,650	18,600	13,650	(27)
426500		MEDICAL SERVICES	3,432	4,613	4,800	5,200	4,800	(8)
426700		PEST CONTOL	1,135	1,080	1,250	1,500	1,500	
		Monthly Pest Control and additional treatments when needed.					1,500	
427000		SPECIAL INVESTIGATION FEES	4,537	7,807	7,000	7,000	7,000	
428000		PROFESSIONAL SERVICES	3,300	6,418	6,000	10,000	10,000	
		Microfilming DPD has a large volume of old documents that are required to be kept for significant periods of time. Microfiliming clears space needed for other items and also makes access to the older documents easier.					8,000	
		Shredding Services					1,000	
		Court Reporter Services Needed for IA interrogations and pre-disciplinary hearings.					1,000	
428060		JANITORIAL SERVICES	118,950	121,465	124,200	124,200	127,200	2
428300		LAUNDRY SERVICES	55	126	200	200	200	
428400		MEMBERSHIP FEES	17,013	16,935	17,435	17,435	18,000	3
428500		PUBLIC OUTREACH	864	232	500	500	500	
428800		RENTAL - COPY MACHINE	12,185	10,199	14,500	14,500	14,500	
430200		PUBLICATIONS	318	40	40	40	40	

10 GENERAL FUND

065 POLICE

10460652 POLICE OPERATING EXPENSE

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
430400	CLOTHING	39,091	66,086	90,000	130,000	90,000	(31)
	Ballistic Vests for officers Per CBA, the department purchases vests for the officers.					25,000	
	Various items of clothing -- Uniforms Per CBA, the department provides specific clothing items for the officers.					65,000	
430500	AMMUNITION	52,017	46,906	60,000	60,000	60,000	
430700	GENERAL SAFETY GEAR	1,419	299	2,000	3,000	2,000	(33)
431000	FUEL EXPENSE	211,793	176,601	265,918	195,000	237,892	22
431200	JANITORIAL SUPPLIES	5,582	6,031	7,000	7,000	7,000	
431600	REGULATORY SUPPLIES	3,884	5,281	8,000	7,500	8,000	7
432000	MATERIAL - BUILDINGS	4,088	4,629	7,000	6,500	7,000	8
432800	MATERIALS - EQUIPMENT	1,035	48	2,000	2,000	2,000	
434000	MINOR EQUIP & TOOLS	6,289	8,378	9,500	8,500	9,500	12
434500	OFFICE SUPPLIES	7,623	10,152	12,000	10,000	12,000	20
435000	PHOTO & DRAFTING SUPPLIES	0	1,711	1,000	2,500	3,000	20
	CD/DVDs Needed to put photos/videos/data on for evidentiary purposes					1,500	
	Hard Drives Used for data storage					500	
	SD Cards Used for data storage					500	
	Digital Cameras Used for crime scene processing.					500	
435100	DOG EXPENSES	2,411	4,128	4,500	4,500	4,500	
435120	PROFESSIONAL STANDARDS EXPENSE	4,022	1,600	2,500	3,000	2,500	(17)
435216	RENTAL-LEASED SPACE	0	0	9,840	9,840	39,360	>100*
435700	EMPLOYEE RECOG SUPPLIES	108	100	500	250	500	100
440900	PRIN PAYMENTS-LEASE HOLD IMPR	156,941	0	0	33,291	0	(100*)
441000	INT PAYMENT-LEASE HOLD IMPROV	1,178	0	0	0	0	
442300	RISK MANAGEMENT INSURANCE	895,692	917,688	871,008	653,256	1,346,268	>100*
444200	TRANSFER TO OTHER FUNDS	307,000	678,427	242,000	0	0	
445100	EMERGENCY COMM CONTRACT	1,455,937	1,481,076	1,554,496	1,554,496	1,722,606	11
	Fee for CIRDC (Emergency Communication Services -- Dispatching)					1,722,606	
449900	SMALL CAPITAL ITEMS	31,151	45,016	46,500	30,000	50,000	67
455300	POLICE BLDG LEASE PAYMENT	522,702	531,133	531,133	531,133	531,133	
	10460652 Total:	**4,688,608**	**5,151,805**	**4,963,437**	**4,531,161**	**5,475,795**	**21**
	POLICE TOTAL:	**27,383,729**	**27,343,892**	**28,123,700**	**28,762,935**	**31,097,437**	**8**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**27,383,729**	**27,343,892**	**28,123,700**	**28,762,935**	**31,097,437**	
	SURPLUS (DEFICIT):	**(27,383,729)**	**(27,343,892)**	**(28,123,700)**	**(28,762,935)**	**(31,097,437)**	

FIRE DEPARTMENT

Program Description

The fire department's main activities are focused on public safety. They are funded through the General Fund. The Fire Department generates a small amount of revenue through false alarm charges and illegal burn citations. The revenue from those two sources is deposited in the General Fund. The department also receives some training reimbursement from the Mutual Aid Box Alarm System (MABAS) and the State of Illinois Office of the State Fire Marshal. The department is overwhelmingly a general tax supported municipal service

Staffing

The Decatur Fire Department employs 105 firefighters and 1 civilian. The department's services include firefighting, Emergency Medical Service (EMS) at the Basic and Intermediate level, fire prevention, Hazardous Materials mitigation, Technical Rescue services, SCUBA rescue and community outreach programs. In 2020 the council's budget authorized 109 total positions. The department size was once again reduced during the 2020 budget year down to 106 positions.

Budget Highlights

The proposed programs, staffing, equipment and resources levels of the Fire Department in FY 2022 track with those of the previous fiscal year except for the following proposed highlights:

1. This budget includes an estimated $164,000.00 in payouts for employees that will be retiring during the 2022 budget year.

2. A traffic preemption program is being proposed that includes 51 intersections throughout the city. Traffic preemption devices would allow the department to achieve a performance outcome of lowering response times to incidents around the city. The program would be completed in yearly stages and it is recommended that the council begin by approving the funds to install the devices at fifteen (15) targeted intersections. The cost of the total program is estimated to be around $450,000.00. Preemption devices are installed at 19 intersections. This year's budget includes $125,000.00 for year three of the project in which another 15 intersections will be completed. The Foreign Fire Tax Board purchased the transmitters for all fire apparatus.

   Decatur's city size is around 47 square miles and there are 7 fire stations. That averages about 6.7 square miles per fire station. If you use 14 comparable Illinois cities, the average coverage per fire station is 4.24 square miles, but many of the cities are more densely populated that Decatur. Decatur's comparatively large city footprint impacts response times; but traffic preemption should help. If the apparatus are not having to stop and start at every red light, they should be able to reach their destinations faster and cover a larger area. Decatur is also the only larger central

Illinois city not using traffic preemption. Peoria, Springfield, Bloomington, Champaign and Urbana use traffic preemption devices. The Town of Normal uses it close to their stations.

3. The budget does not include any new fire apparatus purchases. The department is requesting $150,000.00 to replace a 1997 International truck that is used for Special Operations alarms. The vehicle carries equipment for Technical Rescue, Hazardous Materials and other Special Operations needs. The vehicle can be replaced with a used vehicle that meets the departments needs and allows for more equipment to be carried.
4. The department included $20,000.00 to replace the Records Management System that has been in use since 2003. The software is outdated and needs to be replaced before the company discontinues maintenance of the antiquated program.

Performance Outcomes

The use of quantifiable performance outcomes is being added to the budget because approval of the annual budget is an important mechanism for effecting change in service outcomes. Performance outcomes in part by the Fire Department's discretionary and differing management and service delivery decisions/actions include:

1) The number and percentage of fires contained to the room of origin and the structure of origin.
2) The percentage of time the initial responding unit arrives within 6 minutes of an emergency call. (Dispatch time + Turnout time + drive time) The target is 90% of all emergency calls answered within this time parameter.
3) The total dollar loss due to intentionally set fires as a percentage of the EAV year over year.
4) The total number of fires in structures set intentionally year over year.
5) The number and cost of employee on-the-job injuries.
6) Reduction in the number of non-emergency calls the department answers year over year.
7) Total property dollar amount saved as a % of the EAV year over year.

10 GENERAL FUND

070 FIRE

10470701 FIRE PERSONNEL SERVICES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	9,500,970	9,401,636	9,622,052	9,574,445	9,929,359	4
410100	OVERTIME	230,238	360,866	325,400	275,000	328,050	19
	Fire Investigator Training					25,000	
	Regular Department OT					303,050	
410500	PENSION CONTRIBUTION	4,909	5,648	6,401	6,640	4,925	(26)
410700	FICA/MEDICARE	137,401	133,803	149,538	137,680	172,445	25
410801	FIRE PENSION CONTRIBUTION	5,632,583	6,038,678	6,141,548	6,189,108	6,601,812	7
411100	LIFE INSURANCE	9,101	9,070	10,158	9,555	8,113	(15)
411200	MEDICAL INSURANCE	1,919,800	1,786,050	1,653,600	1,810,000	2,047,500	13
411210	DUTY DISABILITY INS PREMIUMS	80,537	83,825	84,000	84,000	84,000	
411220	VSP INSURANCE PREMIUMS	4,800	0	0	0	0	
411500	SERVICE RECOGNITION	6,390	8,014	8,310	8,310	6,850	(18)
413050	WELLNESS BENEFIT	24,800	21,775	24,000	24,000	24,000	
414000	PEHP ACCOUNT	30,650	29,450	31,000	31,000	31,000	
	10470701 Total:	**17,582,179**	**17,878,815**	**18,056,007**	**18,149,738**	**19,238,054**	**6**

10470702 FIRE OPERATING EXPENSES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	8,244	3,948	4,164	4,164	4,032	(3)
420200	PRINTING AND BINDING	150	732	500	300	500	67
421000	SERVICE TO MAINT BUILDINGS	45,957	30,472	50,000	40,000	62,000	55
	Elevator Maintenance for Station 5					500	
	Generator Maintenance for 7 Stations					12,000	
	Garbage Service for 7 Stations					3,400	
	General Building Maintenance for all 7 Stations					46,100	
421400	SERVICE- OTHER EQUIP	24,873	18,485	22,000	20,776	22,000	6
421700	SERVICE & EQUIPMENT - RADIOS	27,660	36,832	48,880	29,000	48,880	69
423100	ELECTRICITY	44,976	48,698	43,679	43,679	45,000	3
423200	NATURAL GAS	22,340	23,919	22,900	23,000	29,100	27
	Increase in usage of natural gass					29,100	
423300	TELEPHONE/BROADBAND	16,156	19,315	22,000	22,000	22,000	
423400	WATER	8,103	9,113	8,000	8,000	9,200	15
	Increase in usage of water					9,200	
423901	BANKING SERVICE CHARGES	0	0	250	250	250	
424000	TRAINING SCHOOL EXPENSES	78,100	56,298	109,149	99,000	100,038	1
	FF Basic Ops Academy for New Firefighters					32,000	
	MABAS (Technical Rescue) Training					12,800	
	Advanced Training Classes					30,828	
	Inspector/Investigator Training Classes					19,550	
	EMT Basic Class for New Firefighters					4,860	
424100	CONFERENCES & TRAVEL	1,636	0	0	299	0	(100*)
424300	MOTOR VEHICLE EXPENSES	254,508	327,408	367,500	367,500	293,160	(20)
424500	POSTAGE	235	119	700	700	800	14

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

070 FIRE

10470702 FIRE OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
424700	COMPUTER SOFTWARE	16,646	19,731	18,896	25,000	51,065	>100*
	Target Solutions					11,000	
	RMS Program/Firehouse Software					35,000	
	Freedom App					1,400	
	ZOOM					250	
	OSSI Maintenance Fees					2,990	
	VIMEO					425	
426600	PHYSICAL EXAM FEES	18,997	13,429	27,000	16,000	27,000	69
426700	PEST CONTROL	3,008	2,760	5,000	5,000	5,000	
428000	PROFESSIONAL FEES	6,836	1,600	1,500	1,600	1,500	(6)
428400	MEMBERSHIP FEES	4,349	4,276	4,304	4,304	4,304	
428500	RECEPTION & ENTERTAINMENT	183	429	0	200	200	0
428800	RENTAL - COPY MACHINE	5,051	4,320	7,010	7,010	7,010	
429900	CONTRACTUAL SERVICES	0	0	32,625	0	0	
430200	PUBLICATIONS	86	92	1,500	0	1,500	100*
430300	HORTICULTURAL SUPPLIES	173	177	500	500	500	
430400	CLOTHING	105,967	73,906	111,500	112,000	111,500	0
	Turnout Gear (15-20 sets annually)					40,000	
	Boots, helmets, gloves and hoods					15,000	
	Uniforms					56,500	
430800	PERSONAL SAFETY GEAR	(180)	0	750	300	750	>100*
430900	OXYGEN & OTHER CHEMICALS	7,631	4,571	6,000	7,000	6,500	(7)
431000	FUEL EXPENSE	54,660	42,247	68,489	55,000	62,118	13
431200	JANITORIAL SUPPLIES	8,690	7,073	8,000	8,500	8,000	(6)
432000	MATERIALS - BUILDINGS	3,165	6,366	4,500	4,500	4,500	
432800	MATERIALS - EQUIPMENT	10,678	15,003	15,000	10,000	15,000	50
433100	MEDICAL SUPPLIES	8,176	5,957	7,000	7,000	7,000	
434000	MINOR EQUIP & TOOLS	622	3,762	3,900	1,000	3,900	>100*
434500	OFFICE SUPPLIES	3,540	3,525	4,500	3,000	4,500	50
434600	TRAINING & TESTING SUPPLY	296	2,359	5,159	3,159	5,159	63
435700	EMPLOYEE RECOG SUPPLIES	0	0	600	0	600	100*
437000	OTHER COMMODITIES	929	1,546	1,450	1,750	1,500	(14)
440900	PRINCIPAL PAYMENTS	8,402	128,382	12,770	12,770	13,402	5
441000	INTEREST PAYMENT	4,516	3,044	2,304	2,304	2,052	(11)
442300	RISK MANAGEMENT INSURANCE	569,700	549,564	472,848	472,848	536,868	14
442900	TRANSFER TO FIRE CAPITAL FUND	130,000	187,000	0	0	0	
444200	TRANSFER TO OTHER FUNDS	0	0	75,000	75,000	75,000	
445100	EMERGENCY COMM CONTRACT	291,666	285,749	285,750	285,750	398,725	40
446700	EDUCATIONAL SUPP FIRE PREVENT	526	0	2,000	0	2,000	100*
447200	BOND OR NOTE ISSUANCE COSTS	0	3,607	0	0	0	

10 GENERAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
070	**FIRE**						
10470702	**FIRE OPERATING EXPENSES**						
449900	SMALL CAPITAL ITEMS	69,431	192,763	469,100	479,130	232,000	(52)
	Thermal Imaging Cameras					16,000	
	Radios					13,000	
	Opticom Equipment and Install					161,000	
	Diesel Station Filters					20,000	
	PPV Fans					7,000	
	Additional FF Equipment as needed					15,000	
449910	FIRE PROGRAMS	4,628	4,977	0	1,700	0	(100*)
452000	OTHER EQUIPMENT	22,464	23,084	34,290	34,000	34,290	1
	SCBA Masks					4,000	
	Flashlights					1,500	
	Hose Nozzles (various sizes/brands)					15,200	
	CAD Monitoring Equipment					2,000	
	Fire Extinguishers					2,000	
	Hose (various sizes)					9,590	
	10470702 Total:	**1,893,774**	**2,166,638**	**2,388,967**	**2,294,993**	**2,260,403**	**(2)**
	FIRE TOTAL:	**19,475,953**	**20,045,453**	**20,444,974**	**20,444,731**	**21,498,457**	**5**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**19,475,953**	**20,045,453**	**20,444,974**	**20,444,731**	**21,498,457**	
	SURPLUS (DEFICIT):	**(19,475,953)**	**(20,045,453)**	**(20,444,974)**	**(20,444,731)**	**(21,498,457)**	

PUBLIC WORKS DEPARTMENT - STREET MAINTENANCE

Program Description

The Public Works Department maintains approximately 825 lane-miles of paved streets as follows:

- 696 lane-miles of asphalt streets
- 93 lane-miles of concrete streets
- 22 lane-miles of brick streets
- 14 lane-miles of streets with other paved surfaces
- Under an agreement with the State, the City maintains (pothole patching, snow/ice control, etc.) just over 36 lane-miles of State highways within the City:
    - Rt. 36/ Eldorado from Fairview to 27th St.
    - Rt. 105/ 22nd St. from Eldorado to Clay St.
    - Rt. 48 / Fairview from Eldorado to Sunset Ave
    - Rt. 51 / Franklin, Water and Main from Eldorado to Damon

As part of the street system:

- The City maintains 144 signalized intersections including 87 by contract for the State and 10 by contract for the County.
- The City maintains over 1,200 City owned street lights mostly in the downtown, along West Main to Millikin, and in Wabash Crossing.
- The City pays Ameren to maintain over 9,000 street lights. $900,000 is proposed in the 2021 budget for street lighting which includes electricity for City owned lights and to maintain Ameren owned lights.

The City transfers approximately $500,000 per year from State Motor Fuel Tax funds to reimburse for traffic signal maintenance, including electricity and costs for a City Electrician, a Traffic Signal Technician along with their equipment, materials and vehicles.

The Department receives around $80,000 per year from the State for traffic signal maintenance. Approximately $16,000 is collected yearly from the County for traffic signal maintenance. These funds are credited to the State MFT fund.

The Department receives around $120,000 each year from the State for maintaining portions of State Routes in the City. These funds are credited to the General Fund.

Staffing

The Public Works Department has 124 authorized positions in 4 Divisions, 4 of the authorized positions have not been funded since the FY 2019 budget.

Street maintenance staffing varies with the priorities of the Department on any given day.

Engineering Division staff participate in project preparation and monitoring along with responding to the public on various street concerns. One engineer is devoted nearly exclusively to street maintenance. All Engineering Division expenses for street maintenance operations are funded by the General Fund.

The Municipal Services Division assigns work according to priority needs on a given day. Over the past year, 29,412 personnel hours were for street maintenance, including pavement patching/repairs, snow/ice operations, street sweeping, and traffic operations. This reflects over 15 people, or about 34% of the resources, in the Municipal Services Division assigned on a yearly basis to street maintenance operations. Transfers from the State Motor Fuel Tax fund offset 2 traffic signal maintenance positions. All other street maintenance operations in the Division are supported by the General Fund.

Budget Highlights

The proposed programs, staffing, equipment, and resource levels of the Public Works Department in FY 2022 devoted to street maintenance track with those of the previous fiscal year except for the following proposed highlights, additions, or deletions:

Engineering Division

1. Funding is proposed to hire an experienced engineer to help manage the significant increase in capital improvement proposed for the City's water system.
2. Capital funds are allocated within the Non-Lake Water fund to retain the services of an engineering firm to help manage the water project load and begin designing planned improvements to the South Water Treatment Plant. It is expected that the project management load will be reduced once an experienced engineer has been hired although it is likely that some ongoing assistance will be needed several years into the future.

Municipal Services Division

1. **Streets Section:** Funding is proposed to continue a modest sidewalk replacement program in addition to a continued focus on being more proactive in cleaning and maintaining major rights of way areas.
2. **Traffic and Parking Section:** Increased funding by $10,000 is proposed to replace conduit and wire for Cobb Avenue street lighting. These lights are privately owned but have been maintained by the City for many years.

3. **Traffic and Parking Section:** Increased funding by $20,000 for purchasing traffic signal equipment such as signal controllers and cabinets in order to increase our maintenance inventory.

4. **Traffic and Parking Section:** Funding is proposed to replace 2 outdoor warning sirens. There are 21 sirens in the City's outdoor warning system, 10 have been upgraded and the remainder are 25-30 years old. A brief review was made in 2020 for other options that may be better than the outdoor warning sirens with the availability of weather apps and special warning radios. It would be a significant change to move away from the warning sirens if desired. New sirens generally run about $25,000 each. Siren replacement is planned at 22nd Street behind Fire Station #4 and Country Club Road by the Country Club.

5. **Land and Building Management:** The Urban Forestry Section has been renamed to Land and Building Management to better reflect the work assigned to the section. While the work does encompass urban forestry, it also includes right of way and building maintenance.

6. **Land and Building Management:** Tree replacement plans were not carried out in 2021 due to staff turnover and concern with a possible large cicada outbreak, which did not occur. Even though trees were not planted this year as planned, it is proposed to carry over the funding from last year and increase the 2022 budget from $40,000 to $80,000. Funding is budgeted to replace 28 trees in the downtown and at various locations in the City.

7. **Land and Building Management:** It is anticipated that the City will cooperate with the Decatur Park District to grow trees for use in the City and the District.

Performance Outcomes

1. Track costs to perform major tasks performed by the Municipal Services Division.

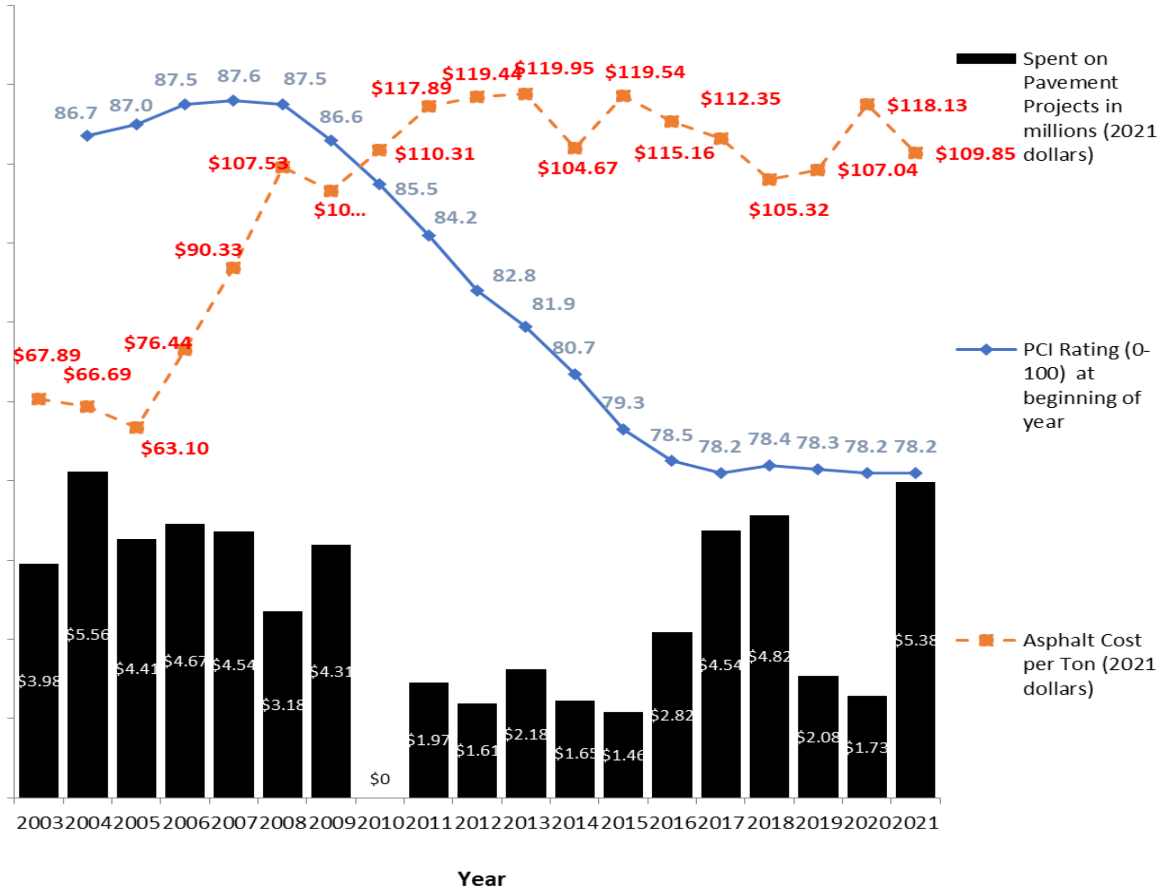
   2021 Update: The table below provides the Major Tasks performed by the Municipal Services Division and their associated costs.

Municipal Services Division - Major Tasks			
Section / Work Item	**2019**	**2020**	**2021 to Oct. 1**
Land and Building Maintenance			
Tree Removal	$231,242	$274,647	**$150,000**
Mowing City ROW	$177,894	$173,962	**$95,000**

Streets			
Street Repairs	$311,471	$252,981	**$255,000**
Sidewalks	$35,696	$183,630	**$190,000**
Spray Patcher	$0	$148,152	**$120,000**
Pot Hole Patching	$369,483	$369,388	**$365,000**
Street Sweeping	$585,576	$627,805	**$486,000**
Storm Drainage and Sanitary Sewers			
Root Cutting	$126,457	$92,700	**$88,000**
Cleaning Sewers	$57,380	$86,452	**$38,000**
Ditching	$62,201	$72,150	**$45,000**
Catch Basin Cleaning	$54,840	$136,031	**$121,900**
Various			
Trash Removal	$70,177	$107,450	**$65,000**
72 Hour Cleanups	$244,695	$278,611	**$303,000**
Home Securing	$48,009	$48,290	**$70,000**

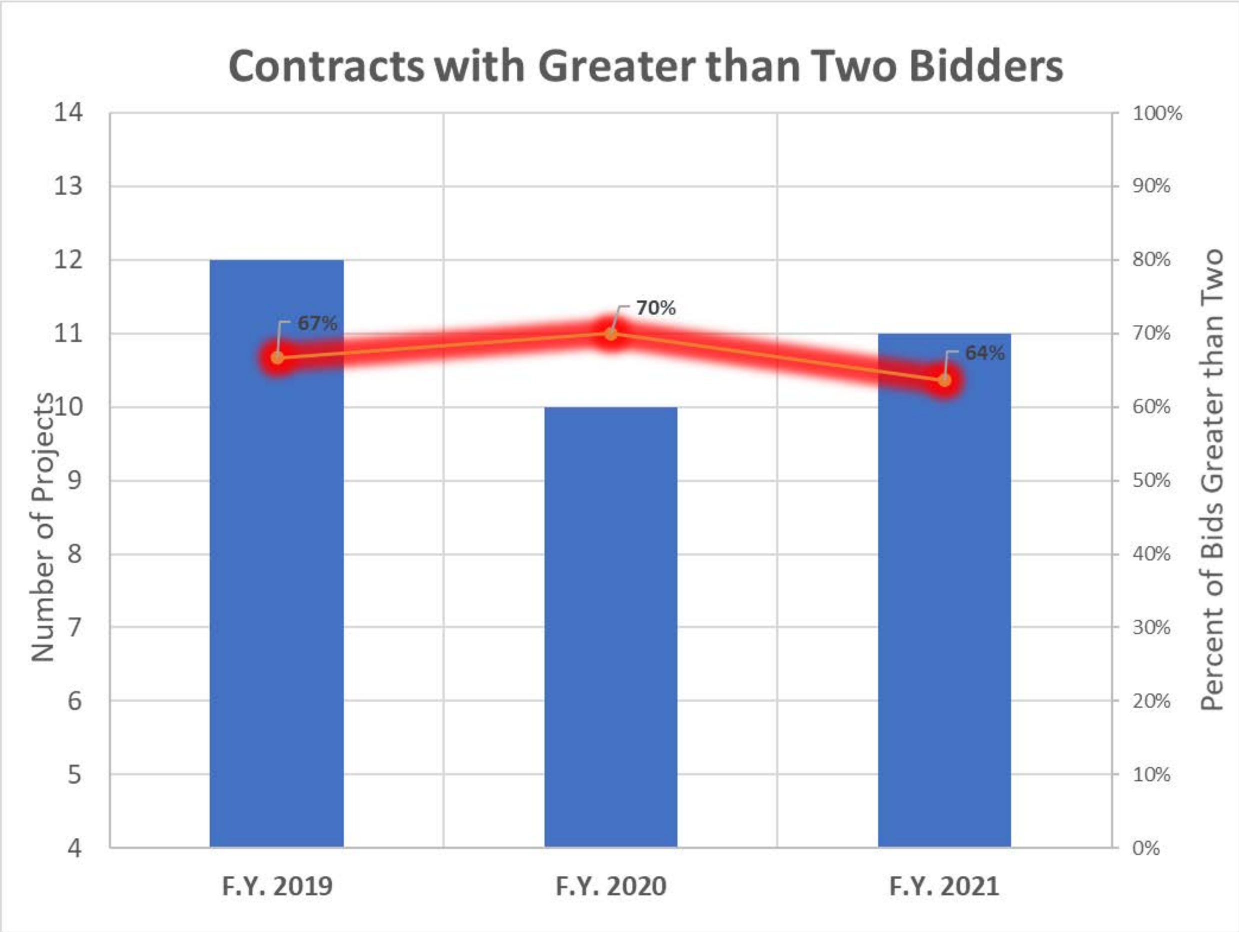
2. Track the incremental changes to the pavement condition index against the capital funds spent and project costs.

2021 UPDATE: The chart below provides the pavement condition index (PCI) update for 2021 (through 2020). The PCI is at 78.2 which is level from the previous years, but the PSI is holding steady since the Local Motor Fuel tax was created. City streets are typically rated every two years, the street projects for 2020 will be updated in 2021 PCI rating. The chart does not include costs for work within the Johns Hill Project Area or other 2021 work.



3. Monitor construction contracts by:
    a. Tracking the percentage of contracts awarded with at least 2 bidders.

    2021 UPDATE: Public Works bid 11 projects in 2021 with seven of the projects receiving two or more bids. Three of the four projects that only received one bid are asphalt street paving projects. Road paving is specialized work limiting the number of contractors. It is also very difficult and expensive to haul the asphalt material long distances. The remaining project was the Annual Watermain Replacement Project, the project typically receives two or more bids. Below is a summary of the contracts.



b. Tracking the percentage of contracts meeting the City's minority goals.

2021 UPDATE: The summary below provides the 2020-21 percentage of minority hours worked on City projects. The total number of hours worked is 22,866 with 5,345 (23.99%) being worked by minority workers.

2020 City of Decatur Completed Projects Summary												
	Number of Contractors: 40						2020 Contract Amount:			$9,325,655.48		
	Male			Female			Unspecified Gender			Total		
Demographic	Count	Hours		Count	Hours		Count	Hours		Count	Hours	
Unspecified	0	0	0.00%	0	0	0.00%	0	0	0.00%	0	0	0
African American	45	4413	17.67%	0	0	0.00%	0	0	0.00%	45	4413	17.67%
Caucasian	200	17,044.44	74.03%	11	476.5	1.98%	0	0	0.00%	211	17,520.94	76.01%
Native American	4	138.65	1.79%	0	0	0.00%	0	0	0.00%	4	138.65	1.79%
Asian	3	260.5	0.93%	0	0	0.00%	0	0	0.00%	3	260.50	0.93%
Asian Pacific	0	0	0.00%	0	0	0.00%	0	0	0.00%	0	0.00	0.00%
Hispanic	8	356.75	2.18%	0	0	0.00%	0	0	0.00%	8	356.75	2.18%
Latin America	0	0	0.00%	0	0	0.00%	0	0	0.00%	0	0.00	0.00%
Subcontinent Asian	0	0	0.00%	0	0	0.00%	0	0	0.00%	0	0.00	0.00%
Other	4	176.5	1.42%	0	0	0.00%	0	0	0.00%	4	176.50	1.42%
Totals	264	22389.84	98.02%	11	476.5	1.98%	0	0	0.00%	275	22866.34	100.00%
Total Minority	**64**	**5345.4**	**23.99%**	**0**	**0**	**0.00%**	**0**	**0**	**0.00%**	**64**	**5345.4**	**23.99%**

c. Tracking the percentage of completed contracts that met their approved minority goals.

2021 UPDATE: The summary below provides the 2020-21 minority business enterprise contracts for City projects. All projects met the goal or were within the variability of the work completed.

Final Subcontracting Participation Completed in 2020										
Project #	Project Name	Contractor	Final Project Cost	Initial Subcontracting Estimate	Final Subcontracting Total	Initial MBE Estimate	Initial Waiver Status	Final MBE Amount	Final MBE %	Status of MBE Goal
2015-21	2802 N Main Junction Chamber	Entler Excavating	$175,543	$61,720	$56,875	$2,500	Good Faith Effort	$1,253	0.70%	Evidence of good faith effort was documented
2018-26	County Fair Drive Reconstruction	Dunn Company	$597,690	$192,007	$188,212	$76,891	Goal Met	$81,491	13.65%	Goal Exceeded
2018-36	Lake Office Parking and Pier Improvement	Christy Foltz	$383,220	$226,562	$244,720	$39,532	Goal Met	$35,866	9.40%	Final goal within reason with the unpredictability of work
2019-05	Decatur Public Library Parking Lot	Christy Foltz	$970,395	$565,359	$578,380	$95,056	Good Faith Effort	$92,027	9.48%	Evidence of good faith effort was documented
2019-09	Misc Sanitary & Storm Sewer Improvement	Entler Excavating	$601,430	$74,900	$29,380	$10,000	Good Faith Effort	$7,522	1.25%	Evidence of good faith effort was documented
2019-10	Annual Water Main Replacement	Burdick Plumbing	$2,410,072	$841,000	$1,041,370	$300,000	Goal Met	$292,757	12.00%	Goal Exceeded
2019-14	Manhole Rehabilitation	Front Range Environmental	$160,200	$0	$0	$0	No Subs	$0	0.00%	Subcontracting is not required
2019-17	DPTS Bus Shelter Pads	Kinney Contractors	$93,045	$0	$915	$0	Good Faith Effort	$0	1.00%	Final goal within reason with the unpredictability of work
2019-23	Valve and Hydrant Replacement	Kinney Contractors	$476,185	$0	$0	$0	Good Faith Effort	$0	0.00%	Subcontracting is not required
2019-25	Local MFT Street Improvement	Dunn Company	$1,645,363	$828,539	$801,176	$164,180	Good Faith Effort	$159,284	9.70%	Evidence of good faith effort was documented
2020-14	2020 Annual Manhole Replacement Project	Culy Construction	$102,269	$0	$0	$0	No Subs	$0	0.00%	Subcontracting is not required
2020-23	Valve and Hydrant Replacement Project	Entler Excavating	$379,150	$71,000	$20,319	$7,000	Good Faith Effort	$0	0.00%	Evidence of good faith effort was documented
2020-28	Trenchless Long Lining Repairs	Insituform	$417,609	$35,640	$41,283	$0	Good Faith Effort	$0	0.00%	Evidence of good faith effort was documented
Totals			$8,412,171	$2,896,727	$3,002,630	$695,159		$670,200		

10	GENERAL FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
080	**PUBLIC WORKS ADMIN**						
10480801	**PW MSC ADMIN PERSONNEL**						
409000	SALARIES	177,508	180,921	184,679	194,335	188,834	(3)
410100	OVERTIME	7,086	3,753	5,000	1,000	3,000	>100*
						3,000	
410500	PENSION CONTRIBUTION	18,028	19,932	22,926	22,864	15,564	(32)
410700	FICA/MEDICARE	13,867	13,934	14,640	14,638	14,445	(1)
411100	LIFE INSURANCE	522	530	588	569	567	0
411200	MEDICAL INSURANCE	36,100	35,100	31,200	33,600	39,000	16
411500	SERVICE RECOGNITION	1,570	1,630	1,690	1,690	1,690	
	10480801 Total:	**254,681**	**255,800**	**260,723**	**268,696**	**263,100**	**(2)**
10480802	**PW ADM OPERATING EXPENSE**						
408899	MISC EXPENSE	3,971	0	0	0	0	
411300	TO EMPL BENEFITS-UNEMPLOYMENT	156	72	72	72	72	
420200	PRINTING AND BINDING	0	0	100	50	100	100
						100	
421700	SERV TO MAINT COMM EQUIP	39,260	36,240	37,000	34,000	37,000	9
	StarCom 21 fees for entire PW Dept(not water fund)					37,000	
423300	TELEPHONE	783	685	1,000	900	1,000	11
	Verizon Wireless/Call One					1,000	
424000	TRAINING SCHOOL EXPENSES	0	0	2,000	550	2,500	>100*
	University of Wisconsin Training					2,000	
	Misc					500	
424100	CONFERENCES & TRAVEL	861	120	3,000	2,300	1,200	(48)
	APWA Chapter Conference					400	
	T.H.E. Conference					100	
	Local APWA Meetings					100	
	Misc					600	
424500	POSTAGE	35,007	22,110	20,000	4,500	20,000	>100*
	Annexation Notices/May begin SS area @ $6.80/piece					20,000	
424700	COMPUTER SOFTWARE	25,000	25,000	34,000	30,000	30,000	
	ePrism Soft					25,000	
	Misc					5,000	
425300	RECORDING FEES	0	0	250	250	250	
	PW does not pay filing charges on annexations					250	
428000	PROFESSIONAL FEES	72,278	58,905	72,000	106,875	72,000	(33)
	Court Reporter					125	
	USIC					70,000	
	Locating Services					1,875	
						0	
428400	MEMBERSHIP FEES	2,268	1,224	1,435	2,370	1,435	(39)
	IPWMAN					500	
	APWA					170	
	ASCE					300	
	AWWA					300	
	WEF					165	
428500	RECEPTION & ENTERTAINMENT	588	0	700	400	700	75
	Business Breakfast/Lunch meeting/PW Luncheon					700	

10	GENERAL FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
080	**PUBLIC WORKS ADMIN**						
10480802	**PW ADM OPERATING EXPENSE**						
428800	RENTAL - COPY MACHINE	2,391	2,110	1,950	1,950	1,950	
430200	PUBLICATIONS	696	317	500	400	500	25
	City Directory/Business Cards for dept/McGraw Hill					500	
434000	MINOR EQUIP & TOOLS	0	53	100	0	100	100*
	Not used often in PW Adm					100	
434500	OFFICE SUPPLIES	4,896	4,226	6,000	2,500	6,000	>100*
	Entire PW Dept					6,000	
435700	EMPLOYEE RECOG SUPPLIES	684	173	700	300	1,000	>100*
	PW Luncheon at MSC/flowers, retirements, etc					1,000	
440900	PRINCIPAL PAYMENTS	115,330	118,586	121,965	121,965	111,623	(8)
	Soy Bank loan/Motorolla Radios					111,623	
441000	INTEREST PAYMENT	13,271	10,015	6,636	7,000	2,699	(61)
	Soy Bank loan/Motorolla Radios					2,699	
442300	RISK MANAGEMENT INSURANCE	780	504	432	432	504	17
449900	SMALL CAPITAL ITEMS	6	0	500	150	500	>100*
	Misc/Not used often in PW					500	
	10480802 Total:	**318,226**	**280,340**	**310,340**	**316,964**	**291,133**	**(8)**
	PUBLIC WORKS ADMIN TOTAL:	**572,907**	**536,140**	**571,063**	**585,660**	**554,233**	**(5)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**572,907**	**536,140**	**571,063**	**585,660**	**554,233**	
	SURPLUS (DEFICIT):	**(572,907)**	**(536,140)**	**(571,063)**	**(585,660)**	**(554,233)**	

10 GENERAL FUND

082 ENGINEERING

10480821 ENGINEERING PERSONNEL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	678,338	685,200	794,985	624,829	971,194	55
410100	OVERTIME	21,100	7,650	22,000	9,000	15,000	67
						15,000	
410200	TEMPORARY SALARIES	9,600	0	0	0	0	
410500	PENSION CONTRIBUTION	69,320	73,498	98,679	73,113	89,251	22
410700	FICA/MEDICARE	53,935	51,304	63,013	46,700	75,444	62
411100	LIFE INSURANCE	1,372	1,321	1,734	1,224	1,340	9
411200	MEDICAL INSURANCE	182,600	170,100	187,200	162,286	253,500	56
411500	SERVICE RECOGNITION	2,928	2,630	6,715	6,715	4,570	(32)
	10480821 Total:	**1,019,193**	**991,703**	**1,174,326**	**923,867**	**1,410,299**	**53**

10480822 ENGINEERING OPERATING

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	684	348	420	420	420	
420300	GRAPHIC REPRODUCTIONS	564	181	1,500	1,500	1,500	
	Decatur Blueprint/Project Plans & Specs					1,500	
421300	SERV-OFFICE EQUIPMENT	0	0	100	0	100	100*
	Misc equipment repairs					100	
421400	SERVICE- OTHER EQUIP	850	675	1,500	2,000	1,500	(25)
	Repair/Calibrate Survey Equipment					600	
	Concrete Testing Equipment					700	
	Survey Lath					200	
423300	TELEPHONE	8,464	7,763	9,000	17,000	10,000	(41)
	Cisco Call One					2,000	
	Verizon Wireless					8,000	
424000	TRAINING SCHOOL EXPENSES	3,602	940	3,000	4,575	4,775	4
	University of Wisconsin Caswell or Enyart					2,200	
	Tech Training					1,000	
	EnviroCert Stormwater Training					500	
	NASSCO Training Tatum					1,075	
424100	CONFERENCES & TRAVEL	2,079	617	7,400	5,500	4,000	(27)
	APWA Annual Conference Caswell or Enyart					2,500	
	APWA Peoria Caswell & Enyart					400	
	T.H.E. Conference Caswell & Enyart					400	
	WaterCon Caswell					500	
	Misc					200	
424300	MOTOR VEHICLE EXPENSES	22,656	36,180	12,348	12,348	13,476	9
424500	POSTAGE	1,051	911	2,000	1,000	2,000	100
	Monthly Postage Charges/FedEx					2,000	
424700	COMPUTER SOFTWARE	10,940	12,140	13,500	15,000	13,500	(10)
	AutoCad					10,500	
	Lucity					3,000	
427100	TEMP AGENCY SERVICES	23,727	2,567	18,000	22,500	20,000	(11)
	For 2 summer interns @ $10,00/each					20,000	
427500	UTILITY LICENSE	200	500	0	515	0	(100*)
428000	PROFESSIONAL SERVICES	0	0	38,000	33,000	38,000	15
	Material Testing					5,000	
	Bridge Structure Analysis					3,000	
	Parking Garage B & C Analysis					30,000	

10 GENERAL FUND

082 ENGINEERING

10480822 ENGINEERING OPERATING

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
428400	MEMBERSHIP FEES	820	525	1,765	2,050	1,350	(34)
	WEF Caswell					150	
	NASSCO					300	
	APWA					600	
	Misc					300	
428800	RENTAL - COPY MACHINE	1,032	818	2,535	1,000	1,000	
	Number from IT 9-8-2021					1,000	
430200	PUBLICATIONS	1,215	1,704	1,500	2,061	2,000	(3)
	Advertisements for City Projects					2,000	
430700	GENERAL SAFETY GEAR	375	746	800	1,700	1,100	(35)
	Vest and Hard Hats					150	
	Steel Toe boots					500	
	Clothing					450	
431000	FUEL EXPENSE	5,716	4,068	6,815	4,600	5,048	10
434000	MINOR EQUIP & TOOLS	1,270	735	2,000	800	2,000	>100*
	Misc supplies for molds, lath, signage, etc					2,000	
442300	RISK MANAGEMENT INSURANCE	3,912	3,132	2,700	2,700	2,880	7
449900	SMALL CAPITAL ITEMS	22	455	1,900	3,750	2,350	(37)
	Digital Levels					500	
	Concrete air tester					900	
	Misc					500	
	Standing Desk					450	
451000	AUTOMOTIVE EQUIPMENT	0	0	73,000	73,000	73,000	
	10480822 Total:	**89,179**	**75,005**	**199,783**	**207,019**	**199,999**	**(3)**
	ENGINEERING TOTAL:	**1,108,372**	**1,066,708**	**1,374,109**	**1,130,886**	**1,610,298**	**42**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**1,108,372**	**1,066,708**	**1,374,109**	**1,130,886**	**1,610,298**	
	SURPLUS (DEFICIT):	**(1,108,372)**	**(1,066,708)**	**(1,374,109)**	**(1,130,886)**	**(1,610,298)**	

10 GENERAL FUND

083 MUNICIPAL SERVICES

10480831 MUNICIPAL SERVICES PERSONNEL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	2,358,746	2,450,622	2,671,675	2,416,705	2,617,414	8
410100	OVERTIME	156,725	109,129	150,000	140,000	155,000	11
	Hourly Wage increase					155,000	
410500	PENSION CONTRIBUTION	245,451	276,943	343,294	307,953	250,903	(19)
410700	FICA/MEDICARE	186,394	190,152	219,215	193,314	212,090	10
411100	LIFE INSURANCE	3,673	3,683	4,716	3,492	4,574	31
411200	MEDICAL INSURANCE	788,144	775,903	702,000	759,000	877,500	16
411500	SERVICE RECOGNITION	16,817	19,919	43,885	43,885	40,480	(8)
	10480831 Total:	**3,755,950**	**3,826,351**	**4,134,785**	**3,864,349**	**4,157,961**	**8**

10480832 MUNICIPAL SERV OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	3,636	1,680	1,800	1,800	1,728	(4)
423100	ELECTRICITY	33,288	17,576	19,900	17,650	18,000	2
						18,000	
423200	NATURAL GAS	5,283	5,032	7,130	9,400	10,000	6
						10,000	
423300	TELEPHONE	17,219	22,502	25,000	23,000	25,000	9
						25,000	
424300	MOTOR VEHICLE EXPENSES	660	2,292	516	516	3,432	>100*
426500	MEDICAL EXPENSES	0	0	600	600	600	
	Drug test for vehicle accidents					600	
426900	WEATHER SERVICES	4,275	4,275	4,776	4,776	4,872	2
	2% increase by contract					4,872	
427100	TEMPORARY AGENCY FEES	113,176	86,412	90,000	65,000	100,000	54
	up to 10 seasonal workers for concrete/mowing crew					100,000	
428800	RENTAL-COPY MACHINE	1,299	1,105	1,300	1,300	1,300	
430400	CLOTHING	0	0	0	0	4,473	100*
431000	GASOLINE	608	389	575	575	700	22
	Rising fuel cost					700	
442300	RISK MANAGEMENT INSURANCE	584,916	610,800	599,400	599,400	968,592	62
	10480832 Total:	**764,360**	**752,063**	**750,997**	**724,017**	**1,138,697**	**57**

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
MUNICIPAL SERVICES	**TOTAL:**	**4,520,310**	**4,578,414**	**4,885,782**	**4,588,366**	**5,296,658**	**15**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**4,520,310**	**4,578,414**	**4,885,782**	**4,588,366**	**5,296,658**	
	SURPLUS (DEFICIT):	**(4,520,310)**	**(4,578,414)**	**(4,885,782)**	**(4,588,366)**	**(5,296,658)**	

10	GENERAL FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

084 STREETS

10480842 STS & SEWERS OPERATING

420200	PRINTING AND BINDING	0	460	400	400	400	
	Business cards & Flyers					400	
421400	SERVICE- OTHER EQUIP	1,086	3,358	1,800	1,500	1,800	20
						1,800	
424000	TRAINING SCHOOL EXPENSES	0	0	900	0	900	100*
	2 workers for vactor/excavation training					900	
424100	CONFERENCES & TRAVEL	150	0	3,500	3,500	3,500	
	IPSI for Wagers & Bowman					3,500	
424300	MOTOR VEHICLE EXPENSES	492,144	586,440	576,444	576,444	686,388	19
424500	POSTAGE	31	48	60	60	75	25
						75	
426400	LANDFILL SERV/LANDSCAPE WASTE	163,966	148,366	140,000	140,000	150,000	7
	Landfill cost for 72 hour cleanups and trash					150,000	
428400	MEMBERSHIP FEES	866	700	700	720	720	
	APWA Memberships					720	
428900	RENTAL - EQUIPMENT	0	0	1,000	1,000	1,000	
	Mini excavator and brick saw					1,000	
430200	PUBLICATIONS	557	292	300	300	350	17
	City Directory					350	
430700	GENERAL SAFETY GEAR	2,243	1,680	3,500	3,500	4,000	14
	Safety vest, rain gear and PPE					4,000	
430800	PERSONAL SAFETY GEAR	3,635	3,553	4,200	4,000	4,200	5
	Safety boots and prescription safety glasses					4,200	
430900	CHEMICALS	0	805	1,000	500	750	50
	Weed killer					750	
431000	FUEL EXPENSE	106,361	85,018	131,941	115,000	120,142	4
432200	MAT FOR STREETS & ALLEYS	117,784	117,799	120,000	115,000	130,000	13
	Rising cost of asphalt, concrete and rock					130,000	
432600	MATERIAL FOR SIDEWALKS	2,410	10,816	30,000	35,000	35,000	
	Concrete, Forms, Expansion					35,000	
432800	MATERIALS - EQUIPMENT	1,982	0	1,500	1,800	2,000	11
						2,000	
434000	MINOR EQUIP & TOOLS	9,186	7,015	12,000	12,000	12,000	
	Hand tools, weed trimmers and chainsaws					12,000	
435700	EMPLOYEE RECOG SUPPLIES	140	128	0	200	0	(100*)
435800	MAT FOR SNOW & ICE	6,923	3,664	15,000	13,000	15,000	15
	Snow fence, post, calcium chloride					15,000	
436000	TRAFFIC CONTROL SUPPLIES	3,694	2,454	5,000	4,500	5,000	11
	Barricades & Cones					5,000	
443000	EMPLOYEE CLD REIMBURSEMENT	0	155	0	500	500	
						500	

10 GENERAL FUND			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
084 STREETS								
10480842 STS & SEWERS OPERATING								
449900	SMALL CAPITAL ITEMS		11,257	1,109	10,000	9,000	10,000	11
	Tamps, Mower						10,000	
		10480842 Total:	**924,415**	**973,860**	**1,059,245**	**1,037,924**	**1,183,725**	**14**
	STREETS	**TOTAL:**	**924,415**	**973,860**	**1,059,245**	**1,037,924**	**1,183,725**	**14**
		Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
		Fund Expense TOTAL:	**924,415**	**973,860**	**1,059,245**	**1,037,924**	**1,183,725**	
		SURPLUS (DEFICIT):	**(924,415)**	**(973,860)**	**(1,059,245)**	**(1,037,924)**	**(1,183,725)**	

10 GENERAL FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

086 TRAFFIC & PARKING

10480862 TRAF PARKING OPERATING

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
420900	SERV - CENTRAL PARK/CITY PLAZA	19,390	18,562	30,000	12,000	0	(100*)
						0	
421000	SERVICE TO MAINT BUILDINGS	277	1,553	2,000	3,604	2,000	(44)
	Repairs in Garage C					2,000	
421400	SERVICE- OTHER EQUIP	11,737	5,532	2,000	3,800	3,000	(21)
	Repairs to mowers, weed trimmers, blowers					3,000	
422100	SERV - STREET LIGHTING	16,489	3,032	15,000	15,000	28,000	87
	Cost to replace conduit/wire on Cobb & 100 W North					28,000	
422200	SERV - TRAFFIC EQUIP	(9,619)	82,957	30,000	30,000	30,000	
	Contractor cost for signal knockdowns					30,000	
423500	ELECTRICITY-STREET LIGHTS	1,071,706	794,224	900,000	900,000	900,000	
						900,000	
423600	ELECTRICITY-TRAFFIC LIGHTS	107,857	122,789	132,000	110,000	130,000	18
						130,000	
424000	TRAINING SCHOOL EXPENSES	911	0	2,000	1,628	2,800	72
	IMSA certification 2 electricians/1 crew chief					2,800	
424300	MOTOR VEHICLE EXPENSES	45,096	46,884	46,992	46,992	50,508	7
424500	POSTAGE	695	803	1,000	400	800	100
	Shipping for controllers to be repaired					800	
424700	COMPUTER SOFTWARE	697	0	0	0	0	
428000	PROFESSIONAL SERVICES	0	13,977	0	0	0	
428400	MEMBERSHIP FEES	540	565	300	240	300	25
	Annual IMSA membership fees					300	
430800	PERSONAL SAFETY GEAR	1,796	1,801	2,500	1,200	2,500	>100*
	Safety boots and PPE					2,500	
431000	FUEL EXPENSE	10,247	9,059	13,403	10,200	12,057	18
431200	JANITORIAL SUPPLIES	119	175	250	150	250	67
	Shop towels					250	
432000	MATERIALS - BUILDINGS	1,029	1,082	3,000	1,600	3,000	88
	Ice melt for Garage C					3,000	
432100	MATERIAL FOR SIGNS	46,858	37,954	55,000	50,000	55,000	10
	Sign blanks, post, sheeting and paint					55,000	
432500	MATERIAL - CENTRAL PARK	6,305	4,926	6,000	4,000	5,000	25
	Mulch, Fountain maintenance & flags					5,000	
432710	MATERIAL TRAFFIC SIGNALS	76,481	94,126	70,000	70,000	90,000	29
	Traffic cabinets, signal poles and bases					90,000	
432720	MATERIALS - ADOPT A STREET	151	0	1,000	400	800	100
	Grabbers, bags & vest					800	
432800	MATERIALS - EQUIPMENT	531	798	1,000	500	1,000	100
	Batteries for radios, paint guns					1,000	
432900	MATERIAL - STREET LIGHTS	14,934	14,393	15,000	9,000	15,000	67
	Lamps & globes					15,000	
433000	MATERIAL - SIRENS	32,304	16,893	55,000	55,000	57,500	5
	battery replacement/replace 2 sirens(C. Club &					57,500	
434000	MINOR EQUIP & TOOLS	3,389	3,269	6,000	4,500	5,000	11
	Hand tools for electricians.downtown maintenance					5,000	
440900	PRINCIPAL PAYMENTS	3,614	55,028	5,474	5,474	5,475	0

10 GENERAL FUND

086 TRAFFIC & PARKING

10480862 TRAF PARKING OPERATING

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
441000	INTEREST PAYMENT	1,936	1,306	988	1,000	880	(12)
447200	BOND OR NOTE ISSUANCE COSTS	0	1,552	0	0	0	
449900	SMALL CAPITAL ITEMS	2,114	8,792	5,000	3,800	5,000	32
	Gas powered post driver and cut off saw					5,000	
455200	VEHICLE LEASE PAYMENT	1,640	0	0	0	0	
	10480862 Total:	**1,469,224**	**1,342,032**	**1,400,907**	**1,340,487**	**1,405,870**	**5**
	TRAFFIC & PARKING TOTAL:	**1,469,224**	**1,342,032**	**1,400,907**	**1,340,487**	**1,405,870**	**5**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**1,469,224**	**1,342,032**	**1,400,907**	**1,340,487**	**1,405,870**	
	SURPLUS (DEFICIT):	**(1,469,224)**	**(1,342,032)**	**(1,400,907)**	**(1,340,487)**	**(1,405,870)**	

10 GENERAL FUND

088 LAND AND BUILDING MGMT

10480882 LAND & BUILDING MGMT OPERATING

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
420200	PRINTING AND BINDING	0	0	50	0	50	100*
	Door Hangers					50	
420400	HAZARDOUS TREE REMOVAL	111,896	84,586	110,000	95,000	110,000	16
	Contract tree removals					110,000	
420800	LANDSCAPE WASTE	2,180	19,440	25,000	18,000	22,000	22
	Dumping fees					22,000	
421000	SERVICE TO MAINT BUILDINGS	27,515	32,475	30,000	47,000	65,000	38
	HVAC,Air Compressor,door repairs, door locks @ MSC					65,000	
421400	SERVICE- OTHER EQUIP	870	1,707	3,000	1,000	2,000	100
	Mower and chainsaw repairs					2,000	
424000	TRAINING SCHOOL EXPENSES	250	0	500	215	500	>100*
						500	
424300	MOTOR VEHICLE EXPENSES	226,248	230,736	250,356	250,356	301,740	21
424500	POSTAGE	4	3	100	10	50	>100*
	Letters to residents to notify of tree removal					50	
426700	PEST CONTROL	0	0	300	50	200	>100*
	MSC pest control					200	
427800	TREE REPLACEMENT	0	254	40,000	80,000	80,000	
	Blvd tree planting					80,000	
428060	JANITORIAL SERVICES	43,445	44,380	45,360	45,360	47,628	5
	5% inflation cost					47,628	
428400	MEMBERSHIP FEES	665	876	500	400	500	25
	Tree City USA membership & pesticide license 5 emp					500	
429900	CONTRACTUAL SERVICES	61,734	63,372	60,000	40,000	50,000	25
	Weed, curb, median spraying/bird control/trash ser					50,000	
430300	HORTICULTURAL SUPPLIES	311	0	300	300	300	
	Mulch & flowers for MSC					300	
430700	GENERAL SAFETY GEAR	1,439	604	1,500	600	1,500	>100*
	Ropes,signage & cones for tree crews					1,500	
430800	PERSONAL SAFETY GEAR	875	2,108	1,500	800	1,500	88
	Safety boots, gloves & safety glasses					1,500	
430900	CHEMICALS	1,330	955	1,000	1,000	1,000	
	Herbicides for drainage ditches					1,000	
431000	FUEL EXPENSE	30,322	25,274	38,677	30,000	30,749	2
431200	JANITORIAL SUPPLIES	2,870	2,619	3,000	3,000	5,000	67
	supplies for custodial contractor					5,000	
432000	MATERIALS - BUILDINGS	1,570	2,762	3,000	1,000	2,000	100
	Batteries for door locks, light bulbs, wall packs					2,000	
432800	MATERIALS - EQUIPMENT	4,129	17	3,000	1,000	2,000	100
	blades for mowers, chains & bars for saws					2,000	
434000	MINOR EQUIP & TOOLS	5,421	1,590	3,000	2,500	3,000	20

10	GENERAL FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
088	LAND AND BUILDING MGMT							
10480882	LAND & BUILDING MGMT OPERATING							
449900	SMALL CAPITAL ITEMS		429	9,750	10,000	4,000	10,000	>100*
	replace zero turn mower						10,000	
		10480882 Total:	**523,503**	**523,508**	**630,143**	**621,591**	**736,717**	**19**
	LAND AND BUILDING MGMT	**TOTAL:**	**523,503**	**523,508**	**630,143**	**621,591**	**736,717**	**19**
		Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**0**	
		Fund Expense TOTAL:	**523,503**	**523,508**	**630,143**	**621,591**	**736,717**	
		SURPLUS (DEFICIT):	**(523,503)**	**(523,508)**	**(630,143)**	**(621,591)**	**(736,717)**	

Public Safety Funds

Fund Summary

(Whole $)

Fund Name and Number

25 Police State Drug Enforcement

Account for revenues received through state qualified drug enforcement seizures and expenditures to enhance law enforcement efforts.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	$ 414,005	$ 193,078	$ 146,467	$ 103,500	$ 106,408	$ 103,500
Fund Expense	$ 579,509	$ 189,188	$ 178,601	$ 229,520	$ 143,520	$ 229,520
Surplus / (Deficit)	**$ (165,504)**	**$ 3,890**	**$ (32,134)**	**$ (126,020)**	**$ (37,112)**	**$ (126,020)**
Beginning Cash Balance	**$ 718,795**	**$ 315,095**	**$ 203,973**	**$ 171,839**	**$ 171,839**	**$ 134,727**
Balance Sheet Adjustments	$ (238,196)	$ (115,012)				
Ending Cash Balance	**$ 315,095**	**$ 203,973**	**$ 171,839**	**$ 45,819**	**$ 134,727**	**$ 8,707**

26 Police DUI Fines & Fees

Account for revenues received from DUI fines and fees.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	87,329	90,712	90,249	107,100	69,529	107,100
Fund Expense	101,549	27,206	90,223	131,000	83,500	141,000
Surplus / (Deficit)	**(14,220)**	**63,506**	**26**	**(23,900)**	**(13,971)**	**(33,900)**
Beginning Cash Balance	**$ 184,937**	**$ 170,717**	**$ 234,223**	**$ 234,249**	**$ 234,249**	**$ 220,278**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 170,717**	**$ 234,223**	**$ 234,249**	**$ 210,349**	**$ 220,278**	**$ 186,378**

27 Police Lab and Programs

Account for court fine revenue received from Macon County Court.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	15,374	7,128	2,980	1,800	1,300	1,800
Fund Expense	22,144	17,110	22,384	25,000	7,000	25,000
Surplus / (Deficit)	**(6,770)**	**(9,982)**	**(19,404)**	**(23,200)**	**(5,700)**	**(23,200)**
Beginning Cash Balance	**$ 62,136**	**$ 219,501**	**$ 209,519**	**$ 209,519**	**$ 190,115**	**$ 186,319**
Balance Sheet Adjustments	$ 164,135					
Ending Cash Balance	**$ 219,501**	**$ 209,519**	**$ 190,115**	**$ 186,319**	**$ 184,415**	**$ 163,119**

30 Police Federal Drug Enforcement

Account for revenues received through federal qualified drug enforcement seizures and expenditures to enhance law enforcement efforts.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	118,042	39,775	151,244	85,200	20,000	85,200
Fund Expense	-	25,668	5,794	175,000	40,000	125,000
Surplus / (Deficit)	**118,042**	**14,107**	**145,450**	**(89,800)**		**(39,800)**
Beginning Cash Balance	**$ -**	**$ 118,042**	**$ 132,149**	**$ 277,599**	**$ 277,599**	**$ 187,799**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 118,042**	**$ 132,149**	**$ 277,599**	**$ 187,799**	**$ 277,599**	**$ 147,999**

Public Safety Funds

Fund Summary

(Whole $)

Fund Name and Number

32 Fire Grant Funding

Account for the use of monies received through grants for the benefit of the Decatur Fire Department operation. Expense moved to Division 070 in 2020.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	-	100,000	-	-		-
Fund Expense Total:	-	100,000	-	-		-
Surplus / (Deficit)	**-**	**-**	**-**	**-**		**-**
Beginning Cash Balance	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**

33 Police Capital

Revenues received used to defray the expense of Police Department capital expenditures. Fund consolidated into Equipment Replacement Fund 61 and Police Division 065 in 2020.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	191,883	1,387,593	-	-		-
Fund Expense	312,760	1,747,911	-	-		-
Surplus / (Deficit)	**(120,877)**	**(360,318)**	**-**	**-**		**-**
Beginning Cash Balance	**$ 481,195**	**$ 360,318**	**$ -**	**$ -**		**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 360,318**	**$ -**	**$ -**	**$ -**		**$ -**

37 Foreign Fire Insurance Tax Fund

Accounts for the use of monies recevied from the foreign fire insurance gross receipts tax.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	152,137	146,474	146,025	145,500	144,510	185,550
Fund Expense Total:	96,761	163,520	188,166	144,648	127,500	185,550
Surplus / (Deficit)	**55,376**	**(17,046)**	**(42,141)**	**852**	**$ 17,010**	**$ -**
Beginning Cash Balance	**$ 172,234**	**$ 227,610**	**$ 210,564**	**$ 168,423**	**$ 168,423**	**$ 185,433**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 227,610**	**$ 210,564**	**$ 168,423**	**$ 169,275**	**$ 185,433**	**$ 185,433**

39 Police Justice Administrative Grant

Account for the use of monies received through JAG grants for the benefit of the Decatur Police Department operation.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	-	40,000	-	-		-
Fund Expense Total:	-	40,000	-	-		-
Surplus / (Deficit)	**-**	**-**	**-**	**-**		**-**
Beginning Cash Balance	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**

Fund Summary

(Whole $)

Fund Name and Number

49 Fire Capital

Account for the revenue received from various tax and other sources in support of the Decatur Fire Department. Revenues received used to defray the expense of Fire Department capital expenditures. Fund activities moved to Equipment Replacement Fund 61 in fiscal year 2020.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	1,370,908	245,361	-	-		-
Fund Expense Total:	918,789	859,048	-	-		-
Surplus / (Deficit)	**452,120**	**(613,687)**	**-**	**-**		**-**
Beginning Cash Balance	**$ 161,568**	**$ 613,687**	**$ -**	**$ -**		**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 613,687**	**$ -**	**$ -**	**$ -**		**$ -**

25	STATE DRUG ENFORCEMENT FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
250	**DRUG ENFORCEMENT**						
2546250	**DRUG FUND REVENUE**						
305501	COURT FINES	13,764	8,261	12,000	32,556	12,000	(63)
305528	ARTICLE 36 REVENUE	0	0	5,000	0	5,000	100*
305530	FORFEITED FUNDS-STATE	139,654	103,138	75,000	70,852	75,000	6
305532	FORFEIT FUNDS-MONEY LAUNDRNG	655	0	5,000	0	5,000	100*
307101	INTEREST INCOME	1,120	164	500	0	500	100*
308803	SALE OF OTHER PROPERTY	12,885	8,736	5,000	0	5,000	100*
308899	MISCELLANEOUS INCOME	25,000	26,168	1,000	3,000	1,000	(67)
	2546250 Total:	**193,078**	**146,467**	**103,500**	**106,408**	**103,500**	**(3)**
25462502	**DRUG ENFORCEMENT-OPERATING EXP**						
435250	FEDERAL DRUG RELATED EXPENSES	(280)	0	0	0	0	
	25462502 Total:	**(280)**	**0**	**0**	**0**	**0**	**<(100*)**
	DRUG ENFORCEMENT TOTAL:	**192,798**	**146,467**	**103,500**	**106,408**	**103,500**	**(3)**
251	**DRUG ACTIVITIES**						
25462512	**DRUG ACTIVITIES-OPERATING EXP**						
435200	PREVENTION & INTERVENTION PROG	5,160	0	10,000	1,000	10,000	>100*
435205	CRIME VICTIMS	0	0	5,000	500	5,000	>100*
435210	OFFICIAL ADVANCE FUNDS	30,000	40,000	40,000	40,000	40,000	
435215	STATE OPERATING EXPENSE	102,662	77,183	75,000	60,000	75,000	25
435216	RENTAL-LEASED SPACE	39,360	39,360	29,520	29,520	29,520	
435220	TRAINING & TRAVEL	10,563	14,898	20,000	5,000	20,000	>100*
435225	MISC OTHER EXPENSE	1,723	7,160	50,000	7,500	50,000	>100*
	25462512 Total:	**189,468**	**178,601**	**229,520**	**143,520**	**229,520**	**60**
	DRUG ACTIVITIES TOTAL:	**189,468**	**178,601**	**229,520**	**143,520**	**229,520**	**60**
	Fund Revenue TOTAL:	**193,078**	**146,467**	**103,500**	**106,408**	**103,500**	
	Fund Expense TOTAL:	**189,188**	**178,601**	**229,520**	**143,520**	**229,520**	
	SURPLUS (DEFICIT):	**3,890**	**(32,134)**	**(126,020)**	**(37,112)**	**(126,020)**	

26 DUI FINES AND FEES FUND

260 DUI COURT FINES

2646260 DUI FUND REVENUE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
305501	COURT FINES	63,538	55,570	70,000	58,000	70,000	21
305504	FTA WARRANT FEE	11,903	6,563	15,000	5,600	15,000	>100*
305508	POLICE VEHICLE FEE	2,955	1,418	7,500	1,129	7,500	>100*
305518	ELECTRONIC CITATION FEE	2,973	4,740	5,500	4,800	5,500	15
307101	INTEREST INCOME	1,990	421	1,000	0	1,000	100*
307141	INVESTMENT INCOME	614	987	600	0	600	100*
308803	SALE OF OTHER PROPERTY	0	0	2,500	0	2,500	100*
308899	MISCELLANEOUS INCOME	6,740	20,549	5,000	0	5,000	100*
	2646260 Total:	**90,713**	**90,248**	**107,100**	**69,529**	**107,100**	**54**

26462602 DUI - OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
421200	POLICE VEHICLE MAINT & EQUIP	4,141	12,544	30,000	5,000	20,000	>100*
423300	TELEPHONE	5,078	5,721	7,000	0	1,000	100*
423903	MISCELLANEOUS EXPENSE	1,237	2,617	5,000	4,000	5,000	25
424000	TRAINING SCHOOL EXPENSES	5,701	16,266	20,000	23,000	20,000	(13)
434000	MINOR EQUIP & TOOLS	444	2,503	2,500	1,000	2,500	>100*
434500	OFFICE SUPPLIES	1,066	298	1,500	500	1,500	>100*
435101	AUXILIARY POLICE EXPENSE	2,260	0	5,000	0	41,000	100*
	Rifle Rated Ballistic Shields For use when approaching/confronting armed subjects. This serves a a bulletproof shield for the officers when conducting such operations.					36,000	
	Miscellaneous Expenses related to the Auxiliary Unit					5,000	
449900	SMALL CAPITAL ITEMS	7,280	50,274	60,000	50,000	50,000	
	26462602 Total:	**27,207**	**90,223**	**131,000**	**83,500**	**141,000**	**69**
DUI COURT FINES	**TOTAL:**	**117,920**	**180,471**	**238,100**	**153,029**	**248,100**	**>100***

	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance
Fund Revenue TOTAL:	**90,713**	**90,248**	**107,100**	**69,529**	**107,100**
Fund Expense TOTAL:	**27,207**	**90,223**	**131,000**	**83,500**	**141,000**
SURPLUS (DEFICIT):	**63,506**	**25**	**(23,900)**	**(13,971)**	**(33,900)**

27 POLICE LAB & PROGRAMS

270 POLICE PROGRAMS/LAB

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
2746270	**POLICE LAB/PROGRAM FD REVENUE**						
303500	CAC INVESTIGATION INCOME	3,000	0	500	100	500	>100*
305501	COURT FINES	1,330	1,545	1,000	1,000	1,000	
307101	INTEREST INCOME	2,034	390	100	0	100	100*
307141	INVESTMENT INCOME	534	846	100	200	100	(50)
308899	MISCELLANEOUS INCOME	230	200	100	0	100	100*
	2746270 Total:	**7,128**	**2,981**	**1,800**	**1,300**	**1,800**	**38**
27462702	**POLICE PROG OP EXPENSES**						
433200	LABORATORY SUPPLIES	1,682	4,345	10,000	3,500	10,000	>100*
433300	CAC RELATED EXPENSES	375	39	5,000	2,500	5,000	100
449900	SMALL CAPITAL ITEMS	15,053	18,000	10,000	1,000	10,000	>100*
	27462702 Total:	**17,110**	**22,384**	**25,000**	**7,000**	**25,000**	**>100***
	POLICE PROGRAMS/LAB TOTAL:	**24,238**	**25,365**	**26,800**	**8,300**	**26,800**	**>100***
	Fund Revenue TOTAL:	**7,128**	**2,981**	**1,800**	**1,300**	**1,800**	
	Fund Expense TOTAL:	**17,110**	**22,384**	**25,000**	**7,000**	**25,000**	
	SURPLUS (DEFICIT):	**(9,982)**	**(19,403)**	**(23,200)**	**(5,700)**	**(23,200)**	

30	FEDERAL DRUG ENFORCEMENT FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
301	**FEDERAL DRUG FUND REVENUE**						
3046301	**FEDERAL DRUG FUND REVENUE**						
305533	FORFEITED FUNDS-JUSTICE	38,525	150,988	75,000	20,000	75,000	>100*
305534	FORFEITED FUNDS-TREASURY	0	0	10,000	0	10,000	100*
307114	INTEREST-FED JUSTICE	1,250	257	200	0	200	100*
	3046301 Total:	**39,775**	**151,245**	**85,200**	**20,000**	**85,200**	**>100***
	FEDERAL DRUG FUND REVENUE TOTAL:	**39,775**	**151,245**	**85,200**	**20,000**	**85,200**	**>100***
302	**FEDERAL DRUG FUNDS**						
30463022	**FEDERAL DRUG FUND OP EX**						
423300	TELEPHONE	0	0	50,000	0	0	
435240	FEDERAL JUSTICE EXPENSE	25,668	5,794	100,000	40,000	100,000	>100*
435245	FEDERAL TREASURY EXPENSE	0	0	25,000	0	25,000	100*
	30463022 Total:	**25,668**	**5,794**	**175,000**	**40,000**	**125,000**	**>100***
	FEDERAL DRUG FUNDS TOTAL:	**25,668**	**5,794**	**175,000**	**40,000**	**125,000**	**>100***
	Fund Revenue TOTAL:	**39,775**	**151,245**	**85,200**	**20,000**	**85,200**	
	Fund Expense TOTAL:	**25,668**	**5,794**	**175,000**	**40,000**	**125,000**	
	SURPLUS (DEFICIT):	**14,107**	**145,451**	**(89,800)**	**(20,000)**	**(39,800)**	

33 POLICE CAPITAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
330	**POLICE CAPITAL**						
3346330	**POLICE CAPITAL FUND REVENUES**						
302106	FEDERAL GRANTS	33,609	0	0	0	0	
306700	TRANSFER FROM OTHER FUNDS	307,000	0	0	0	0	
307101	INTEREST INCOME	2,990	0	0	0	0	
307141	INVESTMENT INCOME	682	0	0	0	0	
308802	SALE OF CITY PROPERTY	28,417	0	0	0	0	
308899	MISCELLANEOUS INCOME	1,275	0	0	0	0	
309900	BOND OR NOTE PROCEEDS	1,013,620	0	0	0	0	
	3346330 Total:	**1,387,593**	**0**	**0**	**0**	**0**	**<(100*)**
33463302	**POLICE CAPITAL OP EXPENSES**						
423901	BANKING SERVICE CHARGES	570	0	0	0	0	
423903	STREET CAMERA SURVEILLANCE	16,157	0	0	0	0	
430400	CLOTHING	15,690	0	0	0	0	
444200	TRANSFER TO OTHER FUNDS	399,980	0	0	0	0	
447200	BOND OR NOTE ISSUANCE COSTS	9,250	0	0	0	0	
	33463302 Total:	**441,647**	**0**	**0**	**0**	**0**	**<(100*)**
33463305	**POLICE CAPITAL PROJECTS**						
440900	PRINCIPAL PAYMENTS	1,245,855	0	0	0	0	
441000	INTEREST PAYMENT	5,427	0	0	0	0	
449900	SMALL CAPITAL ITEMS	3,860	0	0	0	0	
451000	AUTOMOTIVE EQUIPMENT	29,365	0	0	0	0	
455200	VEHICLE LEASE PAYMENT	21,757	0	0	0	0	
	33463305 Total:	**1,306,264**	**0**	**0**	**0**	**0**	**<(100*)**
	POLICE CAPITAL TOTAL:	**3,135,504**	**0**	**0**	**0**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**1,387,593**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**1,747,911**	**0**	**0**	**0**	**0**	
	SURPLUS (DEFICIT):	**(360,318)**	**0**	**0**	**0**	**0**	

37 FOREIGN FIRE INS TAX FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
371	**FOREIGN FIRE INS TAX**						
3747371	**FOREIGN FIRE INS TAX REVENUES**						
307101	INTEREST INCOME	2,088	421	1,000	10	50	>100*
308825	FOREIGN FIRE INSURANCE TAX	142,934	144,037	144,000	144,000	185,000	28
308830	EMPLOYEE REIMBURSEMENT	0	0	0	0	500	100*
308899	MISCELLANEOUS INCOME	1,451	1,567	500	500	0	<(100*)
	3747371 Total:	**146,473**	**146,025**	**145,500**	**144,510**	**185,550**	**28**
37473712	**FOREIGN FIRE INS TAX OP EXP**						
408899	FFT REIMBURSEMENT	18,024	14,571	16,500	16,500	16,500	
423900	BANKING SERVICES	0	369	500	500	500	
430400	CLOTHING	2,466	4,039	5,000	5,000	8,550	71
434000	MINOR EQUIP & SUPPLIES	23,801	56,043	50,000	25,000	60,000	>100*
434500	OFFICE SUPPLIES	4,648	12,676	12,000	12,000	12,000	
449900	SMALL CAPITAL ITEMS	82,384	66,125	31,500	31,500	48,000	52
449950	LARGE CAPITAL ITEMS	32,197	34,343	30,000	37,000	40,000	8
	37473712 Total:	**163,520**	**188,166**	**145,500**	**127,500**	**185,550**	**46**
	FOREIGN FIRE INS TAX TOTAL:	**309,993**	**334,191**	**291,000**	**272,010**	**371,100**	**<(100*)**
	Fund Revenue TOTAL:	**146,473**	**146,025**	**145,500**	**144,510**	**185,550**	
	Fund Expense TOTAL:	**163,520**	**188,166**	**145,500**	**127,500**	**185,550**	
	SURPLUS (DEFICIT):	**(17,047)**	**(42,141)**	**0**	**17,010**	**0**	

49 FIRE CAPITAL FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
490	**FIRE CAPITAL FUND**						
4947490	**FIRE CAPITAL FUND REVENUE**						
302403	FIRE TRAINING REIMBURSEMNT	71,293	0	0	0	0	
306700	TRANSFER FROM OTHER FUNDS	130,000	0	0	0	0	
307101	INTEREST INCOME	3,903	0	0	0	0	
307141	INVESTMENT INCOME	1,165	0	0	0	0	
308801	RENTAL OF CITY PROPERTY	39,000	0	0	0	0	
	4947490 Total:	**245,361**	**0**	**0**	**0**	**0**	**<(100*)**
49474902	**FIRE CAPITAL OPERATING EXPENSE**						
444200	TRANSFER TO OTHER FUNDS	265,603	0	0	0	0	
	49474902 Total:	**265,603**	**0**	**0**	**0**	**0**	**<(100*)**
49474905	**FIRE CAPITAL EXPENDITURES**						
440900	PRINCIPAL PAYMENTS	62,784	0	0	0	0	
441000	INTEREST PAYMENT	5,978	0	0	0	0	
449200	TAX & INSURANCE PAYMENTS	235	0	0	0	0	
449900	SMALL CAPITAL ITEMS	3,016	0	0	0	0	
451000	AUTOMOTIVE EQUIPMENT	41,752	0	0	0	0	
455200	VEHICLE LEASE PAYMENT	88,362	0	0	0	0	
	49474905 Total:	**202,127**	**0**	**0**	**0**	**0**	**<(100*)**
	FIRE CAPITAL FUND TOTAL:	**713,091**	**0**	**0**	**0**	**0**	**<(100*)**
491	**FIRE CAPITAL PROJECTS**						
49474916	**FIRE CAPITAL PROJECTS**						
428000	PROFESSIONAL SERVICES	9,418	0	0	0	0	
450200	BUILDINGS	381,901	0	0	0	0	
	49474916 Total:	**391,319**	**0**	**0**	**0**	**0**	**<(100*)**
	FIRE CAPITAL PROJECTS TOTAL:	**391,319**	**0**	**0**	**0**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**245,361**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**859,049**	**0**	**0**	**0**	**0**	
	SURPLUS (DEFICIT):	**(613,688)**	**0**	**0**	**0**	**0**	

Fund Summary

(Whole $)

Fund Name and Number

19 TIF Olde Towne

Accounts for tax increment financing project activities for capital improvements in the Olde Towne TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 5/15/2023	Fund Revenue Total:	957,687	1,657,620	7,446,107	932,214	927,917	974,243
	Fund Expense Total:	1,143,369	1,405,428	7,445,143	917,225	917,135	929,140
	Surplus / (Deficit)	**(185,682)**	**252,192**	**964**	**14,989**	**10,782**	**14,989**
	Beginning Cash Balance	**$ 12,373**	**$ 1,691**	**$ 78,883**	**$ 79,847**	**$ 79,847**	**$ 94,836**
	Balance Sheet Adjustments	$ 175,000	$ (175,000)				
	Ending Cash Balance	**$ 1,691**	**$ 78,883**	**$ 79,847**	**$ 94,836**	**$ 90,629**	**$ 109,825**

20 TIF Southeast Plaza

Accounts for tax increment financing project activities for capital improvements in the Southeast Plaza TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 5/5/2020	Fund Revenue Total:	426,171	379,097	385,407	308,498	311,522	0
	Fund Expense Total:	476,921	821,588	369,691	308,498	311,522	0
	Surplus / (Deficit)	**(50,750)**	**(442,491)**	**15,716**	**-**	**-**	**-**
	Beginning Cash Balance	**$ 504,096**	**$ 453,345**	**$ 10,854**	**$ 26,570**	**$ 26,570**	**$ 26,570**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 453,345**	**$ 10,854**	**$ 26,570**	**$ 26,570**	**$ 26,570**	**$ 26,570**

21 TIF Wabash Crossing

Accounts for tax increment financing project activities for capital improvements in the Wabash Crossing TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 11/3/2026	Fund Revenue Total:	419,375	699,448	329,347	557,784	340,834	347,225
	Fund Expense Total:	267,657	180,164	40,256	796,000	340,000	347,000
	Surplus / (Deficit)	**151,717**	**519,284**	**289,091**	**(238,216)**	**834**	**(238,216)**
	Beginning Cash Balance	**$ 155,409**	**$ 307,126**	**$ 826,410**	**$ 1,115,501**	**$ 1,115,501**	**$ 877,285**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 307,126**	**$ 826,410**	**$ 1,115,501**	**$ 877,285**	**$ 1,116,335**	**$ 639,069**

23 TIF Eastgate

Accounts for tax increment financing project activities for capital improvements in the Eastgate TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 8/7/2029	Fund Revenue Total:	303,245	309,194	348,251	320,131	326,282	330,309
	Fund Expense Total:	303,657	96,216	333,817	543,200	543,200	330,000
	Surplus / (Deficit)	**(412)**	**212,979**	**14,434**	**(223,069)**	**(216,918)**	**(223,069)**
	Beginning Cash Balance	**$ 34,205**	**$ 33,792**	**$ 246,771**	**$ 261,205**	**$ 261,205**	**$ 38,136**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 33,792**	**$ 246,771**	**$ 261,205**	**$ 38,136**	**$ 44,287**	**$ (184,933)**

Fund Name and Number (Whole $)		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget

24 Southside TIF

Accounts for tax increment financing project activities for capital improvements in the Southside TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 7/1/2036	Fund Revenue Total:	20,248	29,313	44,036	43,510	45,553	47,626
	Fund Expense Total:	10,639	10,279	31,143	-	44,000	47,000
	Surplus / (Deficit)	**9,609**	**19,034**	**12,893**	**43,510**	**1,553**	**43,510**
	Beginning Cash Balance	**$ 61,131**	**$ 70,740**	**$ 89,773**	**$ 102,666**	**$ 102,666**	**$ 146,176**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 70,740**	**$ 89,773**	**$ 102,666**	**$ 146,176**	**$ 104,219**	**$ 189,686**

28 TIF Pines Shopping District

Accounts for tax increment financing project activities for capital improvements in the Pines Shopping TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 2/16/2033	Fund Revenue Total:	100,266	101,342	104,959	104,223	107,223	108,951
	Fund Expense Total:	103,762	101,622	100,510	104,223	108,951	107,119
	Surplus / (Deficit)	**(3,496)**	**(281)**	**4,449**	**-**	**(1,728)**	**-**
	Beginning Cash Balance	**$ 99,713**	**$ 96,217**	**$ 95,937**	**$ 100,386**	**$ 100,386**	**$ 100,386**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 96,217**	**$ 95,937**	**$ 100,386**	**$ 100,386**	**$ 98,658**	**$ 100,386**

29 TIF Grand & Oakland

Accounts for tax increment financing project activities for capital improvements in the Grand & Oakland TIF District.

		2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
*Expires 5/6/2036	Fund Revenue Total:	164,161	171,297	167,352	190,247	195,099	197,334
	Fund Expense Total:	182,445	170,718	166,672	190,247	195,099	197,334
	Surplus / (Deficit)	**(18,284)**	**580**	**680**	**-**	**-**	**-**
	Beginning Cash Balance	**$ 178,992**	**$ 160,708**	**$ 161,288**	**$ 161,968**	**$ 161,968**	**$ 161,968**
	Balance Sheet Adjustments						
	Ending Cash Balance	**$ 160,708**	**$ 161,288**	**$ 161,968**	**$ 161,968**	**$ 161,968**	**$ 161,968**

* Final payments due one year after the 23rd year

19 OLDE TOWNE TIF FUND

190 OLDE TOWNE TIF

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
1945190	**OLDE TOWNE TIF FUND REVENUE**						
301103	REAL ESTATE TAXES	927,153	921,400	932,214	927,917	974,243	5
306700	TRANSFER FROM OTHER FUNDS	579,402	45,000	0	0	0	
307101	INTEREST INCOME	2,992	151	0	0	0	
307141	INVESTMENT INCOME	90	1,129	0	0	0	
308819	TREASURY REBATE	147,983	88,427	0	0	0	
309900	BOND OR NOTE PROCEEDS	0	6,390,000	0	0	0	
	1945190 Total:	**1,657,620**	**7,446,107**	**932,214**	**927,917**	**974,243**	**5**
19451902	**OLDE TIF -OPERATING EXP**						
440002	PAYMENT TO DEVELOPER	20,661	16,322	10,735	10,735	10,735	
440900	PRINCIPAL PAYMENTS	819,100	6,951,780	752,500	752,500	790,000	5
	2020 GO					670,000	
	2010 C GO					120,000	
441000	INTEREST PAYMENT	565,667	430,426	153,990	153,900	128,405	(17)
	2010 C GO					7,550	
	2020 GO					120,855	
447200	BOND OR NOTE ISSUANCE COSTS	0	46,615	0	0	0	
	19451902 Total:	**1,405,428**	**7,445,143**	**917,225**	**917,135**	**929,140**	**1**
	OLDE TOWNE TIF TOTAL:	**3,063,048**	**14,891,250**	**1,849,439**	**1,845,052**	**1,903,383**	**>100***
	Fund Revenue TOTAL:	**1,657,620**	**7,446,107**	**932,214**	**927,917**	**974,243**	
	Fund Expense TOTAL:	**1,405,428**	**7,445,143**	**917,225**	**917,135**	**929,140**	
	SURPLUS (DEFICIT):	**252,192**	**964**	**14,989**	**10,782**	**45,103**	

20 SE PLAZA TIF FUND

200 SE PLAZA TIF

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
2043200	**SE PLAZA TIF FUND REVENUE**						
301103	REAL ESTATE TAXES	276,183	308,325	308,498	311,522	0	<(100*)
301201	STATE SALES TAXES	45,670	34,463	0	0	0	
301205	LOCAL SALES TAX	56,241	42,440	0	0	0	
307101	INTEREST INCOME	646	24	0	0	0	
307141	INVESTMENT INCOME	357	156	0	0	0	
	2043200 Total:	**379,097**	**385,408**	**308,498**	**311,522**	**0**	**<(100*)**
20432002	**SE PLAZA TIF - OP EXPENSES**						
424600	LEGAL SERVICES	0	1,250	0	0	0	
440002	PAYMENT TO DEVELOPER	821,588	368,442	308,498	311,522	0	(100*)
	20432002 Total:	**821,588**	**369,692**	**308,498**	**311,522**	**0**	**<(100*)**
SE PLAZA TIF	**TOTAL:**	**1,200,685**	**755,100**	**616,996**	**623,044**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**379,097**	**385,408**	**308,498**	**311,522**	**0**	
	Fund Expense TOTAL:	**821,588**	**369,692**	**308,498**	**311,522**	**0**	
	SURPLUS (DEFICIT):	**(442,491)**	**15,716**	**0**	**0**	**0**	

21 WABASH CROSSING TIF

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
210	**WABASH CROSSING TIF**						
2143210	**WABASH CROSSING TIF REVENUE**						
301103	REAL ESTATE TAXES	693,266	324,414	557,784	340,834	347,225	2
307101	INTEREST INCOME	4,632	1,548	0	0	0	
307141	INVESTMENT INCOME	1,550	3,386	0	0	0	
	2143210 Total:	**699,448**	**329,348**	**557,784**	**340,834**	**347,225**	**2**
21432102	**WABASH CROS TIF - OP EXPENSES**						
440900	PRINCIPAL PAYMENTS	123,750	0	0	0	0	
441000	INTEREST PAYMENT	56,414	0	0	0	0	
445906	TAXING DISTRICT REIMBURSEMENT	0	0	796,000	340,000	347,000	2
463500	PURCHASE OF PROPERTY	0	40,257	0	0	0	
	21432102 Total:	**180,164**	**40,257**	**796,000**	**340,000**	**347,000**	**2**
	WABASH CROSSING TIF TOTAL:	**879,612**	**369,605**	**1,353,784**	**680,834**	**694,225**	**(73)**
	Fund Revenue TOTAL:	**699,448**	**329,348**	**557,784**	**340,834**	**347,225**	
	Fund Expense TOTAL:	**180,164**	**40,257**	**796,000**	**340,000**	**347,000**	
	SURPLUS (DEFICIT):	**519,284**	**289,091**	**(238,216)**	**834**	**225**	

23 EASTGATE TIF FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
230	**EASTGATE TIF**						
2343230	**EASTGATE TIF FUND REVENUE**						
301103	REAL ESTATE TAXES	97,369	102,131	102,131	108,282	112,309	4
301201	STATE SALES TAXES	83,437	98,351	87,000	87,000	87,000	
301203	FOOD & BEVERAGE TAX	7,981	10,837	8,000	8,000	8,000	
301205	LOCAL SALES TAX	118,974	135,566	123,000	123,000	123,000	
307101	INTEREST INCOME	1,163	490	0	0	0	
307141	INVESTMENT INCOME	270	876	0	0	0	
	2343230 Total:	**309,194**	**348,251**	**320,131**	**326,282**	**330,309**	**1**
23432302	**EASTGATE TIF - OP EXPENSES**						
440002	PAYMENT TO DEVELOPER	96,216	333,818	543,200	543,200	330,000	(39)
	23432302 Total:	**96,216**	**333,818**	**543,200**	**543,200**	**330,000**	**(39)**
EASTGATE TIF	**TOTAL:**	**405,410**	**682,069**	**863,331**	**869,482**	**660,309**	**<(100*)**
	Fund Revenue TOTAL:	**309,194**	**348,251**	**320,131**	**326,282**	**330,309**	
	Fund Expense TOTAL:	**96,216**	**333,818**	**543,200**	**543,200**	**330,000**	
	SURPLUS (DEFICIT):	**212,978**	**14,433**	**(223,069)**	**(216,918)**	**309**	

24 SOUTHSIDE TIF FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
241	**SOUTHSIDE TIF FUND**						
2443241	**SOUTHSIDE TIF FUND REVENUE**						
301103	REAL ESTATE TAXES	28,488	43,510	43,510	45,435	47,626	5
307101	INTEREST INCOME	612	166	0	0	0	
307141	INVESTMENT INCOME	212	361	0	118	0	<(100*)
	2443241 Total:	**29,312**	**44,037**	**43,510**	**45,553**	**47,626**	**5**
24432412	**SOUTHSIDE TIF FUND OP EXP**						
440002	PAYMENT TO DEVELOPER	10,279	31,143	0	44,000	47,000	7
	24432412 Total:	**10,279**	**31,143**	**0**	**44,000**	**47,000**	**7**
	SOUTHSIDE TIF FUND TOTAL:	**39,591**	**75,180**	**43,510**	**89,553**	**94,626**	**(60)**
	Fund Revenue TOTAL:	**29,312**	**44,037**	**43,510**	**45,553**	**47,626**	
	Fund Expense TOTAL:	**10,279**	**31,143**	**0**	**44,000**	**47,000**	
	SURPLUS (DEFICIT):	**19,033**	**12,894**	**43,510**	**1,553**	**626**	

28 PINES SHOPPING CENTER TIF

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
281	**PINES SHOPPING CENTER TIF**						
2843281	**PINES CENTER TIF REVENUE**						
301103	REAL ESTATE TAXES	69,989	70,223	70,223	73,119	74,951	3
301201	STATE SALES TAXES	11,438	12,845	12,800	12,800	12,800	
301205	LOCAL SALES TAX	19,235	21,605	21,200	21,200	21,200	
307101	INTEREST INCOME	530	100	0	0	0	
307141	INVESTMENT INCOME	151	186	0	0	0	
	2843281 Total:	**101,343**	**104,959**	**104,223**	**107,119**	**108,951**	**2**
28432812	**PINES CENTER TIF - OP EXPENSES**						
440002	PAYMENT TO DEVELOPER	101,622	100,511	104,223	108,951	107,119	(2)
	28432812 Total:	**101,622**	**100,511**	**104,223**	**108,951**	**107,119**	**(2)**
	PINES SHOPPING CENTER TIF TOTAL:	**202,965**	**205,470**	**208,446**	**216,070**	**216,070**	**<(100*)**
	Fund Revenue TOTAL:	**101,343**	**104,959**	**104,223**	**107,119**	**108,951**	
	Fund Expense TOTAL:	**101,622**	**100,511**	**104,223**	**108,951**	**107,119**	
	SURPLUS (DEFICIT):	**(279)**	**4,448**	**0**	**(1,832)**	**1,832**	

29 GRAND & OAKLAND TIF FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
291	**GRAND & OAKLAND TIF**						
2943291	**GRAND & OAKLAND TIF REVENUE**						
301103	REAL ESTATE TAXES	124,711	125,247	125,247	130,099	132,334	2
301201	STATE SALES TAXES	23,569	22,737	44,200	44,200	44,200	
301205	LOCAL SALES TAX	21,875	18,890	20,800	20,800	20,800	
307101	INTEREST INCOME	891	169	0	0	0	
307141	INVESTMENT INCOME	252	309	0	0	0	
	2943291 Total:	**171,298**	**167,352**	**190,247**	**195,099**	**197,334**	**1**
29432912	**GRAND & OAKLAND TIF OP EXP**						
428000	PROFESSIONAL SERVICES	2,863	0	0	0	0	
440002	PAYMENT TO DEVELOPER	167,854	166,673	190,247	195,099	197,334	1
	29432912 Total:	**170,717**	**166,673**	**190,247**	**195,099**	**197,334**	**1**
	GRAND & OAKLAND TIF TOTAL:	**342,015**	**334,025**	**380,494**	**390,198**	**394,668**	**<(100*)**
	Fund Revenue TOTAL:	**171,298**	**167,352**	**190,247**	**195,099**	**197,334**	
	Fund Expense TOTAL:	**170,717**	**166,673**	**190,247**	**195,099**	**197,334**	
	SURPLUS (DEFICIT):	**581**	**679**	**0**	**0**	**0**	

Community Development Funds

Fund Summary

(Whole $)

Fund Name and Number

12 Economic Development

Primary city fund supporting Economic Development initiatives. Fund activities moved to General Fund Division 055 prior to 2019 fiscal year end.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue	302,979	267,877	-	-		-
Fund Expense	468,502	370,764	-	-		-
Surplus / (Deficit)	**(165,523)**	**(102,887)**	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Cash Balance	**$ 268,410**	**$ 102,887**	**$ -**	**$ -**	**$ -**	**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 102,887**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

17 HOME Programs

Accounts for federal funds used in a revolving loan program for subsidizing the purchase by first time buyers of homes within designated areas of the City.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	127,166	306,467	258,946	1,025,000	278,000	1,400,000
Fund Expense Total:	153,917	286,449	257,467	1,025,000	475,000	1,353,284
Surplus / (Deficit)	**(26,751)**	**20,018**	**$ 1,479**	**$ -**	**$ (197,000)**	**$ 46,716**
Beginning Cash Balance	**$ 84,018**	**$ 57,267**	**$ 77,286**	**$ 78,765**	**$ 78,765**	**$ (118,235)**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 57,267**	**$ 77,286**	**$ 78,765**	**$ 78,765**	**$ (118,235)**	**$ (71,519)**

18 Community Development Block Grant CDBG

Accounts for entitlement revenues from the US Department of Housing and Urban Development (HUD) and designated expenditures for housing and neighborhood revitalization, public facilities improvement and economic development.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	1,038,734	1,863,888	1,037,505	3,585,547	3,584,547	3,128,800
Fund Expense Total:	1,035,795	1,863,796	1,475,119	3,585,547	1,364,573	3,128,799
Surplus / (Deficit)	**2,940**	**92**	**$ (437,614)**	**$ -**	**$ 2,219,974**	**$ 1**
Beginning Cash Balance	**$ 3,225**	**$ 6,164**	**$ 6,256**	**$ (431,358)**	**$ (431,358)**	**$ 1,788,616**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 6,164**	**$ 6,256**	**$ (431,358)**	**$ (431,358)**	**$ 1,788,616**	**$ 1,788,617**

82 DCDF

Accounts for the not-for-profit corporation which finances and subsidizes housing rehabilitation activities in the City.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	18,548	21,890	19,440	18,000	155,000	183,555
Fund Expense Total:	12,917	12,849	12,725	140,376	12,051	183,000
Surplus / (Deficit)	**5,630**	**9,042**	**$ 6,715**	**$ (122,376)**	**$ 142,949**	**$ 555**
Beginning Cash Balance	**$ 123,914**	**$ 129,545**	**$ 138,586**	**$ 145,301**	**$ 145,301**	**$ 288,250**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 129,545**	**$ 138,586**	**$ 145,301**	**$ 22,925**	**$ 288,250**	**$ 288,805**

83 Neighborhood Improvements

Accounts for neighborhood improvement activities and programs administrated by the Neighborhood Services Division of Development Services. Fund activities moved to the General Fund Division 054 prior to 2019 fiscal year end.

Fund Revenue Total:	114	15	-	-		-
Fund Expense Total:	27,768	2,023	-	-		-
Surplus / (Deficit)	**(27,654)**	**(2,008)**	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Cash Balance	**$ 29,662**	**$ 2,008**	**$ -**	**$ -**	**$ -**	**$ -**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 2,008**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

84 Community Revitalization

Account for the revenues received for the purpose to defray the expense of Community Revitalization investment, including property demolition, land banking, and other property recovery programs.

Fund Revenue Total:	307,142	140,592	1,195,400	5,000	4,205,108	5133500
Fund Expense Total:	73,962	775,558	362,853	1,610,355	720,000	5571250
Surplus / (Deficit)	**233,180**	**(634,966)**	**$ 832,547**	**$ (1,605,355)**	**$ 3,485,108**	**$ (437,750)**
Beginning Cash Balance	**$ 1,117,529**	**$ 1,350,709**	**$ 715,742**	**$ 1,548,289**	**$ 1,548,289**	**$ 5,033,397**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 1,350,709**	**$ 715,742**	**$ 1,548,289**	**$ (57,066)**	**$ 5,033,397**	**$ 4,595,647**

12 ECONOMIC DEVELOPMENT FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
120	**ECONOMIC DEVELOPMENT**						
1243120	**ECONOMIC DEVELOPMENT REVENUE**						
302107	STATE GRANTS OR OTHER	10,000	0	0	0	0	
302111	IDOT - CORRIDOR GRANT	21,548	0	0	0	0	
303510	ELECTRIC AGGREGATION ADMIN FEE	88,465	0	0	0	0	
306702	TRANSFER FR GENERAL FUND	147,307	0	0	0	0	
307101	INTEREST INCOME	451	0	0	0	0	
307141	INVESTMENT INCOME	106	0	0	0	0	
	1243120 Total:	**267,877**	**0**	**0**	**0**	**0**	**<(100*)**
12431202	**ECONOMIC DEVEL - OPERATING EXP**						
428000	PROFESSIONAL SERVICES	15,874	0	0	0	0	
429800	COMMUNITY INVESTMENT CORP	52,500	0	0	0	0	
440200	MACON COUNTY ESDA	10,000	0	0	0	0	
440507	HAMPTON INN REBATE	71,619	0	0	0	0	
440508	HOLIDAY INN REBATE	86,460	0	0	0	0	
441720	HASC EXPENSES	2,230	0	0	0	0	
441721	AMPHITHEATER CONTRIBUTION	19,425	0	0	0	0	
443400	ECONOMIC DEVELOPMENT	112,656	0	0	0	0	
	12431202 Total:	**370,764**	**0**	**0**	**0**	**0**	**<(100*)**
	ECONOMIC DEVELOPMENT TOTAL:	**638,641**	**0**	**0**	**0**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**267,877**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**370,764**	**0**	**0**	**0**	**0**	
	SURPLUS (DEFICIT):	**(102,887)**	**0**	**0**	**0**	**0**	

16 COMMUNITY GRANTS FUND

160 STRONG COMMUNITIES (SCP)

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
1645160	**COMMUNITY GRANTS REVENUE**						
302106	FEDERAL GRANTS	0	0	0	0	536,940	100*
	1645160 Total:	**0**	**0**	**0**	**0**	**536,940**	**<(100*)**
16451602	**STRONG COMMUNITIES (SCP)-OPEX**						
429700	ADMINISTRATIVE EXPENSES	0	0	0	0	4,250	100*
492700	REHAB PROGRAMS	0	0	0	0	98,750	100*
	16451602 Total:	**0**	**0**	**0**	**0**	**103,000**	**<(100*)**
	STRONG COMMUNITIES (SCP) TOTAL:	**0**	**0**	**0**	**0**	**639,940**	**<(100*)**

16 COMMUNITY GRANTS FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
161	**SINGLE FAMILY REHAB (SFR)**						
16451612	**SINGLE FAMILY REHAB(SFR)-OPEX**						
429700	ADMINISTRATIVE EXPENSES	0	0	0	0	17,440	100*
492700	REHAB PROGRAMS	0	0	0	0	416,500	100*
	16451612 Total:	**0**	**0**	**0**	**0**	**433,940**	**<(100*)**
	SINGLE FAMILY REHAB (SFR) TOTAL:	**0**	**0**	**0**	**0**	**433,940**	**<(100*)**
	Fund Revenue TOTAL:	**0**	**0**	**0**	**0**	**536,940**	
	Fund Expense TOTAL:	**0**	**0**	**0**	**0**	**536,940**	
	SURPLUS (DEFICIT):	**0**	**0**	**0**	**0**	**0**	

17 HOME FUND

170 HOME PROGRAM

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
1745170		**HOME PROGRAM FUND REVENUE**						
302106		FEDERAL GRANTS	265,214	237,818	1,000,000	260,000	1,400,000	>100*
307101		INTEREST INCOME	778	146	0	0	0	
309992		LOAN REPAYMENT	40,474	20,983	25,000	18,000	18,000	
		1745170 Total:	**306,466**	**258,947**	**1,025,000**	**278,000**	**1,418,000**	**>100***
17451702		**HOME - OPERATING EXP**						
420100		ADVERTISING	239	178	500	0	500	100*
424000		TRAINING SCHOOL EXPENSES	0	0	5,000	0	3,000	100*
424500		POSTAGE	113	103	200	0	200	100*
428000		PROFESSIONAL SERVICES	0	0	20,000	15,000	15,000	
429900		CONTRACTUAL SERVICES	658	3,142	5,000	0	10,000	100*
434500		OFFICE SUPPLIES	83	0	0	0	0	
441500		GENERAL FUND REIMBURSEMENT	0	0	103,496	0	120,000	100*
441500	H1041	TRANSFER TO GENERAL FUND	10,623	0	0	0	0	
441500	H1058	TRANSFER TO GENERAL FUND	37,315	0	0	0	0	
441500	H1091	TRANSFER TO GENERAL FUND	3,168	37,824	0	0	0	
441500	H1093	TRANSFER TO GENERAL FUND	645	0	0	0	0	
441500	H1095	TRANSFER TO GENERAL FUND	1,175	0	0	0	0	
441500	H1097	TRANSFER TO GENERAL FUND	846	0	0	0	0	
441500	H1105	TRANSFER TO GENERAL FUND	730	0	0	0	0	
441500	H1116	TRANSFER TO GENERAL FUND	2,408	0	0	0	0	
441500	H1122	TRANSFER TO GENERAL FUND	2,259	0	0	0	0	
441500	H1128	TRANSFER TO GENERAL FUND	716	436	0	0	0	
441500	H1159	TRANSFER TO GENERAL FUND	0	1,458	0	0	0	
441500	H1166	TRANSFER TO GENERAL FUND	0	962	0	0	0	
441500	H1167	TRANSFER TO GENERAL FUND	0	1,696	0	0	0	
441500	H1168	TRANSFER TO GENERAL FUND	0	808	0	0	0	
441500	H1175	TRANSFER TO GENERAL FUND	0	128	0	0	0	
441500	H1182	TRANSFER TO GENERAL FUND	0	1,083	0	0	0	
		441500 Total:	*59,885*	*44,395*	*103,496*	*0*	*120,000*	
		17451702 Total:	**60,978**	**47,818**	**134,196**	**15,000**	**148,700**	**>100***
17451707		**HOME - OPERATING EXP**						
491200		CHDO OPERATING	0	0	40,000	10,000	40,000	>100*
491700		CHDO SET ASIDE	0	0	113,783	20,000	173,131	>100*
		17451707 Total:	**0**	**0**	**153,783**	**30,000**	**213,131**	**>100***
		HOME PROGRAM TOTAL:	**367,444**	**306,765**	**1,312,979**	**323,000**	**1,779,831**	**>100***

17 HOME FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
171	**PROGRAM DELIVERY COSTS**						
17451717	**HOME PROGRAM EXPENSE**						
491250	RESIDENTIAL REHAB	225,471	208,720	387,021	160,000	891,453	>100*
492000	SUPPORTIVE HOUSING	0	0	250,000	250,000	0	(100*)
492500	1ST HOMEBUYER PROGRAM	0	0	100,000	20,000	100,000	>100*
492700	REHAB PROGRAMS	0	930	0	0	0	
	17451717 Total:	**225,471**	**209,650**	**737,021**	**430,000**	**991,453**	**>100***
	PROGRAM DELIVERY COSTS TOTAL:	**225,471**	**209,650**	**737,021**	**430,000**	**991,453**	**>100***
	Fund Revenue TOTAL:	**306,466**	**258,947**	**1,025,000**	**278,000**	**1,418,000**	
	Fund Expense TOTAL:	**286,449**	**257,468**	**1,025,000**	**475,000**	**1,353,284**	
	SURPLUS (DEFICIT):	**20,017**	**1,479**	**0**	**(197,000)**	**64,716**	

18 CDBG FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
180	**CDBG**							
1845180	**CDBG FUND REVENUE**							
302106		FEDERAL GRANTS	1,050,661	1,033,177	3,584,047	3,584,047	3,127,800	(13)
306744		DCDF PROGRAM INCOME	3,227	4,139	1,500	500	1,000	100
308807		DEMOLITION PAYMENTS	0	190	0	0	0	
309900		BOND OR NOTE PROCEEDS	810,000	0	0	0	0	
		1845180 Total:	**1,863,888**	**1,037,506**	**3,585,547**	**3,584,547**	**3,128,800**	**(13)**
		CDBG TOTAL:	**1,863,888**	**1,037,506**	**3,585,547**	**3,584,547**	**3,128,800**	**(13)**
181	**PROJECTS**							
18451812	**CDBG PROJECTS - OP EXPS**							
441500		GENERAL FUND REIMBURSEMENT	18,492	136,950	204,219	204,219	283,640	39
441500	C1090	TRANSFER TO GENERAL FUND	77,015	0	0	0	0	
441500	C1124	TRANSFER TO GENERAL FUND	115,853	79,769	0	0	0	
		18451812 Total:	**211,360**	**216,719**	**204,219**	**204,219**	**283,640**	**39**
18451817	**CDBG PROJ - FEDERAL EXP**							
471500		PUBLIC SERVICES	69,816	40,804	117,000	40,000	135,000	>100*
471900		DEMOLITIONS	0	199,293	400,000	0	0	
489060		SIDEWALKS	0	0	400,000	0	400,000	100*
		18451817 Total:	**69,816**	**240,097**	**917,000**	**40,000**	**535,000**	**>100***
		PROJECTS TOTAL:	**281,176**	**456,816**	**1,121,219**	**244,219**	**818,640**	**>100***
183	**REHAB PROJECTS**							
18451832	**CDBG REHAB-OPERATING EXP**							
420100		ADVERTISING	0	0	2,000	0	2,000	100*
423300		TELEPHONE	583	803	2,000	0	2,000	100*
424000		TRAINING SCHOOL EXPENSES	0	2,529	8,000	0	8,000	100*
424100		CONFERENCES & TRAVEL	20	(2,717)	3,000	0	3,000	100*
424500		POSTAGE	0	0	1,000	0	500	100*
424600		LEGAL SERVICES	0	0	3,000	0	1,000	100*
428400		MEMBERSHIP FEES	100	0	5,000	0	2,000	100*
429900		CONTRACTUAL SERVICES	5,530	32,715	10,000	10,000	10,000	
430200		PUBLICATIONS	40	0	1,000	0	1,000	100*
441500		GENERAL FUND REIMBURSEMENT	5,712	4,524	44,988	44,988	44,988	
441500	C1057	TRANSFER TO GENERAL FUND	22,769	0	0	0	0	
441500	C1088	TRANSFER TO GENERAL FUND	6,033	12,949	0	0	0	
441500	C1149	TRANSFER TO GENERAL FUND	0	30,415	0	0	0	
		441500 Total:	*34,514*	*47,888*	*44,988*	*44,988*	*44,988*	

18 CDBG FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
183	**REHAB PROJECTS**							
18451832	**CDBG REHAB-OPERATING EXP**							
449900		SMALL CAPITAL ITEMS	525	0	5,000	0	5,000	100*
		18451832 Total:	**41,312**	**81,218**	**84,988**	**54,988**	**79,488**	**45**
18451837	**CDBG REHAB FED PROJECTS**							
470600		EMERGENCY PROGRAM	64,842	59,961	75,000	70,000	150,000	>100*
492700		REHAB PROJECTS	254,607	459,105	407,699	350,000	625,070	79
		18451837 Total:	**319,449**	**519,066**	**482,699**	**420,000**	**775,070**	**85**
	REHAB PROJECTS	**TOTAL:**	**360,761**	**600,284**	**567,687**	**474,988**	**854,558**	**80**
184	**ADMINISTRATION**							
18451842	**CDBG ADMIN-OPERATING EXP**							
420100		ADVERTISING	646	1,104	5,000	1,200	2,500	>100*
423300		TELEPHONE	924	932	2,000	1,000	2,000	100
424000		TRAINING SCHOOL EXPENSES	268	0	10,000	0	10,000	100*
424100		CONFERENCES & TRAVEL	1,976	5,929	17,500	0	10,000	100*
424500		POSTAGE	238	215	2,000	200	1,000	>100*
427100		TEMPORARY AGENCY FEES	0	2,023	20,000	5,000	10,000	100
428000		PROFESSIONAL SERVICES	500	1,000	72,000	45,000	33,237	(26)
428400		MEMBERSHIP FEES	100	0	2,000	0	2,000	100*
429900		CONTRACTUAL SERVICES	0	0	30,843	0	30,843	100*
430200		PUBLICATIONS	0	540	3,000	0	3,000	100*
434500		OFFICE SUPPLIES	101	127	5,000	0	5,000	100*
440900		PRINCIPAL PAYMENTS	1,005,000	200,000	205,000	415,000	0	(100*)
441000		INTEREST PAYMENT	0	15,717	10,617	15,966	0	(100*)
441500		GENERAL FUND REIMBURSEMENT	8,184	91,854	195,287	160,000	154,060	(4)
441500	C1087	TRANSFER TO GENERAL FUND	79,919	0	0	0	0	
441500	C1125	TRANSFER TO GENERAL FUND	94,422	70,403	0	0	0	
		441500 Total:	*182,525*	*162,257*	*195,287*	*160,000*	*154,060*	
449900		SMALL CAPITAL ITEMS	0	1,974	21,500	0	20,000	100*
449910		PROG INCOME - EXEMPT EXPENSE	96	126	0	0	0	
		18451842 Total:	**1,192,374**	**391,944**	**601,747**	**643,366**	**283,640**	**(56)**
18451847	**CDBG ADMIN - FEDERAL PROJ**							
451000		AUTOMOTIVE EQUIPMENT	29,485	0	0	0	0	
		18451847 Total:	**29,485**	**0**	**0**	**0**	**0**	**<(100*)**
	ADMINISTRATION	**TOTAL:**	**1,221,859**	**391,944**	**601,747**	**643,366**	**283,640**	**(56)**

18 CDBG FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
185	**CDBG-CV**							
18451852	**CDBG-CV OP EX**							
429700		ADMINISTRATIVE EXPENSES	0	233	0	2,000	10,984	>100*
441500	C1176	TRANSFER TO GENERAL FUND	0	25,843	0	0	0	
443400		ECONOMIC DEVELOPMENT	0	0	304,477	0	672,498	100*
471500		PUBLIC SERVICES	0	0	531,810	0	0	
		18451852 Total:	**0**	**26,076**	**836,287**	**2,000**	**683,482**	**>100***
	CDBG-CV	**TOTAL:**	**0**	**26,076**	**836,287**	**2,000**	**683,482**	**>100***
186	**CDBG-CV3**							
18451862	**CDBG-CV3 OP EX**							
429700		ADMINISTRATIVE EXPENSES	0	0	0	0	30,000	100*
443400		ECONOMIC DEVELOPMENT	0	0	307,267	0	358,479	100*
471500		PUBLIC SERVICES	0	0	151,340	0	100,000	100*
		18451862 Total:	**0**	**0**	**458,607**	**0**	**488,479**	**<(100*)**
	CDBG-CV3	**TOTAL:**	**0**	**0**	**458,607**	**0**	**488,479**	**<(100*)**
		Fund Revenue TOTAL:	**1,863,888**	**1,037,506**	**3,585,547**	**3,584,547**	**3,128,800**	
		Fund Expense TOTAL:	**1,863,796**	**1,475,120**	**3,585,547**	**1,364,573**	**3,128,799**	
		SURPLUS (DEFICIT):	**92**	**(437,614)**	**0**	**2,219,974**	**1**	

82 DCDF FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
820	**DCDF**						
8245820	**DCDF FUND REVENUES**						
302107	STATE GRANTS OR OTHER	0	0	0	155,000	155,555	0
307101	INTEREST INCOME	1,551	312	0	0	0	
308807	DEMOLITION PAYMENTS	75	300	0	0	10,000	100*
309992	LOAN REPAYMENT	20,264	18,828	18,000	0	18,000	100*
	8245820 Total:	**21,890**	**19,440**	**18,000**	**155,000**	**183,555**	**18**
82458202	**DCDF - OPERATING EXP**						
424500	POSTAGE	8	1	50	11	50	>100*
424600	LEGAL SERVICES	0	0	500	0	500	100*
425300	RECORDING FEES	31	116	50	40	50	25
429900	CONTRACTUAL SERVICES	3,978	3,276	6,500	5,000	6,500	30
448100	CDBG PROGRAM INCOME	3,227	4,139	1,500	700	600	(14)
449200	TAX & INSURANCE PAYMENTS	5,604	5,193	7,500	6,300	6,000	(5)
470100	HOME PURCHASE PROGRAM	0	0	124,276	0	169,300	100*
	82458202 Total:	**12,848**	**12,725**	**140,376**	**12,051**	**183,000**	**>100***
DCDF	**TOTAL:**	**34,738**	**32,165**	**158,376**	**167,051**	**366,555**	**<(100*)**
	Fund Revenue TOTAL:	**21,890**	**19,440**	**18,000**	**155,000**	**183,555**	
	Fund Expense TOTAL:	**12,848**	**12,725**	**140,376**	**12,051**	**183,000**	
	SURPLUS (DEFICIT):	**9,042**	**6,715**	**(122,376)**	**142,949**	**555**	

83 NEIGHBORHOOD IMPROVEMENTS		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
830 NEIGHBORHOOD IMPROVEMENTS							
8340830 NEIGHBORHOOD IMPROV REVENUE							
307101	INTEREST INCOME	9	0	0	0	0	
307141	INVESTMENT INCOME	6	0	0	0	0	
	8340830 Total:	**15**	**0**	**0**	**0**	**0**	**<(100*)**
83408302 NEIGHBRHD IMPROV-OPERATNG EXP							
474005	NEIGHBORHOOD ACTIVITIES	2,023	0	0	0	0	
	83408302 Total:	**2,023**	**0**	**0**	**0**	**0**	**<(100*)**
NEIGHBORHOOD IMPROVEMENTS	**TOTAL:**	**2,038**	**0**	**0**	**0**	**0**	**<(100*)**
	Fund Revenue TOTAL:	**15**	**0**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**2,023**	**0**	**0**	**0**	**0**	
	SURPLUS (DEFICIT):	**(2,008)**	**0**	**0**	**0**	**0**	

84 COMMUNITY REVITALIZATION FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
840	**COMMUNITY REVITALIZATION**						
8445840	**COMMUNITY REVITALIZATION REV**						
302107	STATE GRANTS OR OTHER	125,000	1,188,875	0	0	0	
302109	FEDERAL GRANTS ARP	0	0	0	2,000,000	5,000,000	>100*
306700	TRANSFER FROM OTHER FUNDS	0	0	0	2,074,608	0	<(100*)
307101	INTEREST INCOME	12,615	1,360	500	500	1,000	100
307141	INVESTMENT INCOME	1,877	4,765	4,500	2,500	5,000	100
308802	SALE OF CITY PROPERTY	0	0	0	27,500	27,500	
308807	DEMOLITION PAYMENTS	1,100	400	0	100,000	100,000	
	8445840 Total:	**140,592**	**1,195,400**	**5,000**	**4,205,108**	**5,133,500**	**22**
84458402	**COMMUNITY REVITALIZATION OP EX**						
424800	DEMOLITION EXPENSES	335,611	0	139,398	250,000	1,700,000	>100*
428000	PROFESSIONAL SERVICES	6,805	11,142	0	10,000	25,000	>100*
448502	NEIGHBORHOOD SAFETY & CLEANUP	0	0	0	0	100,000	100*
448510	NEIGHBORHOOD ACTIVITIES	0	0	0	0	75,000	100*
450100	LAND ACQUISITION	0	0	0	50,000	100,000	100
	84458402 Total:	**342,416**	**11,142**	**139,398**	**310,000**	**2,000,000**	**>100***
	COMMUNITY REVITALIZATION TOTAL:	**483,008**	**1,206,542**	**144,398**	**4,515,108**	**7,133,500**	**(20)**
841	**COMM REVITALIZATION GRANT**						
84458412	**COMM REVIT GRANT OP EX**						
408899	G57 GRANT #2 MISC EXPENSE	0	0	25,000	0	0	
424800	G37 GRANT #1 DEMOLITION EXPENSES	377,734	286,938	373,924	0	0	
424800	G57 GRANT #2 DEMOLITION EXPENSES	0	11,940	533,875	0	0	
	424800 Total:	*377,734*	*298,878*	*907,799*	*0*	*0*	
445908	G57 GRANT #2 TRANSFER TO TRANSIT	0	0	25,000	0	0	
450100	G57 GRANT #2 LAND ACQUISITION	0	52,833	363,158	0	0	
452000	G57 GRANT #2 OTHER EQUIPMENT	0	0	150,000	0	0	
	84458412 Total:	**377,734**	**351,711**	**1,470,957**	**0**	**0**	**<(100*)**
84458415	**COMMUNITY REV GRANT CAPITAL**						
450100	G37 GRANT #1 LAND ACQUISITION	55,408	0	0	0	0	
	84458415 Total:	**55,408**	**0**	**0**	**0**	**0**	**<(100*)**
	COMM REVITALIZATION GRANT TOTAL:	**433,142**	**351,711**	**1,470,957**	**0**	**0**	**<(100*)**
843	**ARP PROJECTS - HOUSING ASSIST**						
84458437	**ARP FUNDED PROJECTS-HOUSING**						
428000	PROFESSIONAL SERVICES	0	0	0	10,000	270,000	>100*

84 COMMUNITY REVITALIZATION FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
843	**ARP PROJECTS - HOUSING ASSIST**						
84458437	**ARP FUNDED PROJECTS-HOUSING**						
429900	CONTRACTUAL SERVICES	0	0	0	0	1,000,000	100*
445010	HOUSING ASSISTANCE PROGRAMS	0	0	0	0	500,000	100*
460310	RENTAL REHAB PROGRAM	0	0	0	200,000	1,085,750	>100*
472000	OWNER OCCUPIED HOUSING REHAB	0	0	0	200,000	715,500	>100*
	84458437 Total:	**0**	**0**	**0**	**410,000**	**3,571,250**	**>100***
	ARP PROJECTS - HOUSING ASSIST TOTAL:	**0**	**0**	**0**	**410,000**	**3,571,250**	**>100***
	Fund Revenue TOTAL:	**140,592**	**1,195,400**	**5,000**	**4,205,108**	**5,133,500**	
	Fund Expense TOTAL:	**775,558**	**362,853**	**1,610,355**	**720,000**	**5,571,250**	
	SURPLUS (DEFICIT):	**(634,966)**	**832,547**	**(1,605,355)**	**3,485,108**	**(437,750)**	

Fund Summary

(Whole $)

Fund Name and Number		2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget

70 Mass Transit Operations

Accounts for the operation and maintenance of the City owned public transit system.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	9,186,565	9,402,044	12,080,826	12,638,492	12,724,947	13852298
Fund Expense Total:	7,681,218	7,532,736	13,379,302	12,632,457	11,120,068	13578888
Surplus / (Deficit)	**1,505,347**	**1,869,308**	**$ (1,298,476)**	**$ 6,035**	**$ 1,604,879**	**$ 273,410**
Beginning Cash Balance	**$ 16,144**	**$ 18,669**	**$ 1,487,977**	**$ 189,501**	**$ 189,501**	**$ 1,794,380**
Balance Sheet Adjustments	$ (1,502,822)	$ (400,000)				
Ending Cash Balance	**$ 18,669**	**$ 1,487,977**	**$ 189,501**	**$ 195,536**	**$ 1,794,380**	**$ 2,067,790**

77 Fiber Optics Fund

Accounts for the construction, operation and maintenance of the City owned fiber optics network. Revenues derived from the sale of fiber service.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	720,786	30,785	32,346	832,882	1,044,310	814770
Fund Expense Total:	597,634	309,682	103,510	861,000	81,000	1061700
Surplus / (Deficit)	**123,151**	**(278,897)**	**$ (71,164)**	**$ (28,118)**	**$ 963,310**	**$ (246,930)**
Beginning Cash Balance	**$ 270,916**	**$ 394,067**	**$ 115,171**	**$ 44,007**	**$ 44,007**	**$ 1,007,317**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 394,067**	**$ 115,171**	**$ 44,007**	**$ 15,889**	**$ 1,007,317**	**$ 760,387**

78 Public Works Storm Water

Accounts for the construction, operation and maintenance of the City owned storm water sewer system. Revenues are generated through charges to property owners based upon property size.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	2,810,894	2,986,175	1,702,759	1,702,536	1,929,133	1,942,114
Fund Expense Total:	2,423,512	2,444,112	1,376,702	2,426,028	1,970,935	2,482,633
Surplus / (Deficit)	**387,382**	**542,063**	**$ 326,057**	**$ (723,492)**	**$ (41,802)**	**$ (540,519)**
Beginning Cash Balance	**$ 1,684,013**	**$ 2,071,375**	**$ 2,613,438**	**$ 2,939,495**	**$ 2,939,495**	**$ 2,897,693**
Balance Sheet Adjustments	$ (20)					
Ending Cash Balance	**$ 2,071,375**	**$ 2,613,438**	**$ 2,939,495**	**$ 2,216,003**	**$ 2,897,693**	**$ 2,357,174**

79 Public Works Sewer Fund

Accounts for the construction, operation and maintenance of the City owned sanitary sewer system. Revenues are generated through charges to users based upon water consumption.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	8,397,575	6,633,894	11,753,711	6,972,970	9,286,924	6,491,778
Fund Expense Total:	7,569,916	5,102,251	10,177,000	11,073,343	8,874,389	18,257,246
Surplus / (Deficit)	**827,659**	**1,531,643**	**$ 1,576,711**	**$ (4,100,373)**	**$ 412,535**	**$ (11,765,468)**
Beginning Cash Balance	**$ 6,325,600**	**$ 7,153,254**	**$ 8,684,892**	**$ 10,261,603**	**$ 10,261,603**	**$ 10,674,138**
Balance Sheet Adjustments	$ (5)	$ (5)				
Ending Cash Balance	**$ 7,153,254**	**$ 8,684,892**	**$ 10,261,603**	**$ 6,161,230**	**$ 10,674,138**	**$ (1,091,330)**

Fund Summary

(Whole $)

Fund Name and Number

80 Public Works Water Utility

Accounts for the construction, operation, and maintenance of the City owned water treatment and distribution system. Revenues are generated through charges to users based upon water consumption.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	30,310,636	30,327,748	54,879,480	31,292,592	31,603,228	32,651,538
Fund Expense Total:	29,273,079	30,888,911	54,630,329	31,181,812	30,743,409	32,629,232
Surplus / (Deficit)	**1,037,557**	**(561,163)**	**$ 249,151**	**$ 110,780**	**$ 859,819**	**$ 22,306**
Beginning Cash Balance	**$ 2,491,630**	**$ 4,854,519**	**$ 4,889,501**	**$ 5,138,652**	**$ 5,138,652**	**$ 5,998,471**
Balance Sheet Adjustments	$ 1,325,331	$ 596,146				
Ending Cash Balance	**$ 4,854,519**	**$ 4,889,501**	**$ 5,138,652**	**$ 5,249,432**	**$ 5,998,471**	**$ 6,020,777**

81 Public Works Water Capital

Accounts for financial resources used for capital investment in the City water system.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	3,845,764	4,249,755	3,843,222	11,000,000	11,000,000	4,050,000
Fund Expense Total:	1,834,725	5,318,179	4,056,949	16,362,331	3,936,426	16,671,096
Surplus / (Deficit)	**2,011,039**	**(1,068,424)**	**$ (213,727)**	**$ (5,362,331)**	**$ 7,063,574**	**$ (12,621,096)**
Beginning Cash Balance	**$ 3,749,453**	**$ 3,778,676**	**$ 2,710,252**	**$ 2,496,525**	**$ 2,496,525**	**$ 9,560,099**
Balance Sheet Adjustments	$ (1,981,816)					
Ending Cash Balance	**$ 3,778,676**	**$ 2,710,252**	**$ 2,496,525**	**$ (2,865,806)**	**$ 9,560,099**	**$ (3,060,997)**

86 Public Works Water Debt Service

Debt service reserve fund for Water Utility debt service payments.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	-	-	-	-		-
Fund Expense Total:	-	-	-	-		-
Surplus / (Deficit)	**-**	**-**	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Cash Balance	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**	**$ 12,500,000**

88 Recycling Program Operations

Accounts for the operating of the City wide residential recycling program.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	691,350	696,418	687,541	688,900	701,827	701,827
Fund Expense Total:	649,183	662,794	664,551	657,260	40,260	10,176
Surplus / (Deficit)	**42,167**	**33,624**	**$ 22,990**	**$ 31,640**	**$ 661,567**	**$ 691,651**
Beginning Cash Balance	**$ 46,883**	**$ 88,256**	**$ 121,100**	**$ 144,090**	**$ 144,090**	**$ 805,657**
Balance Sheet Adjustments	$ (794)	$ (779)				
Ending Cash Balance	**$ 88,256**	**$ 121,100**	**$ 144,090**	**$ 175,730**	**$ 805,657**	**$ 1,497,308**

Fund Summary

(Whole $)	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Name and Number						

89 Public Works Water Construction

Accounts for capital improvements that are financed by the proceeds from the issuance of Bonds.

	2018 Actual	2019 Actual	2020 Actuals	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	17,869,210	74,229	692	-	-	-
Fund Expense Total:	11,917,482	11,418,861	154,269	217,329	-	217,329
Surplus / (Deficit)	**5,951,728**	**(11,344,632)**	**$ (153,577)**	**$ (217,329)**	**$ -**	**$ (217,329)**
Beginning Cash Balance	**$ 5,763,810**	**$ 11,715,538**	**$ 370,906**	**$ 217,329**	**$ 217,329**	**$ 217,329**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 11,715,538**	**$ 370,906**	**$ 217,329**	**$ 0**	**$ 217,329**	**$ 0**

MASS TRANSIT OPERATIONS

Program Description

The Mass Transit budget in Decatur is run as an enterprise fund within the larger City budget. The Transit Operations provides about 1.2 million rides on its fleet annually within Decatur and the surrounding area. The Transit Operations are broken up into two different service types, fixed route and on demand paratransit service. Our fixed route service operates six (6) days a week on fifteen (15), or seventeen (17) during the summer, bus routes. Our paratransit services also operate six (6) days a week, with no service on Sunday for either. Transit also operates the trolley that provides unique service in the downtown business district. The two new trolleys will be delivered before the end of 2021.

The Decatur Public Transit System (DPTS) is going through a multiyear reorganization, restructuring, and evolution. In the past this service was operated by direct city employees, and over the years it has been incrementally contracted out to the point where we are now where the City has 3 employees within this service and the remaining 70 employees are provided by a private company. The City has a "turn-key" transit provider to staff and operate this service while minimizing the City's involvement in the daily operations of this service. The longer-term goal of this transformation is for the City to serve as contract oversight to a professional forward-looking transit provider who brings national and global best practices and technological improvements to the DPTS. The Mayor & Council and City Staff provide the strategic vision and management oversight to ensure this service is improving and meeting community expectations.

Staffing

The Mass Transit Operations staffing includes (1) one Transit Administrator, (1) one Grants & Procurement Manager, and (1) IT Systems Analyst. This City service falls directly under the City Manager's Office, and is supported accordingly.

Budget Highlights

1. The City has nearly completely replaced all of our fixed route buses over the past two years, and this year's budget includes the 2 trolleys, 4 paratransit buses, and 2 non-revenue work vehicles.
2. The City has been allotted more than $9M under CARES and ARP, to be used for transit operations and capital needs over the next few years to reduce the COVID-19 impacts.
3. The City has received State Capital monies to replace an antiquated fare collection system, along with other capital and equipment needs.
4. Re-implementing fare collections is included in this budget as prepared.

Performance Outcomes

Performance Outcomes for Mass Transit are designed to reflect progress towards becoming the best small urban transit system in IL.

1. Increase ridership on the fixed route system.
2. Improve the maintenance and the appearance of the City's bus shelters and stops.
3. Increase number of local employers who constituently buy passes for their employees.
4. Increase non-ridership revenues.
5. Meet or exceed customer expectations by consistently delivering reliable service demonstrated through rider satisfaction surveys.

70 MASS TRANSIT -OPERATION

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
700	**MASS TRANSIT OPERATIONS**						
7041700	**MASS TRANSIT-OPERATING REVENUE**						
302106	FEDERAL GRANTS	3,451,087	5,853,691	4,356,257	4,356,257	5,940,513	36
302107	STATE GRANTS OR OTHER	5,379,517	5,756,549	8,150,935	8,150,935	7,290,935	(11)
303201	PASSENGER REV - FAREBOX	250,232	61,137	0	0	300,000	100*
303202	PASSENGER REV - OTHER	5,640	7,524	8,500	8,500	200,000	>100*
303204	TOKEN & PUNCH CARDS	181,967	70,700	0	0	0	
303309	ADVERTISING	39,936	36,507	25,000	50,000	25,000	(50)
303311	OPERATION UPLIFT REVENUE	32,554	7,592	0	0	50,000	100*
303314	NON TRANSPORTATION REVENUE	2,355	505	1,000	505	1,000	98
305525	CONCESSION REVENUE	5,446	2,598	2,500	2,500	2,500	
306753	DUATS PERSONNEL/EXP REIMB	48,474	149,434	90,000	150,000	37,000	(75)
307101	INTEREST INCOME	4,012	55	250	0	250	100*
308802	SALE OF CITY PROPERTY	750	18,831	4,000	4,750	5,000	5
308890	REIMBURSEMENT OF EXPENSE	75	44	50	0	100	100*
308899	MISCELLANEOUS INCOME	0	0	0	1,500	0	<(100*)
309900	BOND OR NOTE PROCEEDS	0	115,660	0	0	0	
	7041700 Total:	**9,402,045**	**12,080,827**	**12,638,492**	**12,724,947**	**13,852,298**	**9**
	MASS TRANSIT OPERATIONS TOTAL:	**9,402,045**	**12,080,827**	**12,638,492**	**12,724,947**	**13,852,298**	**9**
701	**MT-OPERATIONS**						
70417011	**MT ADMIN - PERSONNEL SVC**						
409000	SALARIES	299,429	251,038	167,274	179,772	239,327	33
410100	OVERTIME	4,704	0	0	0	0	
410500	PENSION CONTRIBUTION	16,174	16,906	20,044	20,627	21,316	3
410700	FICA/MEDICARE	21,990	12,436	12,799	13,210	18,309	39
411100	LIFE INSURANCE	724	483	534	516	718	39
411200	MEDICAL INSURANCE	91,586	35,100	31,200	37,567	58,500	56
411300	UNEMPLOYMENT COMP	1,933	40	0	0	0	
411400	WORKERS' COMPENSATION	25,206	686	0	8,500	0	(100*)
411500	SERVICE RECOGNITION	105	25	35	0	70	100*
441700	S/T DISABILITY INSURANCE	423	0	0	0	0	
	70417011 Total:	**462,274**	**316,714**	**231,886**	**260,192**	**338,240**	**30**
70417012	**MT ADMIN - OPERATING EXP**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	72	36	72	72	108	50
420000	PROMOTIONAL ADVERT	0	0	250	0	1,500	100*
420100	ADVERTISING	3,475	446	2,500	300	1,500	>100*
420200	PRINTING AND BINDING	2,273	490	4,000	0	5,000	100*
421300	SERV-OFFICE EQUIPMENT	2,413	2,200	2,650	0	2,650	100*
421700	SERV TO MAINT COMM EQUIP	15,476	3,228	2,472	2,500	3,000	20

70 MASS TRANSIT -OPERATION

701 MT-OPERATIONS

70417012 MT ADMIN - OPERATING EXP

Account		Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
422600		MANAGEMENT SERVICES	168,180	15,381	0	8,200	0	(100*)
423000		GENERAL FUND IT SERVICES	56,976	58,044	130,188	130,188	121,260	(7)
423100		ELECTRICITY	25,739	30,514	29,968	29,100	37,000	27
423200		NATURAL GAS	21,860	18,286	24,150	21,600	26,000	20
423300		TELEPHONE	2,486	3,651	2,923	4,800	3,500	(27)
423400		WATER	5,084	5,137	5,756	5,700	6,000	5
423800		AUDITING SERVICES	18,791	16,931	8,500	0	0	
423901		BANKING SERVICE CHARGES	656	150	300	0	300	100*
423902		CREDIT CARD FEES	559	247	400	120	400	>100*
423903	CV19	COVID-19	0	70,881	1,000,000	158,000	250,000	58
424000		TRAINING SCHOOL EXPENSES	1,151	0	4,000	0	6,000	100*
424100		CONFERENCES & TRAVEL	7,293	82	3,000	1,000	6,000	>100*
424350		GENERAL FUND FIXED ALLOCATION	0	200,544	195,660	195,660	274,020	40
424500		POSTAGE	1,527	1,383	1,600	1,000	1,600	60
424650		SECURITY	0	0	0	33,000	45,000	36
424700		COMPUTER SOFTWARE	2,549	11,560	18,000	9,800	8,500	(13)
425000		GENERAL FUND ADMIN FEE	179,112	0	0	0	0	
426500		MEDICAL SERVICES	8,081	0	0	0	0	
427100		TEMP AGENCY SERVICES	7,741	0	0	0	0	
428000		PROFESSIONAL SERVICES	4,763	0	38,500	301	188,000	>100*
		Route Study Survey					150,000	
		Transit Consultant					38,000	
428400		MEMBERSHIP FEES	0	8,500	8,500	8,500	8,500	
428800		RENTAL - COPY MACHINE	3,428	2,904	3,500	3,000	0	(100*)
429900	TFR	FIXED ROUTE VARIABLE HOURS	0	2,922,092	3,585,206	3,585,200	3,601,100	0
429900	TMF	MONTHLY FIXED FEE	0	2,262,502	2,360,640	2,360,000	2,400,000	2
429900	TPT	PARATRANSIT VARIABLE HOURS	0	216,244	475,082	475,000	600,300	26
429900	TSS	SUPPLEMENTAL SERVICE HOURS	0	0	0	0	100,000	100*
		429900 Total:	*0*	*5,400,838*	*6,420,928*	*6,420,200*	*6,701,400*	
430200		PUBLICATIONS	477	0	0	90	0	(100*)
434500		OFFICE SUPPLIES	7,237	325	1,000	300	1,600	>100*
440900		PRINCIPAL PAYMENTS	7,770	118,989	11,836	11,836	12,422	5
441000		INTEREST PAYMENT	4,171	2,814	2,136	2,136	1,902	(11)
441504		GENERAL FUND PURCHASING	11,868	0	0	0	0	
441506		GENERAL FUND HUMAN RES	1,452	0	0	0	0	
447200		BOND OR NOTE ISSUANCE COSTS	0	3,336	0	0	0	
449900		SMALL CAPITAL ITEMS	2,770	2,847	5,000	1,500	18,000	>100*
		70417012 Total:	**575,430**	**5,979,744**	**7,927,789**	**7,048,903**	**7,731,162**	**10**
		MT-OPERATIONS TOTAL:	**1,037,704**	**6,296,458**	**8,159,675**	**7,309,095**	**8,069,402**	**10**

70 MASS TRANSIT -OPERATION

702 MT-MAINTENANCE

70417021 MT MAINTENANCE - PERSONNEL SVC

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	556,885	86,651	0	0	0	
410100	OVERTIME	31,723	483	0	0	0	
410500	PENSION CONTRIBUTION	19,683	0	0	0	0	
410700	FICA/MEDICARE	41,095	1,058	0	0	0	
411100	LIFE INSURANCE	1,481	0	0	0	0	
411200	MEDICAL INSURANCE	166,886	0	0	0	0	
411300	UNEMPLOYMENT COMP	2,907	0	0	0	0	
411400	WORKERS' COMPENSATION	80,800	2,208	0	0	0	
411500	SERVICE RECOGNITION	55	0	0	0	0	
441700	S/T DISABILITY INSURANCE	1,743	0	0	0	0	
	70417021 Total:	**903,258**	**90,400**	**0**	**0**	**0**	**<(100*)**

70417022 MT MAINTENANCE - OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
421000	SERVICE TO MAINT BUILDINGS	18,887	20,111	18,000	30,000	175,000	>100*
421400	SERVICE- OTHER EQUIP	0	56	500	800	500	(37)
421700	SERV TO MAINT COMM EQUIP	18,844	18,768	16,000	13,000	24,000	85
422400	SERV - SHOP EQUIP	1,062	4,863	3,000	2,000	3,000	50
422700	INSPECTION FEES	3,410	3,797	4,000	2,000	4,000	100
425600	FREIGHT & CARTAGE	551	131	150	200	250	25
427700	SERV - REVENUE EQUIP	111,973	58,084	60,000	31,000	75,000	>100*
428060	JANITORIAL SERVICES	1,955	0	0	0	0	
428300	LAUNDRY SERVICES	6,924	281	0	0	0	
430400	CLOTHING	3,812	121	0	0	250	100*
431100	LUBRICANTS	1,731	7,058	4,000	5,000	5,000	
431200	JANITORIAL SUPPLIES	9,365	249	100	500	5,000	>100*
431300	ANTIFREEZE	3,050	0	3,500	2,000	3,500	75
431400	CLEANING - REV EQUIP	787	228	500	200	500	>100*
432000	MATERIALS - BUILDINGS	16,422	11,249	15,000	40,000	40,000	
432800	MATERIALS - EQUIPMENT	3,511	2,719	2,500	90	2,500	>100*
433410	MATERIAL- NON REV VEH	7,449	6,114	6,000	2,000	6,000	>100*
434000	MINOR EQUIP & TOOLS	825	536	5,000	0	5,000	100*
434100	EMPLOYEE MINOR EQUIP	2,351	0	0	0	0	
434200	MATERIAL - SHOP EQUIP	3,114	3,610	4,000	5,000	4,000	(20)
434300	MATERIAL - REVENUE EQUIP	361,266	173,018	200,000	90,000	100,000	11
436100	OIL	24,628	14,647	20,000	13,000	20,000	54
440900	PRINCIPAL PAYMENTS	29,056	29,876	30,727	30,737	28,122	(9)
441000	INTEREST PAYMENT	3,343	2,523	1,672	1,672	680	(59)
444000	MOTOR VEH LICENSE FEES	111	2,212	1,200	1,200	1,200	

70 MASS TRANSIT -OPERATION

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
702	**MT-MAINTENANCE**							
70417022	**MT MAINTENANCE - OPERATING EXP**							
449940	LEASE PURCHASE		0	0	0	3,000	0	(100*)
		70417022 Total:	**634,427**	**360,251**	**395,849**	**273,399**	**503,502**	**84**
	MT-MAINTENANCE	**TOTAL:**	**1,537,685**	**450,651**	**395,849**	**273,399**	**503,502**	**84**
703	**MT-TRANSPORTATION**							
70417031	**MT TRANSPORT - PERSONNEL**							
409000	SALARIES		2,282,988	265,812	0	0	0	
410100	OVERTIME		283,707	7,809	0	0	0	
410500	PENSION CONTRIBUTION		110,490	0	0	0	0	
410700	FICA/MEDICARE		182,256	5,358	0	0	0	
411100	LIFE INSURANCE		6,330	(2,052)	0	0	0	
411200	MEDICAL INSURANCE		558,615	55	0	0	0	
411300	UNEMPLOYMENT COMP		15,059	93	0	0	0	
411400	WORKERS' COMPENSATION		365,396	10,818	0	0	0	
411500	SERVICE RECOGNITION		525	0	0	0	0	
441700	S/T DISABILITY INSURANCE		7,531	0	0	0	0	
		70417031 Total:	**3,812,897**	**287,893**	**0**	**0**	**0**	**<(100*)**
70417032	**MT TRANSPORT - OPERATING EXP**							
425900	HANDICAPPED TRANSPORT		637	0	0	0	0	
430400	CLOTHING		13,492	849	0	0	0	
431000	FUEL EXPENSE		479,083	319,879	563,985	500,000	500,000	
431700	TIRES AND TUBES		45,229	50,003	45,000	30,000	45,000	50
432700	MAT FOR TRANSPORT EQUIP		631	0	500	0	500	100*
444000	MOTOR VEH LICENSE FEES		720	60	200	0	200	100*
		70417032 Total:	**539,792**	**370,791**	**609,685**	**530,000**	**545,700**	**3**
	MT-TRANSPORTATION	**TOTAL:**	**4,352,689**	**658,684**	**609,685**	**530,000**	**545,700**	**3**
704	**MT-INSURANCE**							
70417042	**MT INSURURANCE - OPERATING EXP**							
423901	BANKING SERVICE CHARGES		4,900	4,900	5,000	5,500	7,000	27
440100	CLAIMS		260,327	113,712	150,000	0	0	
442300	RISK MANAGEMENT INSURANCE		13,308	12,900	13,056	13,056	16,284	25
442400	INSURANCE PREMIUMS		226,791	(67,454)	0	0	0	
		70417042 Total:	**505,326**	**64,058**	**168,056**	**18,556**	**23,284**	**25**
	MT-INSURANCE	**TOTAL:**	**505,326**	**64,058**	**168,056**	**18,556**	**23,284**	**25**

70 MASS TRANSIT -OPERATION

705 MT-CAPITAL

70417055 MT CAPITAL - EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
423903	CV19 COVID-19	0	90,930	300,000	189,000	500,000	>100*
	COVID-19 Expenses					500,000	
450300	IMPROVEMENTS	37,872	0	185,000	0	250,000	100*
451000	AUTOMOTIVE EQUIPMENT	0	5,643,214	1,774,192	1,800,017	2,067,000	15
	Non-rev vehicle					35,000	
	2 "trolley" buses					1,700,000	
	Heavy duty work truck					65,000	
	Paratransit vans					267,000	
452000	OTHER EQUIPMENT	61,461	175,309	1,040,000	1,000,001	1,620,000	62
	Security gates, door access system, and cameras					165,000	
	HVAC, fairbox, parking lot & wash bay repairs					1,455,000	
	70417055 Total:	**99,333**	**5,909,453**	**3,299,192**	**2,989,018**	**4,437,000**	**48**
	MT-CAPITAL TOTAL:	**99,333**	**5,909,453**	**3,299,192**	**2,989,018**	**4,437,000**	**48**
	Fund Revenue TOTAL:	**9,402,045**	**12,080,827**	**12,638,492**	**12,724,947**	**13,852,298**	
	Fund Expense TOTAL:	**7,532,737**	**13,379,304**	**12,632,457**	**11,120,068**	**13,578,888**	
	SURPLUS (DEFICIT):	**1,869,308**	**(1,298,477)**	**6,035**	**1,604,879**	**273,410**	

INFORMATION TECHNOLOGY DEPARTMENT – FIBER FUND

Program Description

Enterprise Fund 77 is the City Fiber Optics Fund which accounts for the construction, operation, and maintenance of the City owned fiber optics network. Revenues are generated in this fund through the sale of physical fibers within the city fiber network and/or the re-sale of internet access through its connection with the Illinois Century Network. From time to time, IT technology grants can be obtained to defray specific IT expenditures.

Budget Highlights

We all believe that the City Fiber Project is playing, and will continue to play, an important role in attracting new businesses to the City of Decatur, as well as supporting those who are already here through utilization of this asset to help each reach individual business goals. The only barrier we have with making this happen faster is our fiber networks reach throughout the city.

Many City buildings, and several government entities and not-for-profits are currently benefitting from reasonable shared costs for the utilization and maintenance of the City Fiber Network. The City Fiber Network performance has been exceptional with no logged unexpected down time whatsoever. Our partnership with the Illinois Century Network has created a very stable environment for access to the internet and all those who are sharing this access with us.

In fiscal year 2021, the city has partnered with several organizations to expand, fortify, and speed up installation of City Fiber throughout the City into 2022:

1. Late in 2020, we finalized a grant agreement governing a $800,000 Illinois Technology Grant awarded to the City of Decatur to strategically expand our fiber network in support of downtown and neighborhood revitalization identified in targeted areas within the City of Decatur Opportunity Zone beginning with the John's Hill Neighborhood. Funding will also be used to expand the City Fiber Network east and west from downtown across Eldorado Street to encourage business growth along that corridor and assist with expansion of our video surveillance for police.
2. Early in 2021 Decatur Public Schools (DPS) partnered with us through an Intergovernmental Agreement to begin establishing fiber connections to all school buildings so they can be interconnected with the Illinois Century Network for internet access through previously installed City Fiber. The School District obtained their own $600,000 Illinois Technology Grant which further extends the City Fiber to many of their schools. This Grant was awarded to DPS in August of 2021.
3. Earlier this year, the City of Decatur received its first allocation of American Rescue Plan (ARP) funding. One of the many uses for this funding is to further invest and build Fiber Optic Infrastructure. One Million dollars of this funding was transferred to Enterprise Fund 77 which is where the city fiber optic project operates out of. Currently $215,700 has been allocated to three separate projects which will bring more value to this strategic asset. This funding will fund other projects as they come into focus in fiscal year 2022.
4. In June of this year, a strategic partnership with Sunna Fiber was approved by City Council to establish a City Fiber Path through an IRU Agreement between Sunna Fiber and the Illinois Century Network Connection point at Richland Community College. Sunna Fiber is in the business of providing internet access to households. Their initial target areas are the John's Hill Neighborhood and Millikin Heights.
5. In August of this year, another strategic partnership was established with SiFi Networks who presented a development agreement for the expansion of Fiber Optics throughout the City of Decatur and was

subsequently approved by City Manager and City Council. This enables us to get fiber placed throughout the city at a much faster pace than we could do it ourselves and allow us to use some of the fiber at a much lower cost than placing it ourselves. This will advance the deployment of smart city initiatives.

Unfortunately, as with a lot of building supplies, the COVID Pandemic has created manufacturing and supply chain issues for obtaining fiber optic building supplies, this coupled with the fact that there are currently many grant opportunities creating a large interest in Fiber Optic deployment and expansion. Lead time for 144 fiber is 6-8 months and 8-9 months for the conduit it runs in. Our supplies for these projects have been on order since July of this year so it is unlikely we will get much completed toward these projects prior to the end of 2021, however, these projects should begin advancing in 2022 and will be the focus until they are completed.

As always, the City of Decatur will leverage City Fiber in support of any new business growth in Decatur as it happens.

77 FIBER OPTICS

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
770	**FIBER OPTICS**						
7741770	**FIBER OPTICS FUND REVENUES**						
302107	STATE GRANTS OR OTHER	0	0	800,000	0	780,000	100*
302109	FEDERAL GRANTS ARP	0	0	0	1,000,000	0	<(100*)
303115	FIBER SERVICES	28,667	31,676	32,182	44,210	34,870	(21)
307101	INTEREST INCOME	1,649	213	250	0	150	100*
307141	INVESTMENT INCOME	468	457	450	100	(250)	<(100*)
	7741770 Total:	**30,784**	**32,346**	**832,882**	**1,044,310**	**814,770**	**(22)**
77417702	**FIBER OPTICS - OPERATING EXP**						
421701	NETWORK INFRASTRUCTURE MAINT	20,000	16,333	20,000	20,000	20,000	
	City Fiber Maintenance and Management Julie location services for buried city fiber					20,000	
421702	FIBER SERVICES	39,000	41,510	36,000	36,000	36,000	
	ICN Fiber Based Internet Bandwidth (Service) 1 gig of ICN internet service resold to others					36,000	
428000	PROFESSIONAL SERVICES	0	0	60,000	20,000	0	(100*)
449900	SMALL CAPITAL ITEMS	4,844	1,196	5,000	5,000	10,000	100
	Testing/Cleaning Supplies and Repair Parts Items Needed to Maintain the City Fiber Network					10,000	
	77417702 Total:	**63,844**	**59,039**	**121,000**	**81,000**	**66,000**	**(19)**
77417705	**FIBER OPTICS - CAPITAL EXP**						
450400	INFRASTRUCTURE	245,838	0	740,000	0	780,000	100*
	Expand City Fiber - Capital Grant Target Area Revitalization Efforts					780,000	
	77417705 Total:	**245,838**	**0**	**740,000**	**0**	**780,000**	**<(100*)**
	FIBER OPTICS TOTAL:	**340,466**	**91,385**	**1,693,882**	**1,125,310**	**1,660,770**	**<(100*)**

77 FIBER OPTICS

771 FIBER OPTICS CAPITAL ARP

77417715 FIBER OPTICS CAPITAL ARP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
450400	INFRASTRUCTURE	0	0	0	0	215,700	100*
	Bodine Bid Exceeded $800K Capital Grant by $115K Council Approved $115K ARP Allocation for Overage					115,000	
	City Fiber Build for Sunna Fiber Council Approved $50,700 ARP Allocation					50,700	
	Metro Fiber Extension Grand/Locust Street To be paid for from ARP Funds					50,000	
	77417715 Total:	**0**	**0**	**0**	**0**	**215,700**	**<(100*)**
	FIBER OPTICS CAPITAL ARP TOTAL:	**0**	**0**	**0**	**0**	**215,700**	**<(100*)**
	Fund Revenue TOTAL:	**30,784**	**32,346**	**832,882**	**1,044,310**	**814,770**	
	Fund Expense TOTAL:	**309,682**	**59,039**	**861,000**	**81,000**	**1,061,700**	
	SURPLUS (DEFICIT):	**(278,898)**	**(26,693)**	**(28,118)**	**963,310**	**(246,930)**	

PUBLIC WORKS DEPARTMENT - STORM SEWER OPERATIONS

Program Description

The Public Works Department oversees the management of the Storm Water Fund which is used to improve and maintain storm management systems throughout the City. Funding for the majority of storm water work in the City comes from Fund 78 the storm water utility. The rates currently paid into the utility are formulated (1) using a base fee of $3.00 applied to each property, plus, (2) a usage fee for the amount of the property that is impervious to water. This fee is based on the storm water discharge from a normal residential property which is designated as an Equivalent Residential Unit (ERU). This is currently set at $0.67 per ERU. The Storm Water Fund receives approximately $1.6 million per year in revenue. The assessed fee has not changed since the 2014 Ordinance (2014-14) was passed establishing the Storm Water Fund and fee structure.

Staffing

No employees are paid directly out of the Storm Water Fund. The fund does make a yearly transfer of funds to the General Fund to support storm drainage operations. For Fiscal Year 2022, the total transfer is $752,000, or approximately 47% of the utility income. The allocation covers costs for Billing, Public Works Administration, Engineering, Municipal Services, etc.

Approximately 13% of Municipal Services staff time is spent on storm drainage which includes street sweeping and drainage improvements. This reflects approximately 12,000 personnel hours per year or 6.2 full time staff members. Transfers are made to the General Fund to offset approximately 15% of Engineering Division personnel costs; 15% of Public Works Administration costs and 6% of Municipal Services Division costs.

Budget Highlights

A summary of the 5-year project plan funded by the Storm Water Fund is attached. Highlights for Fiscal Year 2020 are as follows:

1. Annual Storm Drainage Improvements. Funding is allocated for lining storm sewers, emergency repairs and an annual storm drainage improvement project that will fix trouble spots around the City. Funding allocated for this work is just under $800,000.

2. 35th & 36th Street Drainage Improvements. This project is to reduce area flooding and improve overall storm drainage which will reduce sanitary sewer infiltration in this portion of the Lost Bridge North Target Area on 35th and 36th streets south of Rt. 36. Funding proposed for this work is $250,000.

3. Brush College Road Grade Separation Project. It is proposed that $500,000 be provided over 2 years to cover a portion of the storm drainage costs for the Brush College Grade Separation project.

Performance Outcomes

1. Monitor construction contracts by:
   a. Tracking the percentage of contracts awarded with at least 2 bidders.
   b. Tracking the percentage of contracts meeting the City's minority goals.
   c. Tracking the percentage of completed contracts that met their approved minority goals.

   2021 Update: This Performance Measure is provided under the Public Works Street Maintenance information as part of the overall Public Works capital improvement efforts.

STORMWATER FUND PROPOSED CAPITAL EXPENDITURES					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
NPDES Program	$6,000	$6,000	$6,000	$6,000	$6,000
Annual Storm Drainage Project	$777,253	$685,000	$430,000	$330,000	$330,000
Baltimore Road Drainage Improvements	$0	$450,000	$400,000	$0	$0
Meadowlark Drainage Improvements	$0	$0	$0	$400,000	$0
35th & 36th Street Drainage Improvements	$250,000	$0	$0	$0	$0
Separate Storm Sewer Inspection Program	$50,000	$50,000	$50,000	$50,000	$50,000
Various Engineering Services	$108,055	$0	$0	$0	$0
Brush College Rd Storm Drainage Work	$250,000	$250,000	$0	$0	$0
TOTAL =	**$1,441,308**	**$1,441,000**	**$886,000**	**$786,000**	**$386,000**

780 STORM WATER PROJECTS

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
7848780	**STORM WATER REVENUES**						
303106	STORM WATER FEE	1,598,696	1,583,010	1,592,880	1,608,645	1,608,645	
306700	TRANSFER FROM OTHER FUNDS	120,000	103,000	109,656	109,656	109,656	
307101	INTEREST INCOME	23,999	5,065	0	0	0	
307141	INVESTMENT INCOME	7,189	11,684	0	4,500	4,500	
309903	IEPA LOAN	1,236,291	0	0	206,332	219,313	6
	7848780 Total:	**2,986,175**	**1,702,759**	**1,702,536**	**1,929,133**	**1,942,114**	**1**
78487802	**STORM WATER - OP EXPENSES**						
422000	SERV - PUMPING STATIONS	0	5,188	25,000	0	25,000	100*
423000	GENERAL FUND IT SERVICES	16,104	19,956	82,608	82,608	83,496	1
424350	GENERAL FUND FIXED ALLOCATION	0	63,732	59,628	59,628	26,988	(55)
425000	GENERAL FUND ADMIN FEE	56,700	0	0	0	0	
426400	LANDFILL SERVICES	31,668	56,211	40,000	60,000	70,000	17
428000	PROFESSIONAL SERVICES	32,124	29,106	37,221	32,063	47,171	47
428051	MAINTAIN DRAINAGE DITCHES	104,000	0	0	0	0	
429300	PAYMENT IN LIEU OF TAXES	35,015	70,251	71,376	71,376	71,376	
432300	MATERIAL - CULVERTS	15,538	10,044	40,000	35,000	40,000	14
432400	MATERIAL - SEWERS	22,345	14,707	40,000	25,000	40,000	60
441504	GENERAL FUND PURCHASING	2,028	0	0	0	0	
441505	GENERAL FUND - PUBLIC WORKS	558,468	500,004	500,004	500,004	500,004	
443900	REIMBURSE UCS BILLING	37,368	40,536	39,120	39,120	45,816	17
	78487802 Total:	**911,358**	**809,735**	**934,957**	**904,799**	**949,851**	**5**
78487806	**STORM WATER - CAPITAL PROJ**						
440900	PRINCIPAL PAYMENTS	0	0	0	0	13,585	100*
441000	INTEREST PAYMENT	0	0	0	0	1,077	100*
451000	AUTOMOTIVE EQUIPMENT	0	0	0	0	157,500	100*
	Street Sweeper-50% by Storm Fund, 50% by Sewer					157,500	
489040	STORM SEWER	3,068	1,099	1,021,758	3,000	856,000	>100*
	NPDES PROGRAM					6,000	
	ANNUAL MISC. PROJECT					200,000	
						0	
	BRUSH COLLEGE ROAD STORM DRAINAGE WORK					250,000	
	VARIOUS DRAINAGE IMPROVEMENTS PROJECT					400,000	
489040	12-22 NELSON PARK SEWER	1,038,024	0	0	0	0	
489040	15-21 2802 N MAIN DRAINAGE IMPROV	0	92,364	0	38,271	0	(100*)
489040	16-04 32ND/FULTON DRAINAGE STUDY	84,239	6,707	250,000	0	0	
489040	18-09 MISC STORM SEWER IMPROVEMENTS	57,235	0	0	0	0	
489040	18-28 TRENCHLESS LONG LINING REPAIRS	48,943	0	0	0	0	
489040	19-09 MISC SEWER IMPROVEMENTS	24,540	54,504	0	0	0	
489040	19-19 ANNUAL SEWER INSPECTIONS	34,413	321	0	0	0	
489040	19-28 TRENCHLESS LONG LINING REPAIRS	63,510	0	0	0	0	

78 STORM WATER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
780	**STORM WATER PROJECTS**						
78487806	**STORM WATER - CAPITAL PROJ**						
489040	20-08 ANNUAL STREET RESTORATION PROJ	0	13,434	0	0	0	
489040	20-09 MISC IMPROVEMENT PROJECTS	0	0	0	140,000	0	(100*)
489040	20-13 VARIOUS ENGINEERING SERVICES	0	13,389	0	75,000	108,055	44
489040	20-19 ANNUAL SEWER INSPECTION SERVIC	0	44,406	0	0	0	
489040	20-25 LMFT STREET IMPROVEMENT PROJ	0	17,078	0	13,408	70,000	>100*
489040	20-28 TRENCHLESS LONG LINING REPAIRS	0	0	0	77,965	0	(100*)
489040	21-08 ANNUAL STREET RESTORATION	0	0	0	32,890	15,000	(54)
489040	21-09 MISC SEWER IMPROVEMENTS	0	0	0	60,000	40,000	(33)
489040	21-28 TRENCHLESS LONG LINING REPAIRS	0	0	0	106,289	0	(100*)
489040	21-30 STORM DRAINAGE IMPROVEMENT	0	0	0	300,000	52,253	(83)
	78487806 Total:	**1,353,972**	**243,302**	**1,271,758**	**846,823**	**1,313,470**	**55**
	STORM WATER PROJECTS TOTAL:	**5,251,505**	**2,755,796**	**3,909,251**	**3,680,755**	**4,205,435**	**<(100*)**
782	**DS-2017 IEPA LOAN NELSON PK**						
78487822	**STORM DS-2017 IEPA LOAN**						
440900	PRINCIPAL PAYMENTS	127,952	159,576	162,381	162,381	165,235	2
441000	INTEREST PAYMENT	50,829	59,736	56,932	56,932	54,077	(5)
	78487822 Total:	**178,781**	**219,312**	**219,313**	**219,313**	**219,312**	**0**
	DS-2017 IEPA LOAN NELSON PK TOTAL:	**178,781**	**219,312**	**219,313**	**219,313**	**219,312**	**0**
	Fund Revenue TOTAL:	**2,986,175**	**1,702,759**	**1,702,536**	**1,929,133**	**1,942,114**	
	Fund Expense TOTAL:	**2,444,111**	**1,272,349**	**2,426,028**	**1,970,935**	**2,482,633**	
	SURPLUS (DEFICIT):	**542,064**	**430,410**	**(723,492)**	**(41,802)**	**(540,519)**	

PUBLIC WORKS DEPARTMENT – SANITARY SEWER OPERATIONS

Program Description

The Public Works Department oversees the management of the Sanitary Sewer Fund 79 which is used to maintain the City's sanitary sewer collection system. The Fund is governed by Chapter 74 of the City Code and currently assesses $1.51 per 100 cubic feet of water used. The City Code requires an annual increase of 2.5%/year or by the annual percentage change of the Midwest Urban Consumer Price Index, whichever is greater. The fund expects to receive $6.5 million in revenue in 2021 plus $3 million in ARP funds.

The City collects sanitary sewage from the residents and businesses within the City and transports it to large interceptors owned and maintained by the Sanitary District of Decatur (SDD). The SDD collects the sewage from area communities and treats it at their waste treatment plant on the southwest side of the City where the treated effluent is then discharged into the Sangamon River.

Staffing

No employees are paid directly out of the Sanitary Sewer Fund. The fund makes a yearly transfer of funds to the General Fund to support sanitary sewer maintenance operations. For Fiscal Year 2022, the total transfer is expected to be $1.73 million to cover services in support of the sanitary sewer system. The fund pays out about $1.5 million per year for debt service incurred during the major sewer lining projects completed over the past 10 years which were completed through IEPA low interest loans.

Over the past year, approximately 3.7% of Municipal Services staff time is spent on the sanitary sewer system. This reflects approximately 3,126 personnel hours per year or about 2.3 full time staff members.

Budget Highlights

A summary of the 5-year project plan funded by Sanitary Sewer Fund is attached. Highlights for Fiscal Year 2022 are as follows:

1. 2022 Annual Cured-in-Place Sewer Lining Project. This project is performed yearly to strengthen sewers and reduce storm water infiltration into the sanitary sewer system. Funding allocated for this work is approximately $800,000.

2. Overhead Sewer Program. This program currently provides 100% funding for property owners to install a backup prevention device in their home up to a maximum of $10,000. This program will assist the City in meeting the EPA's requirements to end basement backups in the system. $250,000 has been allocated for this program in 2022. The City will make a more targeted appeal to vulnerable homeowners to get this program more exposure in the community.

3. Brush College / Reas Bridge Sewer Extension. Funding is proposed to extend sewer into this unsewered area of the City to promote development of the area. The full extent of the sewer and the size of the pump station are still being determined. Funding could exceed over $3 million over the next 2 years if the maximum sized pump station is required.

4. USEPA Administrative Consent Order. Continue improving portions of the City's sanitary sewer improvement program as proposed to the USEPA as part of their Consent Order with the City. These projects are the first phase in formulating a successful inflow and infiltration (I&I) reduction strategy to use in future City I&I reduction project

   a. Target Area 8, Drainage Basin 5/6: Grand and Oakland. Design work began in 2021 and should be completed in 2022 with a planned construction project beginning in late 2022 or early 2023. The funding for this 3-year project is expected to exceed $12.8 million and be funded through a bond or loan.

   b. Target Area 9: Ellen and Division. Design is at 90% with planned construction in 2022. The funding for this 3-year project is expected to be around $5.3 million and be funded through $3 million in ARP funding and the Sewer Fund.

   c. Target Area 6: Florian Basin. It is proposed that design work begin on the Florian Basin inflow/infiltration reduction project with work to begin in 2023. Overall costs are currently expected to be around $4.2 million.

Performance Outcomes

1. Monitor the City's sanitary sewer system by:
   a. Monitor system maintenance by tracking system caused dry weather backups.

   2021 UPDATE: The City started a five-year cleaning schedule in 2017 with the crews currently in year five of the five-year schedule.

Dry Weather Backups					
	2016	2017	2018	2019	2020
Dry Weather Backups	24	39	31	19	32

   b. Monitor I&I intrusion by tracking system caused wet weather backups.

   2021 UPDATE: Wet weather backups did not change in 2020 but are fully dependent on the storm sizes throughout a given year. The 2022 budget includes funding to complete construction on the City's first I&I reduction project in Ellen and Division area, final design of Oakland and Grand sewer separation project and will continue with the installations of a sanitary backup prevention device at properties with documented wet weather backups.

Wet Weather Backups					
	2016	2017	2018	2019	2020
Wet Weather Backups	4	19	8	4	4

2. Monitor construction contracts by:
   a. Tracking the percentage of contracts awarded with at least 2 bidders.
   b. Tracking the percentage of contracts meeting the City's minority goals.
   c. Tracking the percentage of completed contracts that met their approved minority goals.

2020 Update: This Performance Measure is provided under the Public Works Street Maintenance information as part of the overall Public Works capital improvement efforts.

SANITARY SEWER FUND PROPOSED CAPITAL EXPENDITURES					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Miscellaneous Sanitary Sewer Repairs	$700,000	$500,000	$500,000	$500,000	$400,000
Sanitary Sewer Improvement Project	$150,000	$100,000	$100,000	$100,000	$100,000
Sanitary Sewer Cured-in-Place Lining	$820,477	$600,000	$500,000	$500,000	$500,000
Sanitary Sewer Inspection Program	$400,000	$400,000	$450,000	$450,000	$450,000
Sanitary Sewer Cleaning	$200,000	$200,000	$100,000	$100,000	$100,000
Sanitary Sewer Manhole Rehabilitation	$250,000	$250,000	$250,000	$250,000	$250,000
Sanitary Sewer Asset Management Plan	$0	$200,000	$200,000	$0	$0
Sanitary Sewer Herbicide Root Control	$200,000	$363,803	$250,000	$250,000	$250,000
Overhead Sewer Program	$250,000	$250,000	$200,000	$50,000	$50,000
Sanitary Manhole Inspections	$75,000	$75,000	$75,000	$75,000	$75,000
SSA Study and CMOM Program	$134,690	$0	$0	$0	$0
SCSAA T.A. 6 - Florian Basin	$500,000	$3,800,000	$50,000	$0	$0
SCSAA T.A. 3N - Lost Bridge Basin North	$50,000	$400,000	$6,800,000	$50,000	$0
SCSAA T.A. 8 - Basin 5/6	$749,146	$6,150,000	$6,000,000	$0	$0
SCSAA T.A. 9 - Ellen and Division	$5,300,000	$0	$0	$0	$0
Sump Pump Inspection Program	$0	$0	$50,000	$50,000	$50,000
Allen Bend Pump Station Replacement	$210,000	$0	$0	$0	$0
Rt 51 Pump Station Replacement	$65,000	$0	$0	$0	$0
Various Engineering Services	$100,000	$0	$0	$0	$0
No Sewer Areas	$400,000	$0	$0	$0	$0
Brush College and Rays Bridge Rd Sewer Ex	$1,130,859	$1,900,000	$0	$0	$0
	$11,685,172	**$15,188,803**	**$15,525,000**	**$2,375,000**	**$2,225,000**

79	SEWER FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
790	**SEWER PROJECTS**						
7948790	**SEWER FUND REVENUES**						
302106	FEDERAL GRANTS	0	0	0	3,000,000	0	<(100*)
303103	TAPPING FEES	2,140	9,200	0	6,000	6,000	
303105	SEWER USER FEES	3,027,793	3,148,419	3,416,200	3,313,002	3,427,509	3
303120	EXTERNAL SEWER USER FEE	3,506,266	3,028,214	3,556,770	2,952,812	3,058,269	4
307101	INTEREST INCOME	75,014	17,841	0	0	0	
307141	INVESTMENT INCOME	22,555	40,316	0	15,000	0	<(100*)
308899	MISCELLANEOUS INCOME	125	110	0	110	0	<(100*)
309903	IEPA LOAN	0	5,509,611	0	0	0	
	7948790 Total:	**6,633,893**	**11,753,711**	**6,972,970**	**9,286,924**	**6,491,778**	**(30)**
79487902	**SEWER FUND - OP EXPENSES**						
422000	SERV- PUMPING STATIONS	195,534	92,949	170,724	160,724	175,000	9
423000	GENERAL FUND IT SERVICES	12,096	15,864	78,360	78,630	79,308	1
423100	ELECTRICITY	0	19,568	30,000	15,000	20,000	33
423300	TELEPHONE	0	0	1,000	0	1,000	100*
424300	MOTOR VEHICLE EXPENSES	164,052	195,480	192,144	192,144	228,804	19
424350	GENERAL FUND FIXED ALLOCATION	0	195,888	141,120	141,120	200,844	42
424600	LEGAL SERVICES	3,392	0	10,000	0	10,000	100*
424700	COMPUTER SOFTWARE	0	0	20,000	0	20,000	100*
425000	GENERAL FUND ADMIN FEE	270,504	0	0	0	0	
426400	LANDFILL SERVICES	40,674	28,531	70,000	80,000	100,000	25
428000	PROFESSIONAL SERVICES	96,585	53,663	159,500	45,724	119,500	>100*
429300	PAYMENT IN LIEU OF TAXES	389,666	386,183	403,416	403,416	403,416	
432400	MATERIALS - SEWERS	12,257	18,516	75,000	30,000	75,000	>100*
441504	GENERAL FUND PURCHASING	6,792	0	0	0	0	
441505	GENERAL FUND - PUBLIC WORKS	591,012	534,252	573,792	573,792	573,792	
441508	GENERAL FUND EPA	336,636	341,496	357,132	357,132	357,132	
443900	REIMBURSE UCS BILLING	113,076	152,100	173,868	173,868	91,116	(48)
444100	DEBT SERVICE FUNDING	0	0	0	1,477,907	1,496,890	1
	Lake Shore Drive Sewer					459,696	
	Union Street Sewer					132,702	
	7th Ward Sewer					508,121	
	Nelson Park Sewer					109,656	
	McKinley Sewer					286,715	
444200	TRANSFER TO OTHER FUNDS	120,000	103,000	109,656	0	109,656	100*
	79487902 Total:	**2,352,276**	**2,137,490**	**2,565,712**	**3,729,457**	**4,061,458**	**9**
79487906	**SEWER FUND - CAPITAL PROJ**						
451000	AUTOMOTIVE EQUIPMENT	0	0	550,000	481,693	481,693	
	50% Street Sweeper					157,500	
	Vactor Truck Purchase - non-carryover from FY21					324,193	
452000	OTHER EQUIPMENT	0	0	0	394,693	394,693	
	VACTOR TRUCK PURCHASE					394,693	

79 SEWER FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

790 SEWER PROJECTS

79487906 SEWER FUND - CAPITAL PROJ

Account	Project	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
489030		SANITARY SEWER	2,985	21,267	3,740,000	385,229	2,149,146	>100*
		SANITARY SEWER IMPROVEMENT PROJECT 20-33					150,000	
		SANITARY SEWER CLEANING					200,000	
		SANITARY SEWER ASSET MANAGEMENT PLAN					0	
		SANITARY MANHOLE INSPECTIONS					75,000	
		SCSAA T.A. 3N-LOST BRIDGE NORTH BASIN 17-03					50,000	
		SCSAA T.A. 8- BASIN 5/6 16-01					749,146	
		ALLEN BEND PUMP STATION REPLACEMENT					210,000	
		RT 51 PUMP STATION REPLACEMENT					65,000	
		NO SEWER AREAS					400,000	
		SANITARY SEWER MANHOLE REHABILITATION 20-32					250,000	
489030	09-17	BACKUP PREVENTION PROGRAM	5,535	24,216	250,000	35,000	250,000	>100*
489030	13-01	SSA STUDY & CMOM PROGRAM	3,965	0	144,690	10,000	134,690	>100*
489030	14-31	HERBICIDE ROOT CONTROL	0	0	250,000	0	250,000	100*
489030	15-07	MCKINLEY-7TH WARD SEWER REHAB	13,926	0	0	0	0	
489030	16-04	32ND/FULTON STORM DRAIN IMPRV	0	738,880	629,690	615,576	0	(100*)
489030	16-19	ANNUAL SEWER TELEVISING PROG	36,185	0	0	425,815	400,000	(6)
489030	17-01	TARGET AREA FLOW METERING	18,369	0	0	0	0	
489030	17-02	LOST BRDG/FLORIAN BASIN II RED	0	0	450,000	0	500,000	100*
489030	17-22	MCKINLEY AVE SEWER REHAB	35,028	5,447,803	25,000	15,000	0	(100*)
489030	18-01	ELLEN/DIVISION I&I REDUCTION	59,867	26,970	400,000	82,916	5,300,000	>100*
489030	18-06	WILDWOOD SANITARY SEWER REPAIR	44,100	0	0	0	0	
489030	18-09	MISC SANITARY SEWER IMPROVMNTS	126,615	0	0	0	0	
489030	18-28	TRENCHLESS LONG LINING REPAIRS	373,864	0	0	0	0	
489030	19-09	MISC SEWER IMPROVEMENTS	81,457	226,803	0	0	0	
489030	19-14	MANHOLE REHABILITATION PROJECT	153,995	6,205	0	0	0	
489030	19-19	ANNUAL SEWER INSPECTIONS	244,686	2,567	0	0	0	
489030	19-25	2019 LMFT PROJECT	42,350	0	0	0	0	
489030	19-28	TRENCHLESS LONG LINING REPAIRS	406,530	30,918	0	0	0	
489030	20-06	REA'S BRIDGE RD/BRUSH COLLEGE	0	14,499	0	97,769	1,130,859	>100*
489030	20-09	MISC IMPROVEMENT PROJECT	0	234	700,000	621,215	700,000	13
489030	20-13	VARIOUS ENGINEERING SERVICES	0	10,711	0	52,000	100,000	92
489030	20-14	ANNUAL MANHOLE REHAB PROJECT	0	102	0	0	0	
489030	20-18	AREAS OF CITY NOT SERVED	0	23,390	0	0	0	
489030	20-19	ANNUAL SEWER INSPECTION SERVIC	0	355,252	0	0	0	
489030	20-25	LMFT STREET IMPROVEMENT PROJ	0	9,075	0	0	0	
489030	20-28	TRENCHLESS LONG LINING REPAIRS	0	0	0	739,644	820,477	11
489030	20-31	HERBICIDE ROOT CONTROL	0	100	0	137,833	200,000	45
		489030 Total:	*1,649,456*	*6,938,992*	*6,589,380*	*3,217,997*	*11,935,172*	
		79487906 Total:	**1,649,457**	**6,938,992**	**7,139,380**	**4,094,383**	**12,811,558**	**>100***
	SEWER PROJECTS	**TOTAL:**	**10,635,626**	**20,830,193**	**16,678,062**	**17,110,764**	**23,364,794**	**<(100*)**

79 SEWER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
792	**DS-2013 IEPA LOAN LAKESHORE DR**						
79487922	**DS-2013 IEPA LOAN-LAKESHORE DR**						
440900	PRINCIPAL PAYMENTS	339,698	346,286	353,002	35,300	359,848	>100*
441000	INTEREST PAYMENT	119,997	113,409	106,694	106,694	99,848	(6)
	79487922 Total:	**459,695**	**459,695**	**459,696**	**141,994**	**459,696**	**>100***
	DS-2013 IEPA LOAN LAKESHORE DR TOTAL:	**459,695**	**459,695**	**459,696**	**141,994**	**459,696**	**>100***
793	**DS-2015 IEPA LOAN UNION ST**						
79487932	**DS-2015 IEPA LOAN-UNION ST**						
440900	PRINCIPAL PAYMENTS	95,165	97,073	99,019	99,019	101,004	2
441000	INTEREST PAYMENT	37,537	35,629	33,683	33,683	31,697	(6)
	79487932 Total:	**132,702**	**132,702**	**132,702**	**132,702**	**132,701**	**0**
	DS-2015 IEPA LOAN UNION ST TOTAL:	**132,702**	**132,702**	**132,702**	**132,702**	**132,701**	**0**
794	**DS-2017 IEPA LOAN 7TH WARD**						
79487942	**DS-2017 IEPA LOAN-7TH WARD**						
440900	PRINCIPAL PAYMENTS	363,333	369,719	376,217	376,217	382,829	2
441000	INTEREST PAYMENT	144,788	138,402	131,904	131,904	125,290	(5)
	79487942 Total:	**508,121**	**508,121**	**508,121**	**508,121**	**508,119**	**0**
	DS-2017 IEPA LOAN 7TH WARD TOTAL:	**508,121**	**508,121**	**508,121**	**508,121**	**508,119**	**0**
795	**DS-2019IEPA LOAN MCKINLEY**						
79487952	**DS-2019 IEPA LOAN-MCKINLEY**						
440900	PRINCIPAL PAYMENTS	0	0	180,776	180,776	195,360	8
441000	INTEREST PAYMENT	0	0	86,956	86,956	88,354	2
	79487952 Total:	**0**	**0**	**267,732**	**267,732**	**283,714**	**6**
	DS-2019IEPA LOAN MCKINLEY TOTAL:	**0**	**0**	**267,732**	**267,732**	**283,714**	**6**
	Fund Revenue TOTAL:	**6,633,893**	**11,753,711**	**6,972,970**	**9,286,924**	**6,491,778**	
	Fund Expense TOTAL:	**5,102,251**	**10,177,000**	**11,073,343**	**8,874,389**	**18,257,246**	
	SURPLUS (DEFICIT):	**1,531,642**	**1,576,711**	**(4,100,373)**	**412,535**	**(11,765,468)**	

PUBLIC WORKS DEPARTMENT - WATER OPERATIONS

Program Description

The Public Works Department oversees the City's Water Utility which includes the operations, maintenance and capital improvements that are required for a sustainable water system. The infrastructure elements include, Lake Decatur, the dam, the water treatment plant and the water distribution system.

The payroll expenses for 45 out of the Department's 124-person staff (41%) are paid directly from the Water Utility. Water Utility personnel serve in managing the lake, operating the water treatment plant, and managing the water distribution system. The utility also supports the water customer services performed by the Finance Department. The Water Utility income is expected to exceed $32 million in 2021 and is anticipated to do so in 2022. Expenses for the utility include the following:

- Water treatment plant operations and maintenance $5.89 million
- Lake operations and maintenance $1.79 million
- Administration (includes General Fund transfers) $5.15 million
- Water Capital Fund Transfer $2.75 million
- Water Distribution Services $3.56 million
- Water Customer Services $1.08 million
- Water Debt Service $11.85 million

Most of the 2021 Water Main Replacement Project was left incomplete due to the inability to get materials. The work will be completed in 2022 and the planned 2022 project will be deferred until 2023.

The Long-Term Sustainability Plan prepared by CDM Smith, was presented to the City Council in 2021. This budget begins the implementation of the plan. The various projects will be identified as those which could be financed directly from the Water Fund or through low interest loans or bonding.

A new on staff engineer is proposed to help manage the ambitious Sustainability Plan along with funding for retaining the services of a consulting engineer to help with project management and begin designing the planned improvements to the South Water Treatment Plant which will include major upgrades to the electrical system, chemical delivery systems, and chlorine system which will be multiyear projects expected to cost over $22 million.

The Sustainability Plan includes working toward making the City a water independent community by securing additional water resources such as Lake Toko and improving its existing resources including the DeWitt Wellfield.

As part of the Sustainability Plan, the project to convert the South Water Treatment Plant's aging clarifiers to claricones will begin. This is a major plant improvement and moves toward a new, more efficient technology in treating water. CDM Smith reviewed options as part of their sustainability study and recommended that the City pursue moving to the claricone technology rather than rebuilding the current clarifiers. This is expected to be a 2-year, $16 million project.

$6 million in ARP funding was approved by the City Council for this project. The balance of the work will be proposed for financing.

The Department proposes to hire a Watershed Manager to oversee the watershed program for the City. With the wide range of work needed in the watershed and the number of stake holders to coordinate with, it is important to have an individual specifically assigned to address watershed issues and be involved in watershed programs.

The FY 2022 Capital budget proposes $300,000 in funding for watershed improvements which will begin with or without grants although the City has been informed that it will likely receive a 319 Grant which may be for up to $150,000. Increased funding is planned in future years once the program gets off and running. City funding may be reduced if grants are received to supplement it.

Water Services staff will continue cleaning and painting the 4,255 fire hydrants throughout the City. Hydrants are being painted the traditional red color with a colored nozzle cap to indicate the water pressure available at that location.

The City does not have fully lead services in its system. There are 4,080 services with lead goose necks on them. These are typically rigid galvanized steel services that have a lead connection at the main. As the City improves streets, all services with lead goose necks are replaced from the main to the house. These costs are included in the Capital budget.

Staffing

The Public Works Department-Water Utility has 45 authorized full time positions in 2 Divisions:

Water Production Division: 22 authorized positions, manages the City water treatment system including the Lake and its watershed.

Water Services Division: 23 authorized positions, manages the City's water distribution system including water meters. Water Services is responsible for monitoring the water use in the City and assuring accurate measurement and billing.

Fund transfers are made to the General Fund to offset approximately 18% of Engineering Division personnel costs ($184,625) and 25% of Public Works administration costs ($125,500).

Budget Highlights

The proposed programs, staffing, equipment, and resource levels of the Public Works Department in FY 2021 track with those of the previous fiscal year except for the following proposed highlights, additions or deletions:

Water Production Division:

1. The City has an annual contract for $480,000 in 2022 to apply lime residual from the water treatment process onto area farmland.
2. The City issues an annual contract to purchase $2.25 million worth of chemicals for the water treatment process.

3. Lake Services: Additional funding ($108k in 2021 to $145.6k in 2022) is due to a significant 2021 pay increase for Lake Patrol personnel. It has proven difficult to hire these seasonal workers due to the rigorous requirements and difficulty of the work. The 2022 budget is for 24/7 Lake Patrol staffing during summer.
4. Lake Services: Increased funding ($206k to $217k) is included to fund the second year of the watershed conservation contract with the Macon County Soil and Water Conservation District. As the Watershed Management Plan continues, the District may be called upon to redirect some of its efforts in support of possible grants. This funding may change.

Water Services Division

1. Continue funding is planned for water meter maintenance. The Division has been using meters left over from the replacement project completed about 6 years ago. That stock has been depleted and new meters will still need to be purchased. Generally, the City goes through about 500-700 meters per year as part of routine maintenance with freezing and other issues. Water customers generally reimburse the City for water meter replacement. This line item will remain at $80,000 in the 2022 fiscal year.
2. In 2021 Council authorized a Maintenance Contract for the Franklin Street Water Tank with Utility Service Co. Minor repairs, painting, washouts and inspections are scheduled to be completed the next several years. Minimal funding will be needed for years 1 through 3, however increased funding will be needed beginning in year 4 of the contract.

Water Fund Capital Improvements

1. 2022 Water Main Replacement
   a. Completion of water main replacement work in the Point Bluff/Shoreline/Bayshore neighborhood which was delayed in 2021 due to material delivery.
   b. Continue with lead service replacements as part of the annual street paving project.
   c. Complete water main extensions in the Boiling Springs area and Greenswitch Road north of Mound Road which were delayed in 2021 due to material delivery.
   d. Water main relocation on Brush College Road.
   e. Other system valve repairs.
2. Propose to replace 4 vehicles in 2022.
3. Continue with an annual leak detection survey of the City with the issuance of a new multi-year contract for 2021-2023.
4. Continue Phase 3 of the Watershed Management Plan with Northwater.
5. The Department plans to continue work on the recommendations provided in the Additional Water Supply report. Top priorities are:
   a. Improving the DeWitt Wellfield
   b. Reviewing the legal and environmental status for using Lake Toko water
   c. Reviewing the water yield reliability of the City owned former Vulcan gravel pit on South Monroe Street

6. Begin the process of reviewing and possibly purchasing land along the Lake Decatur shoreline to protect the water quality of the lake.

Performance Outcomes

Water Production Division

1. Meet or exceed the federal and state drinking water standard for turbidity, chlorine, and nitrate. These will be tracked daily by testing the drinking water as it leaves the SWTP.
2021 Update: All standards were met or exceeded daily.

2. Monitor safety on Lake Decatur by recording the number of boat accidents and boat OUIs on the lake annually. These will be tracked monthly and compared to the same month in the previous year.
2021 Update: There was 1 boat accident and no boat OUIs.

3. Reduce the amount of sediment accumulating in the lake annually. Measure the amount of sediment accumulating in the lake every year and compare with the IL State Water Survey's Sangamon River sediment load at Monticello annual report.
2021 Update: Data for this Performance Outcome began to be recorded in the second half of 2021. It will be summarized and reported in 2022 as part of the Watershed Management Plan.

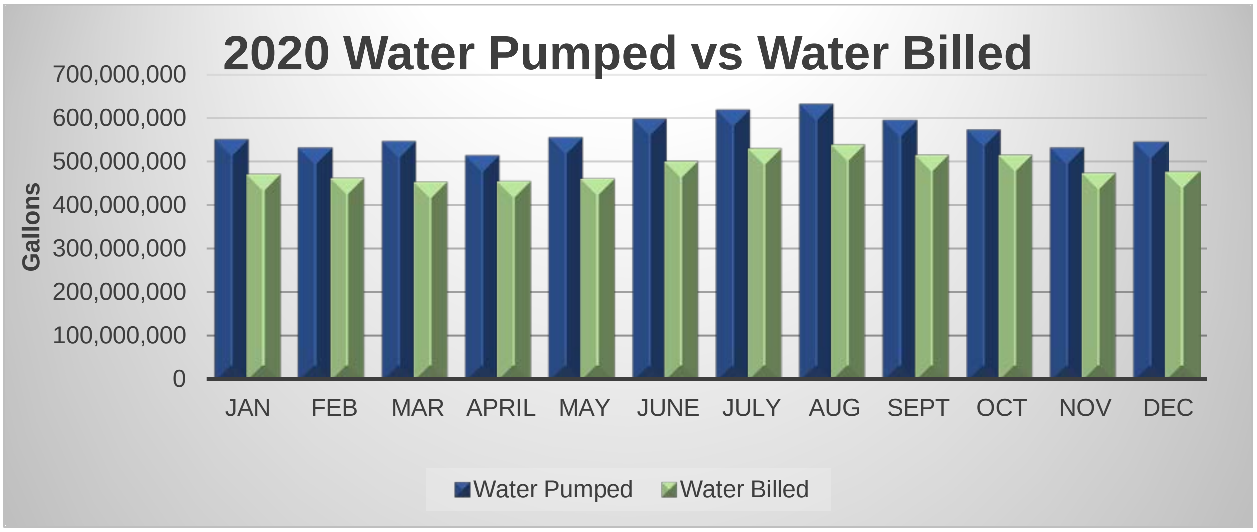
Water Services Division

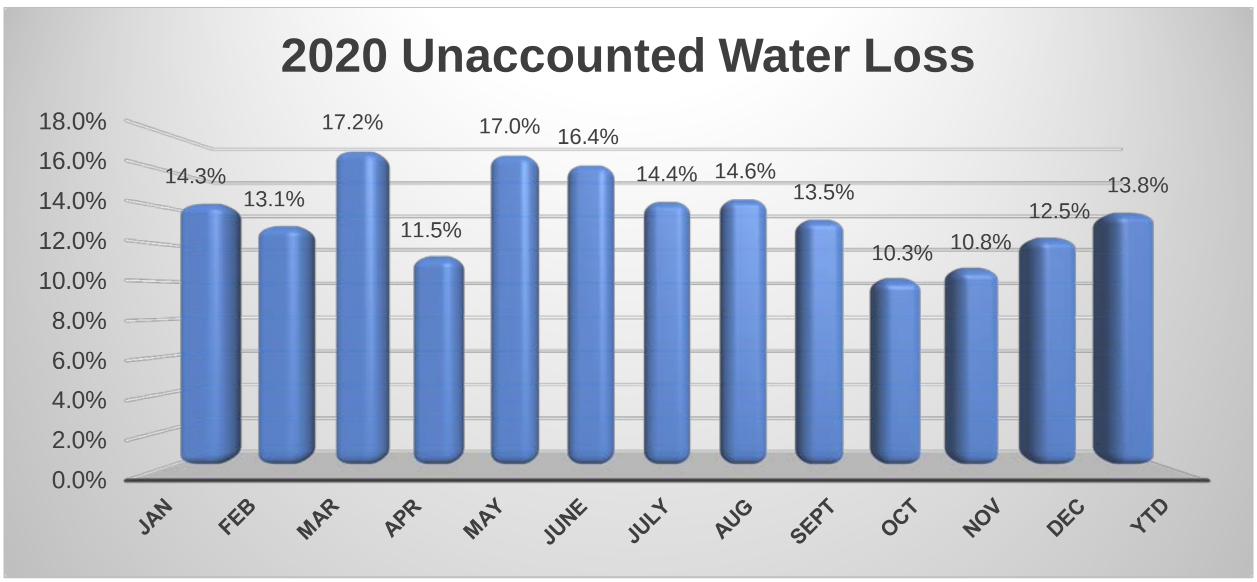
4. Measure the percentage of unaccounted water loss by compiling monthly data for treated water pumped verses water billed and maintenance conditions that impact water accountability.

2020 and **2021 Update:** The water loss for the City's water system is determined by compiling the monthly data for treated water verses the water billed to customers and is essentially water that is cleaned and pumped but never paid for. All drinking water utilities have water loss which can occur through leaking pipes, inaccurate water meters, billing and accounting practices, theft of service, firefighting, hydrant flushing, etc. The USEPA provides guidance on water loss experienced by water systems around the country but no real standard has been established. Essentially each community determines what level of water loss is economically sustainable. The City's benchmark is 15% water loss.

A proactive leak management program is a critical component of any water loss strategy. Leak management programs being prioritized by the City include:
1) An annual leak detection contract to find hidden leaks in the system.
2) A program to replace galvanized water services and services with lead components.
3) An annual water main replacement program that targets areas with a high number of water main breaks.

The City's average water loss rate was 13.8% for 2020 and is 14.8% for 2021 as of August.


2020 Water Pumped vs Water Billed
700,000,000
600,000,000
500,000,000
400,000,000
300,000,000
200,000,000
100,000,000
0
Gallons
JAN
FEB
MAR
APRIL
MAY
JUNE
JULY
AUG
SEPT
OCT
NOV
DEC
Water Pumped
Water Billed


2020 Unaccounted Water Loss
18.0%
16.0%
14.0%
12.0%
10.0%
8.0%
6.0%
4.0%
2.0%
0.0%
14.3%
13.1%
17.2%
11.5%
17.0%
16.4%
14.4%
14.6%
13.5%
10.3%
10.8%
12.5%
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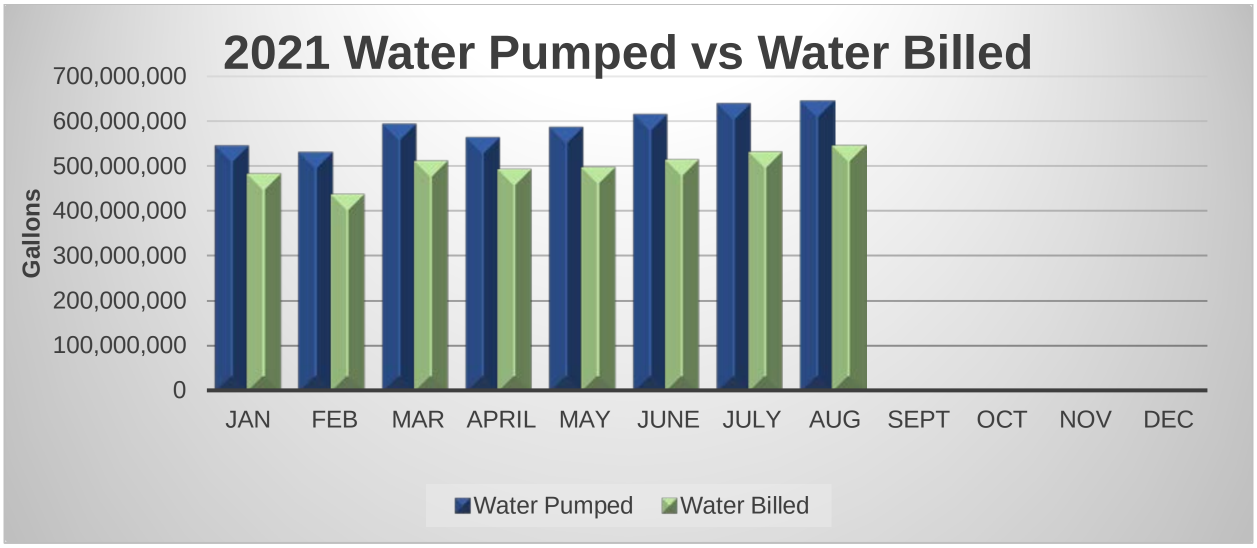
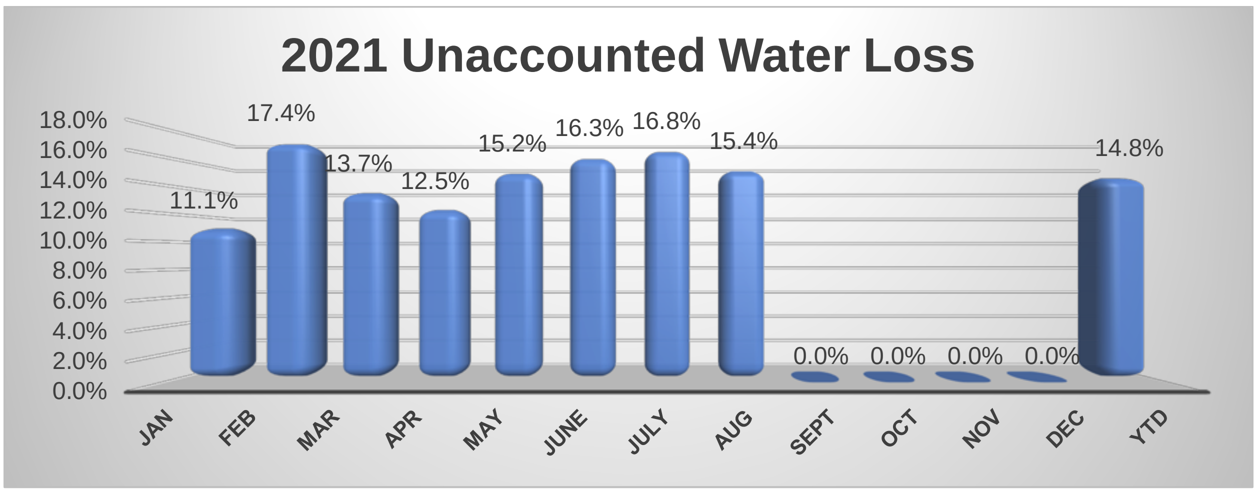
DEC
YTD





5. **Proposed New Performance Outcome for Water Services**: Monitor the chlorine levels for dead end water mains by:
   a. Identifying and flushing fire hydrants located on dead end water mains.
   b. Recording and tracking chlorine levels before and after flushing fire hydrants.
   c. Recording and tracking the amount of water flowed to flush fire hydrants.

   Update: 287 fire hydrants on dead end water mains were identified and flushed in June and July. Chlorine levels were recorded for 274 hydrants and 1,816,200 gallons of water was flowed for the flushing process.

Capital Improvements

6. Monitor construction contracts by:
   a. Tracking the percentage of contracts awarded with at least 2 bidders.
   b. Tracking the percentage of contracts meeting the City's minority goals.

c. Tracking the percentage of completed contracts that met their approved minority goals.

2020 Update: This Performance Measure is provided under the Public Works Street Maintenance information as part of the overall Public Works capital improvement efforts.

The Water Fund Capital Improvement Plan is provided below:

WATER NON-LAKE CAPITAL (BOND)					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Annual Water Main Replacement	$5,249,711	$3,000,000	$3,500,000	$3,500,000	$3,500,000
SWTP East Clarifiers Conversion	$2,163,500	$8,163,500	$0	$0	$0
Bulk Water Station Replacement	$20,000	$180,000	$0	$0	$0
SWTP Caustic and Chlorine System Imp	$80,000	$414,000	$414,000	$0	$0
SWTP Chemical System Improvements	$350,000	$1,178,667	$1,178,667	$1,178,667	$0
William St P.S. Valve and Meter Improvement	$430,000	$360,000	$0	$0	$0
South Sludge Lagoon Electrical Improvements	$0	$0	$0	$0	$110,000
SWTP Electrical System Improvements	$0	$100,000	$500,000	$4,519,000	$4,019,000
SWTP Additional Water Reservoir	$0	$50,000	$700,000	$3,150,000	$3,150,000
SWTP Reservoir Aeration	$0	$0	$0	$0	$370,000
Raw Water Pipeline from Sludge Lagoon	$0	$0	$0	$190,000	$640,000
Raw Water Pump Station Electrical Improvement	$0	$240,000	$800,667	$800,667	$800,667
Total Non-Lake Capital Bond Projects =	**$8,293,211**	**$13,686,167**	**$7,093,334**	**$13,338,334**	**$12,589,667**
WATER NON-LAKE CAPITAL (CASH)					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Long Term Sustainability Study	$30,000	$10,000	$10,000	$11,000	$11,000

Sustainability Plan Program Management	$400,000	$300,000	$200,000	$100,000	$100,000
Water Valve and FH Maintenance	$145,000	$145,000	$60,000	$90,000	$90,000
Automotive Equipment	$558,000	$284,000	$0	$0	$0
Other Equipment (Hydro Excavator)	$450,000	$0	$0	$0	$0
Water Distribution System Leak Detection	$34,848	$34,848	$37,000	$38,000	$39,000
Water Distribution System Maintenance Program	$800,000	$700,000	$650,000	$500,000	$500,000
Brush College Road Water Main Relocation	$960,000	$640,000	$0	$0	$0
SWTP East Clarifiers Conversion	$6,000,000		$0	$0	$0
Distribution System Sample Stations	$124,000	$104,000	$104,000	$104,000	$104,000
Nitrate Building Heating Improvements	$100,000	$0	$0	$0	$0
South Booster Pump Station Improvement	$0	$0	$0	$100,000	$0
SWTP Architectural & HVAC Improvements	$0	$0	$9,000	$9,000	$90,000
SWTP SCADA Hardware & Software Improvements	$150,000	$150,000	$0	$0	$0
SWTP SCADA Improvements	$0	$128,000	$256,000	$256,000	$256,000
Raw Water Pump Station Roof	$100,000	$0	$0	$0	$0
Raw Water Pump Station Architectural Impr	$0	$0	$22,667	$22,667	$22,667
Total Non-Lake Capital Cash Projects =	**$9,851,848**	**$2,495,848**	**$1,348,667**	**$1,230,667**	**$1,212,667**
WATER LAKE CAPITAL (BOND)					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Lake Toko and Lake Rhodes	$0	$0	$400,000	$205,000	$1,163,000
Dewitt Wellfield	$0	$0	$500,000	$2,500,000	$1,860,000

Total Lake Capital Bond Projects =	**$0**	**$0**	**$900,000**	**$2,705,000**	**$3,023,000**
WATER LAKE CAPITAL (CASH)					
Project Detail Description	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2025**	**FY 2026**
Architecture and Engineering Services	$45,000	$10,000	$12,000	$12,000	$14,000
Lake Decatur Watershed Management Plan	$820,183	$910,000	$910,000	$860,000	$790,000
Lake Decatur Dam Bascule Gate Repairs	$0	$0	$0	$0	$0
Land Acquisition	$100,000	$100,000	$100,000	$100,000	$100,000
Existing Vulcan Water Pit	$50,000	$0	$0	$0	$0
Lake Toko and Lake Rhodes	$75,000	$90,000	$0	$0	$0
Dewitt Wellfield	$370,000	$150,000	$0	$0	$0
Oakley Sediment Basin	$200,000	$0	$0	$0	$0
Total Lake Capital Cash Projects =	**$1,660,183**	**$1,260,000**	**$1,022,000**	**$972,000**	**$904,000**
Total Water Capital Bond Projects =	**$8,293,211**	**$13,686,167**	**$7,993,334**	**$16,043,334**	**$15,612,667**
Total Water Capital Cash Projects =	**$11,512,031**	**$3,755,848**	**$2,370,667**	**$2,202,667**	**$2,116,667**
Total Public Works Water Capital Projects =	**$19,805,242**	**$17,442,015**	**$10,364,001**	**$18,246,001**	**$17,729,334**

80 WATER FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
800 WATER							
8080800 WATER FUND REVENUES							
303101	WATER SALES	29,396,115	29,659,562	30,425,400	30,814,036	31,675,000	3
303102	SANITARY DISTRICT	282,321	324,341	300,000	300,000	300,000	
303103	TAPPING FEES	14,631	27,105	15,000	19,000	15,000	(21)
303605	FROM OTHER FUNDS-UCS BILLING	166,608	210,156	231,192	231,192	156,828	(32)
304306	BOAT LICENSES	0	67,338	138,000	153,000	160,000	5
304402	PIER PERMITS	0	41,234	87,000	86,000	90,000	5
305517	DUCK BLIND FEES	0	493	1,000	0	1,000	100*
307101	INTEREST INCOME	36,605	4,273	20,000	0	0	
307141	INVESTMENT INCOME	12,543	15,034	0	0	0	
308802	SALE OF CITY PROPERTY	0	23,831	0	0	0	
308819	TREASURY REBATE	270,048	161,368	0	0	253,710	100*
308899	MISCELLANEOUS INCOME	148,878	130,955	75,000	0	0	
309900	BOND OR NOTE PROCEEDS	0	24,213,790	0	0	0	
	8080800 Total:	**30,327,749**	**54,879,480**	**31,292,592**	**31,603,228**	**32,651,538**	**3**
WATER	**TOTAL:**	**30,327,749**	**54,879,480**	**31,292,592**	**31,603,228**	**32,651,538**	**3**
801 WATER PRODUCTION							
80808011 WATER PROD -PERSONNEL							
409000	SALARIES	803,611	883,866	969,769	946,978	984,543	4
410100	OVERTIME	93,860	48,007	70,000	70,000	70,000	
						70,000	
410500	PENSION CONTRIBUTION	88,361	100,916	125,976	119,212	95,436	(20)
410700	FICA/MEDICARE	67,824	70,029	80,444	76,157	80,673	6
411100	LIFE INSURANCE	1,092	1,198	1,575	1,263	1,554	23
411200	MEDICAL INSURANCE	195,250	209,250	202,800	199,333	273,000	37
411220	VSP INSURANCE PREMIUMS	1,600	0	0	0	0	
411500	SERVICE RECOGNITION	5,543	5,851	11,780	11,780	11,200	(5)
	80808011 Total:	**1,257,141**	**1,319,117**	**1,462,344**	**1,424,723**	**1,516,406**	**6**
80808012 WATER PRODUCTION-OP EXP							
411300	TO EMPL BENEFITS-UNEMPLOYMENT	984	576	576	576	564	(2)
420100	ADVERTISING	0	0	200	0	200	100*
	HR Vacancy advertising and other advertising as					200	
420200	PRINTING AND BINDING	2,677	2,836	2,900	2,800	2,900	4
	Annual Water Quality report to customers					2,900	
420300	GRAPHIC REPRODUCTIONS	0	0	1,000	0	1,000	100*
	Large Scale document printing and digitizing					1,000	
421000	SERVICE TO MAINT BUILDINGS	31,933	6,297	15,000	30,000	45,000	50
	Replace 3 DeWitt Wellhouse Roofs					30,000	
	Electrical, Plumbing, HVAV, Fire extinguishers, et					15,000	

80	WATER FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
801	**WATER PRODUCTION**						
80808012	**WATER PRODUCTION-OP EXP**						
421400	SERVICE- OTHER EQUIP	167,962	111,334	116,000	240,000	140,000	(42)
	SCADA Support Services					40,000	
	Generators, SCADA System, electrical, etc					100,000	
421700	SERV TO MAINT COMM EQUIP	8,004	8,126	11,000	11,000	11,000	
	Security cameras and StarCom radios					11,000	
423000	GENERAL FUND IT SERVICES	146,832	151,404	156,948	156,948	148,968	(5)
423100	ELECTRICITY	547,201	531,134	590,000	520,300	590,000	13
	Cost varies with water quantity pumped to customer					590,000	
423200	NATURAL GAS	47,157	49,169	56,000	57,700	58,000	1
						58,000	
423300	TELEPHONE	7,268	6,888	6,000	6,700	6,700	
						6,700	
424000	TRAINING SCHOOL EXPENSES	56	0	1,000	0	2,500	100*
	Operations and maintenance staff training					2,500	
424100	CONFERENCES & TRAVEL	3,075	385	4,000	7,000	7,000	
	10 staff attend ISAWWA					2,000	
	IPWSOA conferences for IEPA certification					2,000	
	Supervisor attend AWWA conference					3,000	
424300	MOTOR VEHICLE EXPENSES	15,348	12,876	5,592	5,592	7,032	26
424500	POSTAGE	975	479	700	300	500	67
						500	
424700	COMPUTER SOFTWARE	0	0	1,870	3,870	37,000	>100*
	Risk Mgt Contractor Safety Compliance					35,000	
	Antero maintenance mgt update					2,000	
425500	APPLICATION FEES	2,500	2,500	2,500	10,000	10,000	
	IEPA NPDES permit fees have increased					10,000	
425800	GAUGING STATION SERV FEE	10,425	10,425	10,425	10,425	10,600	2
	US Geological Survey fees for multiple stations					10,600	
426400	CONTRACTED LAND APPLICATION	280,440	372,216	480,000	400,000	480,000	20
	Removal & Recycle of SWTP lime residual yr 3 of 5					480,000	
426500	MEDICAL SERVICES	0	0	1,000	0	1,000	100*
	Drug testing after accidents					1,000	
427100	TEMP AGENCY SERVICES	21,604	3,655	10,000	7,000	8,000	14
	Labor for clarifier basins semiannual maintenance					8,000	
428000	PROFESSIONAL SERVICES	21,977	24,892	24,000	24,000	27,000	13
	Water quality testing,exterminator,Risk Mgt plan					27,000	
428060	JANITORIAL SERVICES	9,301	9,499	9,720	9,720	9,960	2
428400	MEMBERSHIP FEES	1,195	918	1,180	2,010	1,360	(32)
	2 full AWWA/ISAWWA memberships					550	
	9 operator memberships					810	
428900	RENTAL - EQUIPMENT	340	521	1,000	500	1,000	100
	Equipment rental for facilities maintenance					1,000	
430200	PUBLICATIONS	0	0	300	300	300	
	Training and operations publications					300	
430400	CLOTHING	0	0	150	2,700	2,700	
	Replace damaged employee clothing					1,500	
	Uniformed Shirts					1,200	
430700	GENERAL SAFETY GEAR	1,285	443	1,300	1,300	1,500	15
	First aid kits and general PPE items					1,500	

80	WATER FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

801 WATER PRODUCTION

80808012 WATER PRODUCTION-OP EXP

430800	PERSONAL SAFETY GEAR	1,866	1,002	1,500	3,000	2,500	(17)
	Steel toe footwear and safety eyeglasses					2,500	
430900	CHEMCIALS	1,997,216	2,062,893	2,100,000	2,000,000	2,250,000	13
	Significant cost increase/chlorine, lime, etc					2,250,000	
431000	FUEL EXPENSES	2,043	1,699	2,390	2,800	2,880	3
431100	LUBRICANTS	4,958	5,418	6,000	5,000	5,000	
	For clarifier basins, dam control, pumps, etc					5,000	
431200	JANITORIAL SUPPLIES	1,228	1,594	1,800	1,300	1,600	23
						1,600	
432000	MATERIALS - BUILDINGS	3,388	11,230	8,000	8,000	8,000	
						8,000	
432800	MATERIALS - EQUIPMENT	85,518	120,252	120,000	120,000	125,000	4
	Parts & Supplies to maintain pumps,valves,etc					125,000	
433000	MATERIAL- REMOTE SITES	8,012	6,746	7,000	15,000	12,000	(20)
	For dam,lime residual,water station,etc					12,000	
433001	DEWITT COUNTY WELLFIELD	4,741	8,098	8,000	10,000	10,000	
	Increase to replace DeWitt Wellhouse soffits					10,000	
433002	CISCO WELL IN PIATT COUNTY	0	0	100	0	100	100*
						100	
433003	VULCAN WATER MINE	0	0	500	500	500	
	Electrical expense for pump and other maintenance					500	
433200	LAB SUPPLIES	19,926	18,167	21,000	23,000	26,000	13
	For SWTP staff water quality testing. Increase					26,000	
434000	MINOR EQUIP & TOOLS	10,259	6,672	5,000	5,000	5,000	
	For all facilities					5,000	
434500	OFFICE SUPPLIES	875	714	600	600	600	
						600	
435500	DIESEL OIL	6,999	3,667	4,000	8,900	8,900	
	For SWTP and William St pump station/Testing weekl					8,900	
435700	EMPLOYEE RECOG SUPPLIES	0	201	400	400	400	
	Funeral flowers and employee business/rec lunches					400	
442300	RISK MANAGEMENT INSURANCE	375,156	345,336	293,376	293,376	336,972	15
449900	SMALL CAPITAL ITEMS	0	0	1,000	0	1,000	100*
	Contingency for small capital items					1,000	
451500	OFFICE EQUIPMENT	0	113	500	0	1,000	100*
	Contingency for office equipment					1,000	
	80808012 Total:	**3,850,724**	**3,900,375**	**4,091,527**	**4,007,617**	**4,409,236**	**10**
	WATER PRODUCTION TOTAL:	**5,107,865**	**5,219,492**	**5,553,871**	**5,432,340**	**5,925,642**	**9**

802 WATER LAKE SERVICES

80808021 LAKE- PERSONNEL SERVICE

409000	SALARIES	201,249	207,896	247,669	166,322	349,046	>100*
410100	OVERTIME	10,257	3,122	10,000	8,582	10,000	17

802 WATER LAKE SERVICES

80808021 LAKE- PERSONNEL SERVICE

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
410200	TEMPORARY SALARIES	62,651	36,681	108,000	75,000	145,656	94
	12 lake patrol working 3 shifts/shift different 16					145,656	
410500	PENSION CONTRIBUTION	22,512	23,315	31,408	24,692	32,494	32
410700	FICA/MEDICARE	20,795	19,260	26,176	19,926	38,610	94
411100	LIFE INSURANCE	388	384	477	386	601	56
411200	MEDICAL INSURANCE	71,743	67,078	62,400	59,396	97,500	64
411500	SERVICE RECOGNITION	3,119	9,273	4,500	4,500	1,800	(60)
	80808021 Total:	**392,714**	**367,009**	**490,630**	**358,804**	**675,707**	**88**

80808022 LAKE-OPERATING EXPENSES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	300	156	156	156	156	
420200	PRINTING AND BINDING	548	142	550	300	550	83
	Lake Maps & City Code Chapter 66 booklets					550	
421000	SERVICE TO MAINT BUILDINGS	14,698	5,693	8,000	3,900	8,000	>100*
	Lake office and dredge operations building					8,000	
421400	SERVICE- OTHER EQUIP	5,560	2,293	5,000	6,500	6,000	(8)
	Repairs and modifications to misc items					6,000	
421700	SERV TO MAINT COMM EQUIP	9,703	10,252	10,500	11,000	11,000	
	Security camera system and internet access charges					11,000	
421750	SERV TO MAINT RADIO EQUIP	2,021	3,600	4,000	4,050	4,400	9
	Starcom Radios					4,400	
423000	GENERAL FUND IT SERVICES	44,496	45,876	47,556	47,556	45,144	(5)
423100	ELECTRICITY	7,351	8,234	7,800	6,450	7,800	21
						7,800	
423200	NATURAL GAS	1,924	1,887	2,800	2,350	2,800	19
						2,800	
423300	TELEPHONE	1,017	964	1,100	1,300	1,300	
						1,300	
424000	TRAINING SCHOOL EXPENSES	0	5,180	300	310	500	61
	State mandated marina fuel operator/boater safety					500	
424100	CONFERENCES & TRAVEL	211	510	525	0	550	100*
	ILMA Conference/Supervisor & Crew Chief					550	
424300	MOTOR VEHICLE EXPENSES	80,412	110,676	86,964	86,964	127,104	46
424350	GENERAL FUND FIXED ALLOCATION	0	23,592	33,720	33,720	33,720	
424400	BOAT EXPENSES	9,019	4,305	7,000	7,600	8,000	5
	Repair costs increasing					8,000	
424500	POSTAGE & MAIL SERVICES	394	346	400	450	500	11
	Postage costs increasing					500	
426400	LANDFILL SERVICES	0	0	2,200	0	2,200	100*
	Lake debris and trash					2,200	
427100	TEMP AGENCY SERVICES	5,657	10,773	12,000	26,000	27,000	4
	2 new gas attendants added 2021/2 seasonal laborer					27,000	
428000	PROFESSIONAL SERVICES	168,095	125,381	211,000	216,000	222,000	3
	Macon County Soil & Water Conservation District					217,000	
	Contingency					5,000	

80 WATER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

802 WATER LAKE SERVICES

80808022 LAKE-OPERATING EXPENSES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
428400	MEMBERSHIP FEES	0	224	250	266	310	17
	AWWA Lake Supervisor					275	
	ILMA					35	
428800	RENTAL-COPY MACHINE	394	349	400	400	400	
						400	
429900	CONTRACTUAL SERVICES	38,495	61,302	213,500	403,500	363,500	(10)
	Annual tree & brush removal					60,000	
	Annual ROW & fence line herbicide spraying					3,500	
	Oakley sediment basin mowing					50,000	
	Oakley sediment basin reclamation					250,000	
430400	CLOTHING	539	274	1,500	0	1,800	100*
	Lake patrol uniforms					1,800	
430700	GENERAL SAFETY GEAR	463	443	600	400	600	50
	First aid kits & general PPE items					600	
430800	PERSONAL SAFETY GEAR	556	513	600	600	600	
	Steel toe footwear & safety glasses					600	
430900	CHEMICALS	1,108	0	1,000	200	1,000	>100*
	Herbicide					1,000	
431000	FUEL EXPENSE	13,719	10,004	19,752	16,000	17,559	10
431200	JANITORIAL SUPPLIES	522	957	950	950	950	
						950	
431500	LICENSING SUPPLIES	1,754	1,337	1,700	1,500	1,700	13
	Boat and dock licensing supplies					1,700	
431600	REGULATORY SUPPLIES	1,925	1,910	2,000	0	2,500	100*
	Annual replacement of old buoys					2,500	
432000	MATERIALS - BUILDINGS	833	2,755	3,000	1,500	3,000	100
						3,000	
432800	MATERIALS - EQUIPMENT	2,241	2,749	3,200	1,500	3,200	>100*
						3,200	
434000	MINOR EQUIP & TOOLS	1,660	1,212	1,500	1,500	1,500	
						1,500	
434500	OFFICE SUPPLIES	1,480	1,205	750	350	700	100
						700	
435700	EMPLOYEE RECOG SUPPLIES	133	70	200	0	200	100*
	Funeral flowers/employee busi/rcog lunches					200	
436600	MATERIAL TO MAINT LAKE	4,804	3,107	6,000	1,500	6,000	>100*
	Rock, Soil, rope, chain, couplings, etc					6,000	
438300	INV PURCHASE - GASOLINE	10,793	9,360	12,000	25,000	15,000	(40)
	Lake Office gas pump usage tank					15,000	
442300	RISK MANAGEMENT INSURANCE	75,612	67,644	57,468	57,468	66,012	15
449900	SMALL CAPITAL ITEMS	787	478	1,500	0	1,500	100*
	2 gas trimmers & 1 chainsaw					1,500	
451000	AUTOMOTIVE EQUIPMENT	0	85,566	118,000	0	265,000	100*
	Lake Management F450					75,000	
	Lake Management Dump Truck					190,000	

80 WATER FUND

802 WATER LAKE SERVICES

80808022 LAKE-OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
452000	OTHER EQUIPMENT	63,808	26,337	45,000	140,265	17,000	(88)
	Patrol boat motor					17,000	
	80808022 Total:	**573,032**	**637,656**	**932,441**	**1,107,505**	**1,278,755**	**15**
	WATER LAKE SERVICES TOTAL:	**965,746**	**1,004,665**	**1,423,071**	**1,466,309**	**1,954,462**	**33**

803 WATER ADMINISTRATION

80808031 WATER ADMIN -PERSONNEL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	164,733	168,472	171,971	180,962	175,840	(3)
410500	PENSION CONTRIBUTION	16,597	18,687	20,835	21,738	15,238	(30)
410700	FICA/MEDICARE	12,780	13,078	13,304	13,933	13,243	(5)
411100	LIFE INSURANCE	486	496	549	531	528	(1)
411200	MEDICAL INSURANCE	36,100	35,100	31,200	32,933	19,500	(41)
411500	SERVICE RECOGNITION	1,800	1,870	1,940	1,940	1,890	(3)
	80808031 Total:	**232,496**	**237,703**	**239,799**	**252,037**	**226,239**	**(10)**

80808032 WATER ADMIN- OP EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISC EXPENSE	0	100	0	0	0	
411300	TO EMPL BENEFITS-UNEMPLOYMENT	228	72	72	72	72	
420100	ADVERTISING	806	41	800	385	800	>100*
	RFP ads and bus transportation for student tours					800	
420200	PRINTING AND BINDING	48	0	200	0	200	100*
						200	
421700	SERV TO MAINT COMM EQUIP	2,496	864	900	800	900	13
	StarCom radio system expense					900	
423000	GENERAL FUND IT SERVICES	88,992	91,764	95,124	95,124	90,288	(5)
423300	TELEPHONE	725	1,248	1,075	1,250	1,300	4
	Expenses are slightly higher than expected					1,300	
424100	CONFERENCES & TRAVEL	2,661	(75)	3,450	1,650	3,650	>100*
	AWWA Conference for Manager					3,000	
	ISAWWA Conference					450	
	Misc					200	
424300	MOTOR VEHICLE EXPENSES	468	216	1,044	1,044	1,320	26
424350	GENERAL FUND FIXED ALLOCATION	0	858,768	1,053,660	1,053,660	1,205,796	14
424500	POSTAGE	142	114	130	80	130	63
						130	
424600	LEGAL SERVICES	0	0	20,000	0	20,000	100*
	Contingency from Finance					20,000	
425000	GENERAL FUND ADMIN FEE	938,856	0	0	0	0	
427100	TEMP AGENCY SERVICES	0	0	1,920	0	1,920	100*
	Temp worker when Adm. Assistant takes vacation					1,920	
427600	CAR WASHING FEES	0	50	50	75	75	
	Annual detailing for vehicle 156					75	

80 WATER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
803	**WATER ADMINISTRATION**						
80808032	**WATER ADMIN- OP EXPENSES**						
428000	PROFESSIONAL SERVICES	121,664	14,100	14,523	15,000	14,958	0
	Johnson Controls					14,958	
428400	MEMBERSHIP FEES	272	469	250	231	275	19
	Water Production Mgr AWWA/ISAWWA					275	
428800	RENTAL-COPY MACHINE	1,819	1,667	1,700	1,700	1,700	
429300	PAYMENT IN LIEU OF TAXES	2,020,995	2,248,633	2,283,492	2,283,492	2,241,276	(2)
430200	PUBLICATIONS	0	0	100	0	100	100*
						100	
431000	FUEL EXPENSE	303	222	280	280	276	(1)
434500	OFFICE SUPPLIES	208	21	250	250	250	
						250	
435700	EMPLOYEE RECOG SUPPLIES	93	87	250	250	250	
	Funeral flowers/employee busi/recog lunches					250	
441504	GENERAL FUND PURCHASING	66,660	0	0	0	0	
441505	GENERAL FUND - PUBLIC WORKS	347,316	315,120	352,956	352,956	335,496	(5)
441506	GENERAL FUND HUMAN RES	59,316	0	0	0	0	
441507	GENERAL FUND BLDG INSPECTIONS	168,756	165,156	96,456	0	99,756	100*
442300	RISK MANAGEMENT INSURANCE	4,908	75,360	84,960	84,960	150,360	77
445910	TRANSFER TO WATER CAPITAL	2,750,000	2,750,000	2,100,000	2,100,000	2,750,000	31
449200	TAX & INSURANCE PAYMENTS	2,997	34,000	17,500	3,323	3,500	5
	Decrease based on 2020 actual real estate payment					3,500	
449900	SMALL CAPITAL ITEMS	0	0	250	0	250	100*
	Contingency for unplanned replacement of equipment					250	
	80808032 Total:	**6,580,729**	**6,557,997**	**6,131,392**	**5,996,582**	**6,924,898**	**15**
	WATER ADMINISTRATION TOTAL:	**6,813,225**	**6,795,700**	**6,371,191**	**6,248,619**	**7,151,137**	**14**
804	**WATER SERVICES**						
80808041	**WATER SERVICES- PERSONL**						
409000	SALARIES	1,181,194	1,226,222	1,306,094	1,244,578	1,273,107	2
410100	OVERTIME	64,480	46,116	60,000	61,000	63,000	3
	Most OT occurs 10/1- 3/1 watermain/service failure					63,000	
410500	PENSION CONTRIBUTION	123,442	137,028	165,970	155,157	120,918	(22)
410700	FICA/MEDICARE	93,355	95,600	105,982	97,421	102,212	5
411100	LIFE INSURANCE	1,722	1,761	2,250	1,795	1,898	6
411200	MEDICAL INSURANCE	366,065	357,630	327,600	302,657	394,875	30
411500	SERVICE RECOGNITION	7,802	8,620	19,295	19,295	18,170	(6)
	80808041 Total:	**1,838,060**	**1,872,977**	**1,987,191**	**1,881,903**	**1,974,180**	**5**
80808042	**WATER SERVICES- OP EXPEN**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	1,620	876	876	876	936	7

80 WATER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

804 WATER SERVICES

80808042 WATER SERVICES- OP EXPEN

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
421700	SERV TO MAINT COMM EQUIP	12,456	12,456	12,456	12,456	15,000	20
	Motorolla Radios/7 iPads Verizon moved from 423300					15,000	
423000	GENERAL FUND IT SERVICES	164,640	169,764	175,980	175,980	167,028	(5)
423100	ELECTRICITY	5,997	6,631	6,800	6,700	6,950	4
	AEP Energy MSC building					6,950	
423200	NATURAL GAS	2,706	2,578	3,500	4,000	4,000	
	AEP Energy MSC building					4,000	
423300	TELEPHONE	5,418	6,168	7,800	7,200	6,800	(6)
	Call One/Verizon decreased with iPads moved					6,800	
423400	WATER	705	779	950	720	750	4
	MSC building/Utility Billing costs					750	
424000	TRAINING SCHOOL EXPENSES	30	100	500	720	600	(17)
	CDL Reimbursement					180	
	ISAWWA Training					200	
	Rural Water Training					120	
	Misc					100	
424100	CONFERENCES & TRAVEL	42	120	1,500	1,700	1,500	(12)
	ISAWWA Conference 4 employees					1,000	
	IPWSOA Conference 2 employees					500	
424300	MOTOR VEHICLE EXPENSES	190,764	171,348	150,972	150,972	168,284	11
424350	GENERAL FUND FIXED ALLOCATION	0	4,920	4,884	4,884	5,220	7
424500	POSTAGE	2,243	943	8,000	2,500	6,500	>100*
	Various shipping, correspondence to customers					6,500	
424700	COMPUTER SOFTWARE	4,161	4,734	7,500	6,200	7,500	21
	Alpha Anywhere renewal/various upgrades					7,500	
425200	EMERG WATERMAIN REPAIRS	714	17,390	35,000	20,000	35,000	75
	Emergency repairs to system by contractors					35,000	
427100	TEMP AGENCY SERVICES	6,557	0	0	0	0	
428000	PROFESSIONAL SERVICES	223,719	218,486	252,124	439,524	252,124	(43)
	Utility Service Tank Maintenance-Division					47,600	
	Utility Service Tank Maintenance-Garfield					66,900	
	Franklin Tank					13,000	
	JULIE					5,000	
	USIC Locating fees					95,000	
	Various Contractor Costs					24,624	
428025	AMI EXPENSES	50,029	53,358	62,000	100,863	62,000	(39)
	ITRON Service Agreement					19,137	
	Analytics Hosting Service					23,675	
	Misc fees and purchases for AMI system					19,188	
428050	CONTRACTED STREET REPAIRS	1,841	0	15,000	5,000	15,000	>100*
	Repairs to road excavations by contractors					15,000	
428400	MEMBERSHIP FEES	486	498	750	512	840	64
	AWWA & IRWA					840	
428800	RENTAL-COPY MACHINE	1,791	1,537	2,170	0	2,170	100*
428900	RENTAL - EQUIPMENT	214	168	1,500	500	1,500	>100*
	Specialty equipment needed for water dist. repairs					1,500	
430400	CLOTHING	0	0	100	0	2,000	100*
	Employee replacement/uniformed shirts					2,000	

80 WATER FUND

804 WATER SERVICES

80808042 WATER SERVICES- OP EXPEN

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
430700	GENERAL SAFETY GEAR	348	713	1,100	900	1,200	33
	First Aid cabinet restocking/safety vest/rain gear					1,200	
430800	PERSONAL SAFETY GEAR	4,294	2,469	4,000	3,800	4,000	5
	Steel toe boots/gloves/glasses/MUK boots					4,000	
431000	FUEL EXPENSE	38,643	32,558	48,398	36,500	44,370	22
431200	JANITORIAL SUPPLIES	806	1,154	1,200	1,190	1,200	1
	Materials & supplies to maintain office/shop areas					1,200	
431900	MATERIAL - MAINT WATERMAIN	113,500	120,346	125,000	120,000	125,000	4
	Hydrants,valves,repair clamps,curb boxes, etc					125,000	
432200	MATERIAL - STREETS CUTS	50,062	44,256	52,000	42,000	52,000	24
	Concrete materials for street,curb & sidewalk					52,000	
432800	MATERIALS - EQUIPMENT	784	1,086	3,000	1,600	3,000	88
	Parts & material to maintain equipment					3,000	
433400	MATERIAL - WATER METERS	18,445	27,645	80,000	78,000	80,000	3
	Water meters,valves,registers,wires,couplings,etc					80,000	
434000	MINOR EQUIP & TOOLS	4,297	5,387	5,500	5,300	5,500	4
	Misc hand tools,drills,drill bits,shovels,etc					5,500	
434500	OFFICE SUPPLIES	1,290	1,040	1,500	1,800	1,800	
	Paper,door hangers,pens,folders,etc					1,800	
435700	EMPLOYEE RECOG SUPPLIES	95	179	650	500	650	30
	Items for retirement receptions, employee lunches					650	
436000	TRAFFIC CONTROL SUPPLIES	3,164	2,749	3,500	3,300	3,500	6
	Barricades and other traffic control items					3,500	
441600	REIMBURSE GEN FUND STREET CUTS	256,226	193,257	255,000	0	255,000	100*
442300	RISK MANAGEMENT INSURANCE	316,284	276,708	235,104	235,104	270,576	15
449900	SMALL CAPITAL ITEMS	6,060	10,836	23,250	43,100	21,300	(51)
	Electric Pump					1,200	
	Tap Machine					6,700	
	Hydraulic Pump					2,300	
	Confined space equipment					5,000	
	Leak detection listening equipment					4,800	
	Main valve wrench					1,300	
455200	VEHICLE LEASE PAYMENT	1,326	0	0	0	0	
	80808042 Total:	**1,491,757**	**1,393,237**	**1,589,564**	**1,514,401**	**1,630,798**	**8**
	WATER SERVICES TOTAL:	**3,329,817**	**3,266,214**	**3,576,755**	**3,396,304**	**3,604,978**	**6**

805 UTILITY CUSTOMER SERVICE

80808051 UTILITY CUSTOMER SERV-PERSONL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	315,313	335,238	358,665	325,120	379,014	17
410100	OVERTIME	1,736	637	2,400	500	3,000	>100*
410500	PENSION CONTRIBUTION	29,646	34,592	43,908	36,753	34,572	(6)
410700	FICA/MEDICARE	22,748	24,124	28,038	23,470	29,224	25
411100	LIFE INSURANCE	493	505	672	473	626	32
411200	MEDICAL INSURANCE	123,550	122,850	109,200	108,333	136,500	26

80 WATER FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
805	**UTILITY CUSTOMER SERVICE**						
80808051	**UTILITY CUSTOMER SERV-PERSONL**						
411500	SERVICE RECOGNITION	485	715	5,445	5,445	5,450	0
	80808051 Total:	**493,971**	**518,661**	**548,328**	**500,094**	**588,386**	**18**
80808052	**UTILITY CUSTOMER SERV - OP EXP**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	528	264	264	264	264	
420200	PRINTING AND BINDING	0	0	300	3,300	3,000	(9)
421700	SERV TO MAINT COMM EQUIP	0	1,632	1,632	1,632	1,680	3
423000	GENERAL FUND IT SERVICES	100,368	102,108	105,168	105,168	97,260	(8)
423300	TELEPHONE	1,162	1,014	1,080	1,094	1,140	4
423900	BANKING SERVICES	150,525	153,212	84,000	105,168	72,000	(32)
424000	TRAINING SCHOOL EXPENSES	0	0	2,500	0	2,500	100*
424100	CONFERENCES & TRAVEL	0	0	2,000	0	2,000	100*
424350	GENERAL FUND FIXED ALLOCATION	0	9,468	8,196	8,196	7,440	(9)
424500	POSTAGE	228,962	225,946	234,000	225,987	242,400	7
424700	COMPUTER SOFTWARE	0	0	3,000	0	3,000	100*
427100	TEMPORARY AGENCY FEES	0	8,371	24,180	13,477	0	(100*)
428000	PROFESSIONAL SERVICES	3,510	5,987	3,900	4,157	6,000	44
428800	RENTAL-COPY MACHINE	3,471	3,137	3,600	3,256	3,600	11
434500	OFFICE SUPPLIES	18,418	18,168	18,000	17,396	19,800	14
435700	EMPLOYEE RECOG SUPPLIES	0	0	600	300	600	100
436500	COMPUTER FORMS/ SUPPLIES	7,212	6,804	7,000	7,173	7,200	0
441504	GENERAL FUND PURCHASING	9,180	0	0	0	0	
441506	GENERAL FUND HUMAN RES	10,128	0	0	0	0	
442300	RISK MANAGEMENT INSURANCE	33,864	22,812	19,392	19,392	22,296	15
449900	SMALL CAPITAL ITEMS	1,933	0	6,000	0	6,000	100*
	80808052 Total:	**569,261**	**558,923**	**524,812**	**515,960**	**498,180**	**(3)**
	UTILITY CUSTOMER SERVICE TOTAL:	**1,063,232**	**1,077,584**	**1,073,140**	**1,016,054**	**1,086,566**	**7**
808	**WATER DEBT SERV-GO DEBT**						
80808082	**WATER DEBT - GO DEBT**						
440900	PRINCIPAL PAYMENTS	6,460,950	18,010,720	6,820,000	6,820,000	7,140,000	5
441000	INTEREST PAYMENT	4,998,289	4,738,641	4,001,254	4,001,254	3,727,838	(7)
441100	FISCAL FEES	4,670	2,565	0	0	0	
447200	BOND OR NOTE ISSUANCE COSTS	0	85,060	0	0	0	
	80808082 Total:	**11,463,909**	**22,836,986**	**10,821,254**	**10,821,254**	**10,867,838**	**0**
	WATER DEBT SERV-GO DEBT TOTAL:	**11,463,909**	**22,836,986**	**10,821,254**	**10,821,254**	**10,867,838**	**0**

80 WATER FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
809 WATER DEBT-NITRATE FACILITY							
80808092 WATER DS-NITRATE FACILITY							
440900	PRINCIPAL PAYMENTS	444,205	469,132	470,581	470,581	120,461	(74)
441000	INTEREST PAYMENT	40,153	15,226	13,777	13,777	1,749	(87)
	80808092 Total:	**484,358**	**484,358**	**484,358**	**484,358**	**122,210**	**(75)**
WATER DEBT-NITRATE FACILITY	**TOTAL:**	**484,358**	**484,358**	**484,358**	**484,358**	**122,210**	**(75)**
80B WATER DS-SWTP MAIN&FRANKLN TNK							
808080B2 WATER DEBT - IEPA LOAN							
440900	PRINCIPAL PAYMENTS	361,681	361,681	361,681	361,681	361,681	
	808080B2 Total:	**361,681**	**361,681**	**361,681**	**361,681**	**361,681**	**0**
WATER DS-SWTP MAIN&FRANKLN TNK	**TOTAL:**	**361,681**	**361,681**	**361,681**	**361,681**	**361,681**	**0**
80C WATER DS-ENERGY PROJECT							
808080C2 WATER DEBT - ENERGY PROJECT							
440900	PRINCIPAL PAYMENTS	845,267	12,890,666	1,284,665	1,284,665	1,348,290	5
441000	INTEREST PAYMENT	453,814	306,073	231,826	231,826	206,428	(11)
447200	BOND OR NOTE ISSUANCE COSTS	0	386,913	0	0	0	
	808080C2 Total:	**1,299,081**	**13,583,652**	**1,516,491**	**1,516,491**	**1,554,718**	**3**
WATER DS-ENERGY PROJECT	**TOTAL:**	**1,299,081**	**13,583,652**	**1,516,491**	**1,516,491**	**1,554,718**	**3**
	Fund Revenue TOTAL:	**30,327,749**	**54,879,480**	**31,292,592**	**31,603,228**	**32,651,538**	
	Fund Expense TOTAL:	**30,888,914**	**54,630,332**	**31,181,812**	**30,743,410**	**32,629,232**	
	SURPLUS (DEFICIT):	**(561,165)**	**249,148**	**110,780**	**859,818**	**22,306**	

81 WATER CAPITAL

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
810		**WATER CAPITAL**						
8180810		**WATER CAPITAL REVENUE**						
306700		TRANSFER FROM OTHER FUNDS	300,000	0	0	0	300,000	100*
306703		TRANSFER FR WATER	2,750,000	2,750,000	2,100,000	2,100,000	2,750,000	31
307101		INTEREST INCOME	151,558	28,327	0	0	0	
307141		INVESTMENT INCOME	47,067	64,974	0	0	0	
308802		SALE OF CITY PROPERTY	1,130	(79)	0	0	0	
308812		ADM COST SHARE	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
309900		BOND OR NOTE PROCEEDS	0	0	7,900,000	7,900,000	0	<(100*)
		8180810 Total:	**4,249,755**	**3,843,222**	**11,000,000**	**11,000,000**	**4,050,000**	**(63)**
		WATER CAPITAL TOTAL:	**4,249,755**	**3,843,222**	**11,000,000**	**11,000,000**	**4,050,000**	**(63)**
811		**WATER LAKE CAPITAL**						
81808112		**WATER NON LAKE CAPITAL-OP EXP**						
423700		ARCH & ENGINEERING SERVICES	0	0	50,000	400,000	400,000	
		Sustainability Plan Program Management					400,000	
423700	18-34	LONG TERM SUSTAINABILITY STUDY	0	268,141	163,331	200,000	30,000	(85)
		81808112 Total:	**0**	**268,141**	**213,331**	**600,000**	**430,000**	**(28)**
81808118		**WATER NON LAKE CAPITAL-PROJCTS**						
428000		PROFESSIONAL SERVICES	3,400	0	0	0	0	
428000	17-13	WATERMAIN VALVE ASSESSMENT	33,498	56,501	195,000	0	558,000	100*
428000	20-13	VARIOUS ENGINEERING SERVICES	0	2,678	0	0	0	
		428000 Total:	*36,898*	*59,179*	*195,000*	*0*	*558,000*	
451000		AUTOMOTIVE EQUIPMENT	155,259	23,665	359,000	0	556,393	100*
		Water SWTP Truck (electrician)					26,970	
		Water Service Dump Truck					126,478	
		Water Service Chevy Cargo Van					24,610	
		Water Service Vehicle					24,335	
		Water Distribution Ford F150					37,000	
		Water Distribution Arrow Master Veh. Equip.					100,000	
		Water Distribution F150 Utility Bed					125,000	
		Water Distribution F150 Extended Cab					32,000	
		SWTP Ford F150 Truck					30,000	
		Water Admin Ford Escape SUV					30,000	
452000		OTHER EQUIPMENT	0	0	450,000	0	377,902	100*
		Water Service Vac Excavator					377,902	
486300		WATER DIST SYSTM LEAK DET SURV	29,058	0	35,000	34,848	34,848	
488800		WATER MAIN REPLACEMENTS	4,471	75,899	5,377,000	1,918,333	1,884,000	(2)
		Water Distribution System Maintenance Program					800,000	
		Annual Water Main Replacement					0	
		Brush College Road Water Main Relocation					960,000	
		Distribution System Sample Stations					124,000	
488800	18-05	TAYLOR/WARD MAIN/STEVENS BRIDG	0	17,944	0	0	0	
488800	18-10	FAIRLAWN NEIGHBORHOOD	1,543,765	0	0	0	0	

81 WATER CAPITAL

811 WATER LAKE CAPITAL

81808118 WATER NON LAKE CAPITAL-PROJCTS

Account	Project	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
488800	19-10	FAIRLAWN NGHBRHOOD REPLACEMENT	1,930,348	478,576	0	0	0	
488800	19-23	VALVE/HYDRANT REPLACEMENT PROJ	431,041	30,759	0	0	0	
488800	19-25	2019 LMFT PROJECT	284,777	0	0	0	0	
488800	20-04	JOHNS HILL REPLACEMENT PROJECT	0	502,749	0	0	0	
488800	20-08	ANNUAL STREET RESTORATION PROJ	0	50,216	0	0	0	
488800	20-10	ANNUAL WATER MAIN REPLACEMENTS	0	1,590,294	0	0	0	
488800	20-23	ANNUAL VALVE/HYDRANT REPLACE	0	298,541	0	0	0	
488800	20-25	LMFT STREET IMPROVEMENT PROJ	0	67,713	0	0	0	
488800	W1710	ANN WATER MAIN/VALVE REPLACE	29,447	0	0	0	4,417,270	100*
		488800 Total:	*4,223,850*	*3,112,691*	*5,377,000*	*1,918,333*	*6,301,270*	
497000		WATER SYSTEM IMPROVEMENTS	0	0	537,500	0	537,500	100*
497000	18-04	HYDRAULIC MODEL UPDDATE & EPS	35,388	54,561	0	0	0	
		497000 Total:	*35,388*	*54,561*	*537,500*	*0*	*537,500*	
499200		SWTP IMPROVEMENTS	101,459	3,933	300,000	300,000	215,000	(28)
		Nitrate Building Heating Improvements					100,000	
		South Booster Pump Station Improvement					0	
		SWTP Architectural & HVAC Improvements					0	
		SWTP SCADA Hardware & Software Improvements					15,000	
		SWTP SCADA Improvements					0	
		Raw Water Pump Station Roof					100,000	
		Raw Water Pump Station Architectural Improvements					0	
499200	19-01	MLK FLOW METER TEST VAULT PROJ	51,900	0	0	0	0	
499200	W1603	EAST CLARIFIERS CONVERSION	0	9,879	7,900,000	60,000	6,000,000	>100*
		499200 Total:	*153,359*	*13,812*	*8,200,000*	*360,000*	*6,215,000*	
		81808118 Total:	**4,633,811**	**3,263,908**	**15,153,500**	**2,313,181**	**14,580,913**	**>100***
		WATER LAKE CAPITAL TOTAL:	**4,633,811**	**3,532,049**	**15,366,831**	**2,913,181**	**15,010,913**	**>100***

812 WATER LAKE CAPITAL

81808122 WATER LAKE CAPITAL-OP EXPENSES

Account	Project	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
423700		ARCH & ENGINEERING SERVICES	0	4,550	80,000	6,500	45,000	>100*
423700	16-07	ANN DAM INSPECTIONS 2016-2018	3,907	0	0	0	0	
423700	19-38	WATERSHED MANAGEMENT	0	187,726	330,500	315,000	820,183	>100*
423700	19-40	LAKE DAM GATES EVALUATION PROJ	52,654	224,551	100,000	54,501	0	(100*)
423700	20-40	ANNUAL DAM INSPECT/EAP MAP UPD	0	7,480	0	0	0	
		81808122 Total:	**56,561**	**424,307**	**510,500**	**376,001**	**865,183**	**>100***

81808128 WATER LAKE CAPITAL - PROJECTS

Account	Project	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
450100		LAND ACQUISITION	0	0	100,000	0	100,000	100*
452000		OTHER EQUIPMENT	9,200	0	0	0	0	
485660		LAKEFRONT DEVELOPMENT	15,843	0	0	0	0	

81	WATER CAPITAL	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
812	**WATER LAKE CAPITAL**						
81808128	**WATER LAKE CAPITAL - PROJECTS**						
485660	18-36 LAKEHOUSE PARK/PIER IMPR	383,220	0	0	0	0	
488900	ADDL WATER SUPPLY	320	0	385,000	647,244	695,000	7
	Existing Vulcan Water Pit					50,000	
	Lake Toko and Lake Rhodes					75,000	
	Dewitt Wellfield					370,000	
	Oakley Sediment Basin					200,000	
488900	18-35 ADDITIONAL WATER SUPPLY PLAN	219,225	0	0	0	0	
488900	20-37 RAW INTAKES & PUMP STAT STUDY	0	100,596	0	0	0	
	488900 Total:	*219,545*	*100,596*	*385,000*	*647,244*	*695,000*	
	81808128 Total:	**627,808**	**100,596**	**485,000**	**647,244**	**795,000**	**23**
	WATER LAKE CAPITAL TOTAL:	**684,369**	**524,903**	**995,500**	**1,023,245**	**1,660,183**	**62**
	Fund Revenue TOTAL:	**4,249,755**	**3,843,222**	**11,000,000**	**11,000,000**	**4,050,000**	
	Fund Expense TOTAL:	**5,318,180**	**4,056,952**	**16,362,331**	**3,936,426**	**16,671,096**	
	SURPLUS (DEFICIT):	**(1,068,425)**	**(213,730)**	**(5,362,331)**	**7,063,574**	**(12,621,096)**	

88 RECYCLING PROGRAM

880 RECYCLING

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
8845880	**RECYCLING FUND REVENUES**						
303700	RECYCLING FEES	694,986	686,770	688,900	701,827	701,827	
307101	INTEREST INCOME	1,020	239	0	0	0	
307141	INVESTMENT INCOME	306	532	0	0	0	
308806	SALE OF RECYCLING BINS	106	0	0	0	0	
	8845880 Total:	**696,418**	**687,541**	**688,900**	**701,827**	**701,827**	**0**
88458802	**RECYCLING- OPERATING EXP**						
424350	GENERAL FUND FIXED ALLOCATION	0	21,288	22,056	22,056	20,280	(8)
425000	GENERAL FUND ADMIN FEE	16,332	0	0	0	0	
429910	RECYCLING FEES	593,985	597,153	593,000	0	0	
430000	RECYCLING BINS	18,509	23,798	20,000	0	0	
430100	DELIVERY OF RECYCLING BINS	3,308	4,793	4,000	0	0	
441504	GENERAL FUND PURCHASING	14,496	0	0	0	0	
443900	REIMBURSE UCS BILLING	16,164	17,520	18,204	18,204	19,896	9
	88458802 Total:	**662,794**	**664,552**	**657,260**	**40,260**	**40,176**	**0**
RECYCLING	**TOTAL:**	**1,359,212**	**1,352,093**	**1,346,160**	**742,087**	**742,003**	**0**
	Fund Revenue TOTAL:	**696,418**	**687,541**	**688,900**	**701,827**	**701,827**	
	Fund Expense TOTAL:	**662,794**	**664,552**	**657,260**	**40,260**	**40,176**	
	SURPLUS (DEFICIT):	**33,624**	**22,989**	**31,640**	**661,567**	**661,651**	

89 WATER BOND FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
890	**WATER BONDS**						
8943890	**WATER BOND REVENUES**						
307101	INTEREST INCOME	27,898	693	0	0	0	
307141	INVESTMENT INCOME	22,668	0	0	0	0	
307341	GAIN/LOSS ON INVESTMENTS	23,662	0	0	0	0	
	8943890 Total:	**74,228**	**693**	**0**	**0**	**0**	**<(100*)**
89438902	**2013 WATER BOND**						
485900	W1314 BAS 1-4 & OAKLEY SEDMNT REHAB	11,418,861	154,270	217,329	0	217,329	100*
	89438902 Total:	**11,418,861**	**154,270**	**217,329**	**0**	**217,329**	**<(100*)**
	WATER BONDS TOTAL:	**11,493,089**	**154,963**	**217,329**	**0**	**217,329**	**<(100*)**
	Fund Revenue TOTAL:	**74,228**	**693**	**0**	**0**	**0**	
	Fund Expense TOTAL:	**11,418,861**	**154,270**	**217,329**	**0**	**217,329**	
	SURPLUS (DEFICIT):	**(11,344,633)**	**(153,577)**	**(217,329)**	**0**	**(217,329)**	

Fund Summary

(Whole $)

Fund Name and Number

34 Building Fund

Accounts for operations of the City Library and other City buildings.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	595,319	1,883,251	676,557	884,583	884,841	589,375
Fund Expense Total:	617,449	1,106,010	1,347,041	515,820	581,820	674,198
Surplus / (Deficit)	**(22,130)**	**777,241**	**$ (670,484)**	**$ 368,763**	**$ 303,021**	**$ (84,823)**
Beginning Cash Balance	**$ 136,295**	**$ 114,165**	**$ 891,406**	**$ 220,922**	**$ 220,922**	**$ 523,943**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 114,165**	**$ 891,406**	**$ 220,922**	**$ 589,685**	**$ 523,943**	**$ 439,120**

60 Fleet Maintenance

Accounts for services provided by the City's garage for repair and maintenance of motorized vehicles and equipment and for funds transferred from operating departments for the expenses of operating City equipment.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	2,543,679	2,491,520	3,278,493	2,976,346	2,976,346	3,028,373
Fund Expense Total:	2,591,513	2,540,011	3,242,563	2,960,652	2,610,424	3,120,601
Surplus / (Deficit)	**(47,834)**	**(48,491)**	**$ 35,930**	**$ 15,694**	**$ 365,922**	**$ (92,228)**
Beginning Cash Balance	**$ 222,665**	**$ 161,869**	**$ 113,378**	**$ 149,308**	**$ 149,308**	**$ 515,230**
Balance Sheet Adjustments	$ (12,962)					
Ending Cash Balance	**$ 161,869**	**$ 113,378**	**$ 149,308**	**$ 165,002**	**$ 515,230**	**$ 423,002**

64 Risk Management

Accounts for the financial resources collected from other City funds to defray the cost of business insurance, including workers compensation, property & casualty and general liability coverage for city operations.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	3,245,117	3,324,146	3,313,251	3,050,436	3,101,136	4,204,788
Fund Expense Total:	2,617,742	2,924,885	2,928,092	2,956,808	3,531,375	3,424,383
Surplus / (Deficit)	**627,375**	**399,261**	**$ 385,159**	**$ 93,628**	**$ (430,239)**	**$ 780,405**
Beginning Cash Balance	**$ 962,234**	**$ 1,586,610**	**$ 2,003,152**	**$ 2,388,311**	**$ 2,388,311**	**$ 1,958,072**
Balance Sheet Adjustments	$ (3,000)	$ 17,281				
Ending Cash Balance	**$ 1,586,610**	**$ 2,003,152**	**$ 2,388,311**	**$ 2,481,939**	**$ 1,958,072**	**$ 2,738,477**

65 Benefit Insurance

Accounts for financial resources collected from other City funds and from employees through payroll deduction to defray the cost of employee benefit programs including healthcare, voluntary benefits, life insurance, and unemployment compensation.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	8,698,369	10,427,200	10,309,515	9,986,220	10,528,559	12,695,832
Fund Expense Total:	10,406,752	10,074,343	9,905,454	11,820,728	13,034,307	13,491,140
Surplus / (Deficit)	**(1,708,383)**	**352,857**	**$ 404,061**	**$ (1,834,508)**	**$ (2,505,748)**	**$ (795,308)**
Beginning Cash Balance	**$ 3,877,463**	**$ 2,169,081**	**$ 2,521,938**	**$ 2,925,999**	**$ 2,925,999**	**$ 420,251**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 2,169,081**	**$ 2,521,938**	**$ 2,925,999**	**$ 1,091,491**	**$ 420,251**	**$ (375,057)**

34 BUILDING FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
340		**BUILDING FUND**						
3443340		**BUILDING FUND REVENUES**						
302107		STATE GRANTS OR OTHER	0	0	300,000	300,000	0	<(100*)
307101		INTEREST INCOME	1,441	1,473	0	0	0	
307141		INVESTMENT INCOME	885	1,910	0	258	0	<(100*)
308822		RENTAL INCOME - LIBRARY	575,004	575,004	584,583	584,583	589,375	1
308827		REBATE	0	98,170	0	0	0	
308846		RECORDS STORAGE	19,542	0	0	0	0	
309900		BOND OR NOTE PROCEEDS	1,286,380	0	0	0	0	
		3443340 Total:	**1,883,252**	**676,557**	**884,583**	**884,841**	**589,375**	**(33)**
34433402		**BUILDING FUND - OPERATING EXP**						
421000		SERVICE TO MAINT BUILDINGS	36,879	55,332	36,000	133,248	48,000	(64)
423100		ELECTRICITY	86,170	84,017	60,000	72,721	94,860	30
423200		NATURAL GAS	16,631	10,322	18,000	17,476	21,640	24
423400		WATER	6,015	6,178	6,000	6,669	6,890	3
428060		JANITORIAL SERVICES	236,100	245,200	250,000	250,000	255,500	2
431200		JANITORIAL SUPPLIES	12,056	7,523	12,000	9,237	9,600	4
432000		MATERIAL - BUILDINGS	4,791	5,063	7,200	5,960	7,200	21
441000		INTEREST PAYMENT	0	30,166	29,716	29,716	29,716	
442300		RISK MANAGEMENT INSURANCE	9,588	9,348	11,904	11,904	15,792	33
447200		BOND OR NOTE ISSUANCE COSTS	9,250	0	0	0	0	
		34433402 Total:	**417,480**	**453,149**	**430,820**	**536,931**	**489,198**	**(9)**
34433405		**BUILDING FUND-CAPITAL EXPENSES**						
408899		MISCELLANEOUS EXPENSE	0	0	10,000	0	10,000	100*
449950		LARGE CAPITAL ITEMS	0	0	75,000	0	25,000	100*
489000		BUILDINGS, GROUNDS, GENERAL	630	613,457	0	0	150,000	100*
489000	18-14	LIBRARY PARKING LOT RECONST	33,959	500	0	0	0	
489000	19-05	PUBLIC LIBRARY LOT IMPROVEMENT	650,717	279,935	0	44,520	0	(100*)
489000	M1801	DEMOLITION OF LIBRARY ANNEX	3,224	0	0	0	0	
		34433405 Total:	**688,530**	**893,892**	**85,000**	**44,520**	**185,000**	**>100***
		BUILDING FUND TOTAL:	**2,989,262**	**2,023,598**	**1,400,403**	**1,466,292**	**1,263,573**	**<(100*)**
		Fund Revenue TOTAL:	**1,883,252**	**676,557**	**884,583**	**884,841**	**589,375**	
		Fund Expense TOTAL:	**1,106,010**	**1,347,041**	**515,820**	**581,451**	**674,198**	
		SURPLUS (DEFICIT):	**777,242**	**(670,484)**	**368,763**	**303,390**	**(84,823)**	

PUBLIC WORKS DEPARTMENT - FLEET OPERATIONS

Program Description

The Public Works Department maintains all the City's non-transit vehicles which includes 340 pieces of equipment. Items maintained by Fleet Maintenance include trailers and small engine units such as lawn mowers. The section maintains 187 vehicles which range from police pursuit vehicles, to end loaders, to fire trucks, to dump trucks. Fleet Maintenance is supported by all other vehicle using departments of the City which include General Funds, Water Funds, Sewer Funds, and Storm Water Funds.

In 2020 and 2021, the City contracted with Public Fleet Advisors to prepare a Fleet Assessment of the City's municipal fleet operations. The final report was completed in February 2021. Key recommendations included the following items:

1. Enhance the safety program for fleet vehicles and equipment.
2. Provide technical training for the mechanics.
3. Upgrade the fuel management and dispensing equipment.
4. Fill vacant mechanic position.
5. Upgrade security in the fleet.
6. Provide uniforms to mechanics.
7. Develop standard operating procedures for distributing parts when the parts person is off duty.
8. Implement a bar code system for parts.
9. Create a business plan for fleet services.
10. Implement a second shift to allow some routine maintenance operations to be completed after hours when vehicles are not in use.

Over the past year, the Fleet Section completed the following tasks from the report:

1. Upgraded the fuel management and dispensing system.
2. Filled the vacant mechanic position.
3. Improved the safety program within the fleet by increasing routine inspections.
4. Completed training on using the City's fleet management software to help the mechanics track their time better.

In the coming fiscal year, the Fleet Section intends to complete the following tasks:

1. Improve parts availability. The second half of 2021 has seen a significant reduction in the availability of parts due to shipping delays and part availability.
2. Provide more technical training for the mechanics and fleet personnel.

3. Explore the possible benefits and difficulties in merging the Fleet maintenance operations with Transit maintenance operations.
4. Prepare standard operating procedures distributing parts when the parts person is off duty.
5. Explore the option of implementing a second shift in fleet operations to allow routine maintenance to be performed after hours and reduce down time.

Staffing

The Public Works Department has 124 authorized positions, 8 of which are in the Fleet Maintenance Section. The positions include the Fleet Supervisor, 3 lead mechanics, 3 mechanics and 1 parts person.

Budget Highlights

The proposed programs, staffing, equipment, and resource levels of Fleet Maintenance in FY 2022 will continue implementation of the report prepared by the Public Fleet Advisors on improving fleet operations. The recommendations planned to be implemented in the coming year will primarily be training oriented.

Training was increased to provide ASE (Automotive Service Excellence) training to fleet mechanics. This training is regulated by the National Institute for Automotive Services Excellence. This was a recommendation of the Fleet Advisors Report.

It is proposed to replace a new lift in the heavy truck bay. This lift serves fire apparatus and larger trucks in the fleet, including dump trucks and sewer vacuum trucks.

Planned replacement of the Fleet Service Truck that is used to provide remote repairs / service to fleet vehicles.

The parts budget line item increased to cover the added cost of parts due to parts shortages that have become increasingly severe toward the latter end of this year.

Fuel costs are projected to increase.

The COVID pandemic significantly impacted the City's ability to receive vehicles that were ordered earlier in the year. Computer chip shortages affected nearly all facets of the vehicle replacement program including emergency lights for police vehicles. A significant number of vehicles were delayed to a 2022 delivery due to chip shortages or other COVID related issues.

Performance Outcomes

1. Monitor fleet availability by tracking time from start to finish for repairs and maintenance.

2022 Update: Over the past year ending on September 30th, the fleet availability has been 96.3%. The Department goal is 95% which is the standard set by the American Public Works Association (APWA).

2. Monitor the average rolling stock useful life to determine whether fleet operations are having a direct impact on vehicle longevity.

   2021 Update: This Performance Measure is still under construction.

60 FLEET MAINTENANCE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
600	**FLEET MAINTENANCE**						
6048600	**FLEET MAINT FUND REVENUES**						
306700	MAINTENANCE FROM OTHER FUNDS	1,980,420	2,294,568	2,282,592	2,282,592	2,453,112	7
306780	FUEL REIMBURSEMENT	486,102	396,263	667,998	472,000	551,748	17
307101	INTEREST INCOME	0	328	0	0	0	
308802	SALE OF CITY PROPERTY	212	598	0	0	0	
308860	GASOLINE/DIESEL FUEL REIMB	21,908	16,757	25,756	15,000	23,513	57
308890	REIMBURSEMENT OF EXPENSE	2,589	707	0	0	0	
308899	MISCELLANEOUS INCOME	289	0	0	0	0	
309900	BOND OR NOTE PROCEEDS	0	569,271	0	0	0	
	6048600 Total:	**2,491,520**	**3,278,492**	**2,976,346**	**2,769,592**	**3,028,373**	**9**
	FLEET MAINTENANCE TOTAL:	**2,491,520**	**3,278,492**	**2,976,346**	**2,769,592**	**3,028,373**	**9**
601	**FLEET OPERATIONS**						
60486011	**FLEET-PERSONNEL SERV**						
409000	SALARIES	406,255	424,370	498,815	464,374	507,510	9
410100	OVERTIME	4,311	1,963	8,670	4,400	8,670	97
410200	TEMPORARY SALARIES	0	9,237	0	0	0	
410500	PENSION CONTRIBUTION	39,754	45,161	61,707	54,566	46,714	(14)
410700	FICA/MEDICARE	30,465	32,234	39,404	35,759	39,488	10
411100	LIFE INSURANCE	612	608	780	636	764	20
411200	MEDICAL INSURANCE	144,400	139,725	124,800	128,266	156,000	22
411500	SERVICE RECOGNITION	1,620	2,954	7,600	7,600	5,400	(29)
	60486011 Total:	**627,417**	**656,252**	**741,776**	**695,601**	**764,546**	**10**
60486012	**FLEET- OPERATING EXP**						
411300	TO EMPL BENEFITS-UNEMPLOYMENT	600	312	300	300	300	
420500	SERV - AUTO BODY REPAIRS	67,172	24,284	35,000	28,500	45,000	58
421200	SERV - AUTO EQUIPMENT	83,199	100,600	100,000	141,000	125,000	(11)
421400	SERVICE- OTHER EQUIP	6,807	0	7,000	0	7,000	100*
421700	SERV TO MAINT COMM EQUIP	1,226	808	1,500	1,100	1,500	36
422400	SERV - SHOP EQUIP	2,584	805	2,500	9,600	3,500	(64)
422500	SERV - MOTOR POOL EQUIP	9,952	2,811	8,000	10,200	8,000	(22)
422700	INSPECTION FEES	9,368	7,352	11,250	3,500	11,250	>100*
422800	HAZARDOUS WASTE MGT	911	1,014	1,500	1,200	1,500	25
423000	GENERAL FUND IT SERVICES	62,004	63,108	65,052	65,052	60,588	(7)
423100	ELECTRICITY	10,851	11,999	12,500	12,500	15,000	20
423200	NATURAL GAS	4,896	4,664	5,000	7,800	7,800	
423300	TELEPHONE	587	594	700	700	700	
423400	WATER	2,403	2,500	2,500	2,500	3,000	20
424000	TRAINING SCHOOL EXPENSES	2,659	150	0	0	0	

60 FLEET MAINTENANCE

601 FLEET OPERATIONS

60486012 FLEET- OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
424100	TRAINING, CONFERENCE & TRAVEL	26	3,023	7,350	200	10,000	>100*
424350	GENERAL FUND FIXED ALLOCATION	0	90,012	82,896	82,896	85,236	3
424500	POSTAGE	1	3	0	0	0	
424700	COMPUTER SOFTWARE	12,900	13,377	13,588	13,588	13,588	
425000	GENERAL FUND ADMIN FEE	57,684	0	0	0	0	
425600	FREIGHT & CARTAGE	280	113	250	100	250	>100*
427100	TEMP AGENCY SERVICES	57,686	72,671	5,000	52,000	5,000	(90)
427600	WASHING CARS	4,942	2,960	6,000	4,500	6,000	33
428000	PROFESSIONAL SERVICES	0	0	0	19,800	0	(100*)
428400	MEMBERSHIP FEES	170	175	470	795	850	7
428800	RENTAL-COPY MACHINE	1,628	1,455	1,700	1,700	1,700	
430200	PUBLICATIONS	563	565	590	0	590	100*
430800	PERSONAL SAFETY GEAR	1,325	500	1,000	500	1,000	100
431200	JANITORIAL SUPPLIES	1,467	1,231	1,350	1,100	1,350	23
433100	MEDICAL SUPPLIES	62	133	250	150	250	67
433900	MATERIAL - AUTO EQUIP	526	159	300	0	300	100*
434000	MINOR EQUIP & TOOLS	2,754	3,784	5,000	1,500	5,000	>100*
434100	EMPLOYEE MINOR EQUIP	283	971	750	250	750	>100*
434500	OFFICE SUPPLIES	221	263	300	500	450	(10)
440900	PRINCIPAL PAYMENTS	38,397	585,661	58,255	58,255	61,140	5
441000	INTEREST PAYMENT	20,615	13,902	10,513	10,513	9,361	(11)
441504	GENERAL FUND PURCHASING	26,532	0	0	0	0	
441505	GENERAL FUND - PUBLIC WORKS	179,436	167,244	181,476	181,476	176,844	(3)
441506	GENERAL FUND HUMAN RES	11,580	0	0	0	0	
442300	RISK MANAGEMENT INSURANCE	272,700	264,324	224,736	224,736	236,160	5
444000	MOTOR VEH LICENSE FEES	79	316	100	10	100	>100*
444200	TRANSFER TO OTHER FUNDS	0	250,000	0	0	0	
447200	BOND OR NOTE ISSUANCE COSTS	0	16,485	0	0	0	
449900	SMALL CAPITAL ITEMS	0	0	1,000	0	2,000	100*
449950	LARGE CAPITAL ITEMS	0	0	80,000	2	80,000	>100*
	Replace Bay #16 Heavy Truck In ground Lift					65,000	
	Snap On 1234 Refrigerant Machine					15,000	
451000	AUTOMOTIVE EQUIPMENT	0	0	55,000	0	49,298	100*
	Ford F-450 Service Truck					49,298	
	60486012 Total:	**957,076**	**1,710,328**	**990,676**	**938,523**	**1,037,355**	**11**
	FLEET OPERATIONS TOTAL:	**1,584,493**	**2,366,580**	**1,732,452**	**1,634,124**	**1,801,901**	**10**

602 FLEET INVENTORY

60486022 FLEET INVENTORY EXPENSE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
437900	SUPPLIES-INVENTORY	12,138	9,462	12,000	8,000	13,000	63

60 FLEET MAINTENANCE

602 FLEET INVENTORY

60486022 FLEET INVENTORY EXPENSE

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
438000	ANTIFREEZE-INVENTORY	1,645	1,582	2,000	2,000	2,500	25
438100	DIESEL FUEL-INVENTORY	209,455	149,963	290,000	199,000	290,000	46
438200	PARTS-INVENTORY	331,599	393,190	350,000	357,000	400,000	12
438300	GASOLINE-INVENTORY	305,286	208,645	456,000	301,500	456,000	51
438400	LUBRICANTS-INVENTORY	34,867	39,407	35,000	27,000	45,000	67
438500	TIRES-INVENTORY	47,077	59,760	67,000	58,000	75,000	29
438700	BROOMS-INVENTORY	11,696	12,394	14,000	21,700	35,000	61
438900	PROPANE-INVENTORY	1,756	1,579	2,200	2,100	2,200	5
	60486022 Total:	**955,519**	**875,982**	**1,228,200**	**976,300**	**1,318,700**	**35**
	FLEET INVENTORY TOTAL:	**955,519**	**875,982**	**1,228,200**	**976,300**	**1,318,700**	**35**
	Fund Revenue TOTAL:	**2,491,520**	**3,278,492**	**2,976,346**	**2,769,592**	**3,028,373**	
	Fund Expense TOTAL:	**2,540,012**	**3,242,562**	**2,960,652**	**2,610,424**	**3,120,601**	
	SURPLUS (DEFICIT):	**(48,492)**	**35,930**	**15,694**	**159,168**	**(92,228)**	

64 RISK MANAGEMENT FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
640	**RISK MANAGEMENT**						
6443640	**RISK MANAGEMENT FUND REVENUES**						
306402	CITY - BUSINESS INS	3,278,916	3,273,072	3,000,000	3,000,000	4,150,284	38
307101	INTEREST INCOME	18,679	3,976	960	0	0	
307141	INVESTMENT INCOME	5,396	9,251	9,000	4,490	4,800	7
308813	CIVIC CENTER BUSINESS INS	21,156	26,952	40,476	40,478	49,704	23
308899	MISCELLANEOUS INCOME	0	0	0	56,168	0	<(100*)
	6443640 Total:	**3,324,147**	**3,313,251**	**3,050,436**	**3,101,136**	**4,204,788**	**36**
	RISK MANAGEMENT TOTAL:	**3,324,147**	**3,313,251**	**3,050,436**	**3,101,136**	**4,204,788**	**36**
641	**RISK MANAGEMENT**						
64436412	**RISK MGMT - OPERATING EXP**						
423000	GENERAL FUND IT SERVICES	21,228	21,588	22,224	22,224	20,484	(8)
424100	CONFERENCES & TRAVEL	113	0	3,000	18	1,800	>100*
424350	GENERAL FUND FIXED ALLOCATION	0	65,088	97,512	97,512	89,580	(8)
424500	POSTAGE	601	37	0	0	0	
424600	LEGAL SERVICES	145,521	294,846	230,000	272,166	280,000	3
425000	GENERAL FUND ADMIN FEE	89,304	0	0	0	0	
426500	MEDICAL EXPENSES	14,862	15,631	18,600	14,198	16,800	18
428000	PROFESSIONAL SERVICES	14,400	600	29,000	8,600	33,000	>100*
428400	MEMBERSHIP FEES	605	605	900	700	900	29
428800	RENTAL-COPY MACHINE	1,909	1,804	1,800	1,722	1,800	5
434600	SAFETY PROGRAM	11,122	11,448	18,000	15,000	18,000	20
441504	GENERAL FUND PURCHASING	492	0	0	0	0	
441509	GEN FUND RISK & EE BENEFIT	83,040	87,468	89,172	89,172	145,368	63
442500	SURETY BONDS	3,174	3,304	3,600	3,404	3,600	6
	64436412 Total:	**386,371**	**502,419**	**513,808**	**524,716**	**611,332**	**17**
	RISK MANAGEMENT TOTAL:	**386,371**	**502,419**	**513,808**	**524,716**	**611,332**	**17**
642	**WORKER'S COMPENSATION**						
64436422	**WORKER'S COMP - OPERATING EXP**						
428000	PROFESSIONAL SERVICES	84,719	84,753	85,000	16,750	24,000	43
440100	CLAIMS	875,739	596,875	900,000	712,134	900,000	26
440125	SETTLEMENTS	450,387	548,195	500,000	627,698	500,000	(20)
442400	INSURANCE PREMIUMS	572,212	462,602	180,000	183,543	170,000	(7)
	64436422 Total:	**1,983,057**	**1,692,425**	**1,665,000**	**1,540,125**	**1,594,000**	**3**
	WORKER'S COMPENSATION TOTAL:	**1,983,057**	**1,692,425**	**1,665,000**	**1,540,125**	**1,594,000**	**3**

64 RISK MANAGEMENT FUND

643 LIABILITY PROPERTY & CASUALTY

64436432 LIABILITY PROP &CASULTY OP EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
428000	PROFESSIONAL SERVICES	69,169	67,681	48,000	90,000	90,250	0
440100	CLAIMS	50,824	20,159	90,000	365,154	90,000	(75)
442400	INSURANCE PREMIUMS	435,464	645,409	640,000	1,011,380	1,038,801	3
	64436432 Total:	**555,457**	**733,249**	**778,000**	**1,466,534**	**1,219,051**	**(17)**
	LIABILITY PROPERTY & CASUALTY TOTAL:	**555,457**	**733,249**	**778,000**	**1,466,534**	**1,219,051**	**(17)**
	Fund Revenue TOTAL:	**3,324,147**	**3,313,251**	**3,050,436**	**3,101,136**	**4,204,788**	
	Fund Expense TOTAL:	**2,924,885**	**2,928,093**	**2,956,808**	**3,531,375**	**3,424,383**	
	SURPLUS (DEFICIT):	**399,262**	**385,158**	**93,628**	**(430,239)**	**780,405**	

65 BENEFIT INSURANCE FUND

650 EMPLOYEE BENEFIT INSURANCE

6543650 BENEFIT FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
306401	CITY - MEDICAL	7,886,150	7,724,025	7,191,600	7,785,895	9,262,500	19
306403	CITY - UNEMPLOYMENT INSURANCE	36,060	18,000	17,988	17,988	18,012	0
306404	CITY - LIFE INSURANCE	45,744	46,711	48,000	46,357	48,000	4
306601	PAYROLL - HEALTH	717,212	699,116	697,032	724,385	923,400	27
306606	RETIREE HEALTH	919,669	1,008,975	1,200,000	1,114,503	1,560,000	40
306607	VSP CITY - MEDICAL	6,400	0	0	0	0	
306608	OPTIONAL LIFE INS	85,695	84,221	84,000	84,903	85,200	0
306609	RETIREE DENTAL	25,084	30,034	30,000	37,081	39,120	5
306610	DENTAL	250,248	267,455	270,000	310,033	325,200	5
306612	VISION INSURANCE	39,700	41,844	44,400	45,391	45,600	0
306613	RETIREE VISION	3,103	3,437	4,800	4,614	4,800	4
306614	AFLAC	46,400	45,223	45,000	46,442	48,000	3
306617	PAYROLL FSA-MEDICAL/DEP CARE	198,250	198,656	204,000	190,762	192,000	1
307101	INTEREST INCOME	21,903	4,780	4,200	0	0	
307141	INVESTMENT INCOME	6,812	11,003	14,400	3,475	3,600	4
308821	CIVIC CENTER-MEDICAL INSURANCE	137,420	126,035	130,800	116,730	140,400	20
308899	MISCELLANEOUS INCOME	1,349	0	0	0	0	
	6543650 Total:	**10,427,199**	**10,309,515**	**9,986,220**	**10,528,559**	**12,695,832**	**21**
	EMPLOYEE BENEFIT INSURANCE TOTAL:	**10,427,199**	**10,309,515**	**9,986,220**	**10,528,559**	**12,695,832**	**21**

651 MEDICAL INSURANCE

65436512 MEDICAL - OPERATING EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
400006	FSA MED/DEP CARE CLAIMS	186,866	186,034	204,000	184,729	192,000	4
400014	AFLAC INSURANCE	46,529	47,656	45,000	44,221	48,000	9
424100	TRAINING & TRAVEL	302	0	300	0	0	
424350	GENERAL FUND FIXED ALLOCATION	0	247,932	224,616	224,616	186,420	(17)
425000	GENERAL FUND ADMIN FEE	223,176	0	0	0	0	
428000	PROFESSIONAL SERVICES	439,689	462,536	455,752	446,023	465,040	4
429000	FSA ADMIN EXPENDITURES	5,061	5,373	5,700	5,382	5,700	6
429400	PPO ACCESS	79,933	79,646	84,000	105,516	108,000	2
429900	CONTRACTUAL SERVICES	12,024	17,237	18,000	14,994	16,200	8
440050	SUPPLEMENTAL INS PREMIUMS	25,512	29,422	30,000	31,191	37,200	19
440100	CLAIMS	7,902,563	7,666,239	8,417,000	10,038,945	9,775,000	(3)
440150	MEMBER REWARDS	2,750	1,875	6,000	3,740	6,000	60
441509	GEN FUND RISK & EE BENEFIT	82,572	86,148	87,768	87,768	94,368	8
441900	DENTAL INSURANCE PREMIUMS	282,735	302,693	300,000	343,873	360,000	5
441901	VISION INSURANCE PREMIUM	42,510	46,637	49,200	49,036	51,600	5
442200	LIFE INSURANCE PREM	133,946	130,306	139,200	138,275	145,200	5
442400	INSURANCE PREMIUMS	502,656	592,359	726,204	711,965	888,000	25

65 BENEFIT INSURANCE FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
651	**MEDICAL INSURANCE**							
65436512	**MEDICAL - OPERATING EXP**							
446700	WELLNESS PROGRAM		105,519	3,362	132,000	37,500	134,400	>100*
		65436512 Total:	**10,074,343**	**9,905,455**	**10,924,740**	**12,467,774**	**12,513,128**	**0**
	MEDICAL INSURANCE	**TOTAL:**	**10,074,343**	**9,905,455**	**10,924,740**	**12,467,774**	**12,513,128**	**0**
653	**UNEMPLOYMENT INSURANCE**							
65436532	**UNEMPLOYMENT OP EXP**							
440100	CLAIMS		0	0	17,988	111	18,012	>100*
		65436532 Total:	**0**	**0**	**17,988**	**111**	**18,012**	**>100***
	UNEMPLOYMENT INSURANCE	**TOTAL:**	**0**	**0**	**17,988**	**111**	**18,012**	**>100***
655	**ONSITE HEALTH CLINIC**							
65436552	**ONSITE HEALTH CLINIC EXPENSES**							
429900	CLINIC OPERATIONS		0	0	828,000	156,639	744,000	>100*
431200	JANITORIAL SUPPLIES		0	0	0	9,783	36,000	>100*
450200	BUILDINGS		0	0	50,000	400,000	180,000	(55)
		65436552 Total:	**0**	**0**	**878,000**	**566,422**	**960,000**	**69**
	ONSITE HEALTH CLINIC	**TOTAL:**	**0**	**0**	**878,000**	**566,422**	**960,000**	**69**
		Fund Revenue TOTAL:	**10,427,199**	**10,309,515**	**9,986,220**	**10,528,559**	**12,695,832**	
		Fund Expense TOTAL:	**10,074,343**	**9,905,455**	**11,820,728**	**13,034,307**	**13,491,140**	
		SURPLUS (DEFICIT):	**352,856**	**404,060**	**(1,834,508)**	**(2,505,748)**	**(795,308)**	

Capital Project Funds

Fund Summary

Fund Name and Number (Whole $)		2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Projection		2022 Budget

42 Local Motor Fuel Tax

Accounts for revenues from the local motor fuel tax, and expenditures for street improvements within the City footprint.

		2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Projection		2022 Budget
Fund Revenue Total:		4,554,016		2,169,104		1,699,058		1,956,000		2,188,338		1,900,000
Fund Expense Total:		4,037,563		2,662,180		2,105,288		2,163,136		2,829,745		1,767,131
Surplus / (Deficit)		**516,453**		**(493,076)**	$	**(406,230)**	$	**(207,136)**	$	**(641,407)**	$	**132,869**
Beginning Cash Balance	$	**1,977,693**	$	**2,494,146**	$	**2,001,070**	$	**1,594,840**	$	**1,594,840**	$	**953,433**
Balance Sheet Adjustments												
Ending Cash Balance	$	**2,494,146**	$	**2,001,070**	$	**1,594,840**	$	**1,387,704**	$	**953,433**	$	**1,086,302**

44 2018 Bond Project Construction

Accounts for capital improvement projects financed by the proceeds from the 2018 Series General Obligation Bonds issued by the City in 2018.

		2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Projection		2022 Budget
Fund Revenue Total:		10,600,459		154,064		128,689		-		485,679		575,236
Fund Expense Total:		2,221,378		2,189,748		765,221		5,529,215		3,515,444		3,248,110
Surplus / (Deficit)		**8,379,081**		**(2,035,684)**	$	**(636,532)**	$	**(5,529,215)**	$	**(3,029,765)**	$	**(2,672,874)**
Beginning Cash Balance	$	**-**	$	**8,379,081**	$	**6,343,397**	$	**5,706,865**	$	**5,706,865**	$	**2,677,100**
Balance Sheet Adjustments												
Ending Cash Balance	$	**8,379,081**	$	**6,343,397**	$	**5,706,865**	$	**177,650**	$	**2,677,100**	$	**4,226**

45 Capital Projects

Account for the financial resources used for capital investment in City infrastructure not funded by proprietary or trust funds.

		2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Projection		2022 Budget
Fund Revenue Total:		2,551		894,830		332,228		30,000		330,000		330,000
Fund Expense Total:		1,222,037		1,023,683		601,924		30,000		30,000		330,000
Surplus / (Deficit)		**(1,219,487)**		**(128,853)**	$	**(269,696)**	$	**-**	$	**300,000**	$	**-**
Beginning Cash Balance	$	**21,981**	$	**784,310**	$	**655,457**	$	**385,761**	$	**385,761**	$	**685,761**
Balance Sheet Adjustments	$	1,981,816										
Ending Cash Balance	$	**784,310**	$	**655,457**	$	**385,761**	$	**385,761**	$	**685,761**	$	**685,761**

46 Motor Fuel Tax

Accounts for revenues, including the City's motor fuel tax allotment from the State of Illinois, and expenditures for street improvements and traffic signal maintenance within the City footprint.

		2018 Actual		2019 Actual		2020 Actual		2021 Budget		2021 Projection		2022 Budget
Fund Revenue Total:		2,040,465		3,149,924		6,849,232		15,200,670		7,097,956		6,907,246
Fund Expense Total:		2,414,009		2,811,213		9,530,258		15,841,758		11,490,867		8,030,490
Surplus / (Deficit)		**(373,544)**		**338,711**	$	**(2,681,026)**	$	**(641,088)**	$	**(4,392,911)**	$	**(1,123,244)**
Beginning Cash Balance	$	**1,762,134**	$	**1,388,590**	$	**1,727,301**	$	**(953,725)**	$	**(953,725)**	$	**(5,346,636)**
Balance Sheet Adjustments												
Ending Cash Balance	$	**1,388,590**	$	**1,727,301**	$	**(953,725)**	$	**(1,594,813)**	$	**(5,346,636)**	$	**(6,469,880)**

Fund Summary

(Whole $)

Fund Name and Number

47 Major Moves

Accounts for the financial resources received from State of Illinois Grants for the purpose of investment in infrastructure projects providing economic development benefit to the City of Decatur. Fund activities moved to Capital Fund 45 prior to 2019 fiscal year end.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	242,532	143,561	-	-		-
Fund Expense Total:	366,760	123,005	-	-		-
Surplus / (Deficit)	**(124,227)**	**20,556**	**$ -**	**$ -**	**$ -**	**$ -**
Beginning Cash Balance	**$ 103,671**	**$ 444**	**$ -**	**$ -**	**$ -**	**$ -**
Balance Sheet Adjustments	$ 21,000					
Ending Cash Balance	**$ 444**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

50 Debt Service

Account for the accumulation of resources for, and the payment of principal and interest on general obligation debt, serial and term debt obligations of the City. Direct payment of GO Bond debt moved to initiating fund in 2016.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	1,421,643	8,873,171	2,448,903	2,550,118	2,601,642	2,792,781
Fund Expense Total:	1,182,930	8,475,017	2,493,961	2,494,562	2,494,562	2,504,234
Surplus / (Deficit)	**238,714**	**398,155**	**$ (45,058)**	**$ 55,556**	**$ 107,080**	**$ 288,547**
Beginning Cash Balance	**$ 748,369**	**$ 987,082**	**$ 1,385,237**	**$ 1,340,179**	**$ 1,340,179**	**$ 1,447,259**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 987,082**	**$ 1,385,237**	**$ 1,340,179**	**$ 1,395,735**	**$ 1,447,259**	**$ 1,735,806**

61 Equipment Replacement

Accounts for funds transferred from the Fleet Maintenance Fund and other funding sources for replacement of City equipment. Capital outlay for City Fleet vehicles and other rolling stock machinery and equipment is from this fund. Police & Fire Capital expenses moved here in 2020.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projection	2022 Budget
Fund Revenue Total:	11,399	681,012	1,626,842	317,000	321,163	900,000
Fund Expense Total:	150,054	92,091	1,212,958	1,015,232	879,671	1,629,717
Surplus / (Deficit)	**(138,655)**	**588,921**	**$ 413,884**	**$ (698,232)**	**$ (558,508)**	**$ (729,717)**
Beginning Cash Balance	**$ 626,930**	**$ 488,275**	**$ 1,077,196**	**$ 1,491,080**	**$ 1,491,080**	**$ 932,572**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 488,275**	**$ 1,077,196**	**$ 1,491,080**	**$ 792,848**	**$ 932,572**	**$ 202,855**

PUBLIC WORKS DEPARTMENT – STREET CAPITAL

Program Description

The Public Works Department oversees the management of the capital funds that perform the major improvement work on the City's street system. The two capital funds that provide funding for street capital improvements are:

- **Fund 42, the Local Motor Fuel Tax Fund.** On February 16, 2016, the City Council enacted an Ordinance that established Chapter 51.4 of the City Code and levied a $0.05 per gallon tax on non-diesel fuel and a $0.01 tax on diesel fuel sold in the City. This generates approximately $1.95 million per year for local street capital improvements. These funds can be used for the construction and maintenance of municipal streets and extensions, sidewalk repairs and maintenance, curbing, grade separations and approaches and engineering services related to those items (Reference City Code 51.4 Section 8).

- **Fund 46, The State Motor Fuel Tax Fund.** This fund consists of the City's allocation of Motor Fuel Tax funds received by the State. Prior to the new tax which was levied beginning July 1, 2019, the City received approximately $1.9 million per year. This increased by about $1.3 million to $3.2 million per year with the new revenues that began August of 2019.

  Rebuild Illinois. In addition to the 2019 Motor Fuel Tax increase, the State sold bonds that will provide the City with 2 payments of $836,123 per year for 3 years beginning in 2020, which should total $5,016,738 when the last payment is made in 2022. These additional funds must be spent on "bondable" transportation projects that would have an average useful life of at least 13 years. Public Works staff has proposed using the bulk of this funding on bridge improvements along with some street reconstruction work.

Staffing

The Local Motor Fuel Tax Fund provides no funding for staffing. All revenues are dedicated to street improvement work.

The State Motor Fuel Tax Fund provides a yearly transfer of approximately $500,000 to the General Fund to support the City's traffic signal operations. The transfer covers the payroll for 2 employees, their vehicles, and materials used for traffic signal maintenance. The transfer also covers electricity costs and outside contractor services for traffic signals.

All other personnel services provided by the City for street maintenance are paid by the General Fund.

Budget Highlights

A summary of the 5-year project plan funded by each of the street capital funds is attached. Highlights for Fiscal Year 2020 are as follows:

Local Motor Fuel Tax Fund

1. 2022 Local Motor Fuel Tax Street Improvement Project. The Annual Local MFT Street Improvement Project conducted by the City will fund approximately $300,000 in residential street capital road improvements. A 5-year plan is attached.

2. Right of Way Improvements. Part of the local street work proposed for 2022 is to rebuild a failing retaining wall on Lake Shore Drive near the Lake Grove Club. This cost is estimated at $300,000 and is currently being designed.

State Motor Fuel Tax Fund

1. The Brush College Road / Faries Parkway Grade Separation Project. This is the major project funded by the State Motor Fuel Tax fund. The City must front all of the pre-construction costs for the work, including engineering (including construction engineering), land purchasing, utility relocation and railroad reimbursements. Most of the City's expenditures will be reimbursed from Freight Program Grant funds and Grade Crossing Protection funds. In June of 2021, the City was informed that it had received an additional $9 million in Freight funding for a total of $34 million. The Illinois Commerce Commission is also recommending additional funding from the Grade Crossing Protection Fund. $1.6 million in Water Funds has been proposed to pay for water main relocation work to be completed as part of the project, and 0.5 million in Storm Funds to pay a portion of the storm sewer construction costs. The project is currently aiming for a January 2022 project letting.

2. Mound Road / Steven's Creek Bridge Improvement. This project will repair deteriorated portions of the piers for this bridge.

3. 2022 Street Surface Restoration Project. The Annual Street Restoration Project conducted by the City is expected to be $2.3 million due to the increased State Motor Fuel Taxes and the Rebuild Illinois Bond funds. While it is not proposed to use much of the Rebuild Illinois funds for street work, the bridge work that is proposed for Rebuild Funds will serve to free up funds for additional street work with regular State MFT funds that have fewer strings attached.

4. Traffic Signal Maintenance. The computer systems that run the City's traffic signals are aging with many approaching 20-25 years old. As with computer technology, it is best to keep the systems more current with the times, and it is proposed that $200,000 be allocated yearly for traffic signal system improvements. These improvements on State and County routes will be partially reimbursed through the existing maintenance agreements.

Rebuild Illinois Bond Fund: These funds must be spent on "bondable" transportation improvements with a life cycle of at least 13 years. We have proposed mostly bridge projects with one major street improvement as these are clearly bondable and good stand-alone projects.

Recommended Rebuild Illinois Projects for 2022:

1. <u>Grove Road / Sand Creek Bridge.</u> It is proposed to begin engineering design work on replacing this bridge with planned construction in 2023.

2. <u>Meadow Lark Bridge Replacement.</u> This bridge was partially closed in 2019 and further reduced in 2021 due to progressing beam damage. The project design began in early 2020 and is recommended to replace this bridge with a box culvert at an estimated cost of $350,000. The design is complete and pending IDOT approval.

<u>Performance Outcomes</u>

1. Track the incremental changes to the pavement condition index against the capital funds spent and project costs.

   2021 Update: See the Street Maintenance Narrative for this information.

2. Monitor construction contracts by:
   a. Tracking the percentage of contracts awarded with at least 2 bidders.
   b. Tracking the percentage of contracts meeting the City's minority goals.
   c. Tracking the percentage of completed contracts that met their approved minority goals.

   2021 Update: See the Street Maintenance Narrative for this information.

Funded State Motor Fuel Tax Projects

Project Detail Description	2022 Budget	FY 2023	FY 2024	FY 2025	FY 2026
BRUSH COLLEGE GRADE SEPARATION	$2,696,628	$2,696,628	$1,348,314	$0	$0
GARFIELD/22ND BRIDGE IMPROVEMENT (Note 1)	$0	$0	$0	$0	$22,500
MEADOWLARK BRIDGE REPLACEMENT (Note 2)	$10,000	$0	$0	$0	$0
COUNTRY CLUB/LAKE DECATUR BRIDGE IMPROV.	$0	$100,000	$500,000	$0	$0
GARFIELD/CNRR BRIDGE GIRDER REPAIRS	$0	$0	$80,000	$350,000	$0
BRIDGE INSPECTIONS	$40,000	$0	$0	$0	$0
MOUND ROAD / STEVENS CREEK BRIDGE	$320,956	$0	$0	$0	$0
RAILROAD CROSSING IMPROVEMENTS	$20,000	$20,000	$20,000	$20,000	$20,000
STREET SURFACE RESTORATION	$2,320,185	$1,900,000	$1,800,000	$1,800,000	$2,000,000
MATERIALS FOR STREET REPAIRS	$40,000	$40,000	$40,000	$40,000	$40,000
ANNUAL GUARDRAIL REPLACEMENT PROJECT	$60,000	$30,000	$30,000	$0	$0
IL 121 TRAFFIC SIGNAL IMPROVEMENTS (IDOT)	$80,000	$80,000	$0	$0	$0
ELDORADO TRAFFIC SIGNAL REPLACEMENT (IDOT)	$61,800	$0	$0	$0	$0
TRAFFIC SIGNAL MAINTENANCE	$200,000	$200,000	$200,000	$200,000	$200,000
TOTAL MFT PROJECTS	**$5,849,569**	**$5,066,628**	**$4,018,314**	**$2,410,000**	**$2,282,500**

Rebuild Illinois Bond Fund Projects

Project Detail Description	2022 Budget	FY 2023	FY 2024	FY 2025	FY 2026
CENTER STREET BRIDGE REPLACEMENT	$160,000	$0	$0	$0	$0
GARFIELD/22ND BRIDGE IMPROVEMENT	$0	$200,000	$100,000	$900,000	$0
GROVE ROAD/SAND CREEK BRIDGE IMPROVEMENT	$300,000	$700,000	$400,000	$0	$0
MEADOWLARK BRIDGE REPLACEMENT	$410,000	$0	$0	$0	$0
COUNTRY CLUB ROAD RECON - CONCRETE	$360,000	$0	$0	$0	$0
TOTAL REBUILD ILLINOIS BOND FUND PROJECTS	**$1,230,000**	**$900,000**	**$500,000**	**$900,000**	**$0**

Funded Local Motor Fuel Tax Projects

Project Detail Description	2022 Budget	FY 2023	FY 2024	FY 2025	FY 2026
Street Projects	$700,000	$1,150,000	$2,200,000	$2,200,000	$2,100,000
Right of Way Improvements	$304,951	$0	$0	$0	$0

42 LOCAL STREETS & ROADS FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
420	**LOCAL STREET INITIATIVE**							
4248420	**LOCAL STREET FUND REVENUES**							
302103		LOCAL MFT TAX	1,901,087	1,668,749	1,956,000	1,956,000	1,700,000	(13)
302109		FEDERAL GRANTS ARP	0	0	0	232,338	200,000	(14)
307101		INTEREST INCOME	666	249	0	0	0	
307141		INVESTMENT INCOME	42	451	0	0	0	
308890		REIMBURSEMENT OF EXPENSE	0	29,610	0	0	0	
309900		BOND OR NOTE PROCEEDS	267,308	0	0	0	0	
		4248420 Total:	**2,169,103**	**1,699,059**	**1,956,000**	**2,188,338**	**1,900,000**	**(13)**
42484202	**LOCAL STREET-OPERATING EXPENSE**							
428000		PROFESSIONAL SERVICES	0	0	10,000	34,917	10,000	(71)
428000	20-01	RT 51-ELDO TO PERSHING IMPRV	0	31,200	16,500	0	16,500	100*
		428000 Total:	*0*	*31,200*	*26,500*	*34,917*	*26,500*	
441505		GENERAL FUND - PUBLIC WORKS	5,004	5,004	5,004	0	5,004	100*
		42484202 Total:	**5,004**	**36,204**	**31,504**	**34,917**	**31,504**	**(10)**
42484206	**LMFT INITIATIVE PROJECTS**							
452000		OTHER EQUIPMENT	89,263	0	0	0	0	
489070		STREETS	12,321	0	975,000	332,006	604,951	82
		Project 2022-25					300,000	
		Lake Shore Drive Slope Stabilizatio					304,951	
489070	17-06	MOUND/SPRING CREEK WEST & MID	13,283	1,051	0	0	0	
489070	18-24	MICROSURFACING PROJECT	82,333	0	0	0	0	
489070	18-25	2018 LMFT PROJECT	19,359	0	0	0	0	
489070	18-26	COUNTY FAIR DR ST IMPROV	51,670	7,735	0	0	0	
489070	19-25	2019 LMFT PROJECT	1,168,231	138,405	0	0	0	
489070	20-25	2020 LMFT PROJECT	0	734,047	0	306,186	0	(100*)
489070	21-25	LOCAL MFT STREET IMPROVEMENT	0	0	0	995,000	0	(100*)
		42484206 Total:	**1,436,460**	**881,238**	**975,000**	**1,633,192**	**604,951**	**(63)**
	LOCAL STREET INITIATIVE	**TOTAL:**	**3,610,567**	**2,616,501**	**2,962,504**	**3,856,447**	**2,536,455**	**>100***
421	**LOCAL STREET CAPITAL PROJECTS**							
42484212	**LOCAL STREET-OPERATING EXPENSE**							
440900		PRINCIPAL PAYMENTS	1,071,429	1,071,429	1,071,429	1,071,429	1,071,429	
441000		INTEREST PAYMENT	127,664	116,417	85,203	85,203	54,243	(36)
445900		TRANSFER TO OTHER FUNDS	0	0	0	5,004	5,004	

42 LOCAL STREETS & ROADS FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
421 LOCAL STREET CAPITAL PROJECTS						
42484212 LOCAL STREET-OPERATING EXPENSE						
489070 12-22 NELSON PARK STORM SEWER	21,624	0	0	0	0	
42484212 Total:	**1,220,717**	**1,187,846**	**1,156,632**	**1,161,636**	**1,130,676**	**(3)**
LOCAL STREET CAPITAL PROJECTS TOTAL:	**1,220,717**	**1,187,846**	**1,156,632**	**1,161,636**	**1,130,676**	**(3)**
Fund Revenue TOTAL:	**2,169,103**	**1,699,059**	**1,956,000**	**2,188,338**	**1,900,000**	
Fund Expense TOTAL:	**2,662,181**	**2,105,288**	**2,163,136**	**2,829,745**	**1,767,131**	
SURPLUS (DEFICIT):	**(493,078)**	**(406,229)**	**(207,136)**	**(641,407)**	**132,869**	

44 2018 PROJECT FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
440	**2018 PROJECT FUND**						
4443440	**2018 PROJECT FUND REVENUES**						
306700	TRANSFER FROM OTHER FUNDS	0	0	0	480,000	575,236	20
307101	INTEREST INCOME	12,339	746	0	0	0	
307141	INVESTMENT INCOME	79,001	61,219	0	5,679	0	<(100*)
307341	GAIN/LOSS REGIONS INVEST	62,725	66,725	0	0	0	
	4443440 Total:	**154,065**	**128,690**	**0**	**485,679**	**575,236**	**18**
44434406	**2018 PROJECTS**						
450200	FS3 FIRE STATION 3	19,000	262,893	2,828,993	3,050,651	0	(100*)
450200	FS5 FIRE STATION 5	2,170,248	421,289	100,000	140,136	0	(100*)
450200	FS7 FIRE STATION 7	500	81,040	2,600,222	324,657	3,248,110	>100*
	44434406 Total:	**2,189,748**	**765,222**	**5,529,215**	**3,515,444**	**3,248,110**	**(8)**
	2018 PROJECT FUND TOTAL:	**2,343,813**	**893,912**	**5,529,215**	**4,001,123**	**3,823,346**	**(12)**
	Fund Revenue TOTAL:	**154,065**	**128,690**	**0**	**485,679**	**575,236**	
	Fund Expense TOTAL:	**2,189,748**	**765,222**	**5,529,215**	**3,515,444**	**3,248,110**	
	SURPLUS (DEFICIT):	**(2,035,683)**	**(636,532)**	**(5,529,215)**	**(3,029,765)**	**(2,672,874)**	

45 CAPITAL PROJECT FUND

450 CAPITAL PROJECTS

4548450 CAPITAL FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
302107	STATE GRANTS OR OTHER	500,000	0	0	0	0	
306700	TRANSFER FROM OTHER FUNDS	138,392	0	0	0	0	
306702	TRANSFER FROM GENERAL FUND	0	330,000	30,000	(330,000)	330,000	<(100*)
	Consultant on Transit Projects					30,000	
	JCI loan repayment to Water Fund					300,000	
307101	INTEREST INCOME	5,250	993	0	0	0	
307141	INVESTMENT INCOME	1,573	1,235	0	0	0	
308827	REBATE	240,933	0	0	0	0	
308899	MISCELLANEOUS INCOME	8,683	0	0	0	0	
	4548450 Total:	**894,831**	**332,228**	**30,000**	**(330,000)**	**330,000**	**<(100*)**
	CAPITAL PROJECTS TOTAL:	**894,831**	**332,228**	**30,000**	**(330,000)**	**330,000**	**<(100*)**

45	CAPITAL PROJECT FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
451	**CAPITAL STREET PROJECTS**						
45484512	**CAPITAL FD - OPERATING EXP**						
428000	PROFESSIONAL SERVICES	15,000	30,000	30,000	30,000	30,000	
445900	REIMBURSEMENT TO OTHER FUNDS	300,000	0	0	0	300,000	100*
	45484512 Total:	**315,000**	**30,000**	**30,000**	**30,000**	**330,000**	**>100***
45484516	**CAPITAL FUND - STREET**						
423904	MISCELLANEOUS GRANT EXP	0	500,000	0	0	0	
489000	BUILDINGS, GROUNDS, GENERAL	8,683	0	0	0	0	
489010	18-07 JCI ENERGY SAVINGS PROJECT	700,000	71,924	0	0	0	
	45484516 Total:	**708,683**	**571,924**	**0**	**0**	**0**	**<(100*)**
	CAPITAL STREET PROJECTS TOTAL:	**1,023,683**	**601,924**	**30,000**	**30,000**	**330,000**	**>100***
	Fund Revenue TOTAL:	**894,831**	**332,228**	**30,000**	**(330,000)**	**330,000**	
	Fund Expense TOTAL:	**1,023,683**	**601,924**	**30,000**	**30,000**	**330,000**	
	SURPLUS (DEFICIT):	**(128,852)**	**(269,696)**	**0**	**(360,000)**	**0**	

46 MOTOR FUEL TAX FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
460		**MFT PROJECTS**						
4648460		**MOTOR FUEL TAX FUND REVENUES**						
302103		MFT TAX	2,328,434	2,851,635	3,185,000	4,857,246	4,657,246	(4)
		MFT Tax Income (original)					1,785,000	
		MFT Tax Income (renewal)					1,200,000	
		Rebuild IL Bond Fund					1,672,246	
302106		FEDERAL GRANTS	527,417	1,636,312	5,464,184	800,000	800,000	
		IL Competitive Freight Program					800,000	
302107		STATE GRANTS OR OTHER	183,008	2,230,747	6,443,486	1,150,000	1,150,000	
		IL Jobs Now! (BCR)					600,000	
		ICC Grade Crossing Protection					550,000	
		Norfolk Southern BCR					0	
302109		FEDERAL GRANTS ARP	0	0	0	188,458	200,000	6
302122		MAINT INCOME FR COUNTY	3,763	15,541	16,000	16,651	16,000	(4)
302123		MAINT INCOME FR STATE	84,142	102,376	80,000	81,000	80,000	(1)
307101		INTEREST INCOME	17,754	3,305	4,000	4,601	4,000	(13)
307116		INTEREST - REBUILD IL	0	146	0	0	0	
307117		INVESTMENT INCOME - REBUILD IL	0	1,911	0	0	0	
307141		INVESTMENT INCOME	5,407	7,259	8,000	0	0	
		4648460 Total:	**3,149,925**	**6,849,232**	**15,200,670**	**7,097,956**	**6,907,246**	**(3)**
46484602		**MFT - OPERATING EXPENSES**						
435800		ROAD SALT	112,166	215,923	158,000	129,798	250,000	93
441500		GENERAL FND MSC & STR REIMB	380,930	548,225	500,000	500,000	500,000	
		46484602 Total:	**493,096**	**764,148**	**658,000**	**629,798**	**750,000**	**19**
46484606		**MFT- STREET SURFACE**						
489050		BRIDGES	0	0	150,000	370,956	370,956	
		Center Street Bridge Replacement					0	
		Garfield/22nd Street Bridge Improvement					0	
		Meadowlark Bridge Replacement					10,000	
		Mound Road/Stevens Creek Bridge					320,956	
		Bridge Inspections					40,000	
489050	09-33	BRUSH COLLEGE ROAD	167,458	0	0	5,429,409	2,696,628	(50)
489050	17-06	MND/SPRG CRK WEST & MID IMPRV	0	407,786	0	117,214	0	(100*)
489050	18-02	MAIN ST OVR STEVENS CREEK REPR	121,464	8,887	0	0	0	
489050	18-05	TAYLOR/WARD MAIN/STEVENS BRDG	128,362	26,857	250,000	250,000	0	(100*)
489050	19-04	CENTER ST/STEVENS CRK BRIDGE	0	233,053	175,000	0	175,000	100*
489050	19-33	W MOUND OVR STEVENS CRK REPAIR	0	28,943	290,000	0	0	
489050	19-34	GROVE RD OVR SAND CREEK INSPEC	0	17,984	100,000	0	0	
489050	20-02	MEADOWLARK BRG/CATERPLR DTCH	0	57,501	45,921	0	45,921	100*
		489050 Total:	*417,284*	*781,010*	*1,010,921*	*6,167,579*	*3,288,505*	
489070		STREETS	13,244	10,554	1,820,000	100,000	100,000	
		Materials for Street Repairs					40,000	
		Annual Guardrail Replacement					60,000	
489070	09-33	BRUSH COLLEGE ROAD SUBWAY	1,504,703	2,644,775	9,640,087	0	0	
489070	09334	BC 100% STATE GRANT	0	93,342	0	0	0	

46 MOTOR FUEL TAX FUND

460 MFT PROJECTS

46484606 MFT- STREET SURFACE

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
489070	09335 BC 80% FEDERAL GRANT	0	3,773,406	0	0	0	
489070	09336 BC 20% FEDERAL GRANT	0	941,919	0	0	0	
489070	17-08 STREET RESTORATION	0	0	0	1,680,740	2,320,185	38
489070	18-08 AIRPORT RD ST RESTORATION	29,713	0	0	0	0	
489070	19-08 STREET RESTORATION	353,174	6,901	0	0	0	
489070	20-08 STREET RESTORATION PROJECT	0	502,356	0	0	0	
	489070 Total:	*1,900,834*	*7,973,252*	*11,460,087*	*1,780,740*	*2,420,185*	
489080	TRAFFIC SIGNALS	0	11,848	362,750	592,750	341,800	(42)
	IL 121 Traffic Signal Improvements (IDOT)					80,000	
	Eldorado Traffic Signal Replacement (IDOT)					61,800	
	Route 36 Traffic Signal Improvement (IDOT)					0	
	Traffic Signal Maintenance					200,000	
	46484606 Total:	**2,318,118**	**8,766,112**	**12,833,758**	**8,541,069**	**6,050,490**	**(29)**

46484607 MFT REBUILD ILLINOIS EXPENSES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
489050	BRIDGES	0	0	350,000	880,000	870,000	(1)
	Center Street Bridge Replacement					160,000	
	Garfield/22nd Street Bridge Improvement					0	
	Grove Road/Sand Creek Bridge Improvement					300,000	
	Meadowlark Bridge Replacement					410,000	
489070	STREETS	0	0	2,000,000	1,440,000	360,000	(75)
	Country Club Road Reconstruction/Concrete					360,000	
	46484607 Total:	**0**	**0**	**2,350,000**	**2,320,000**	**1,230,000**	**(47)**

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
MFT PROJECTS	**TOTAL:**	**5,961,139**	**16,379,492**	**31,042,428**	**18,588,823**	**14,937,736**	**(74)**
	Fund Revenue TOTAL:	**3,149,925**	**6,849,232**	**15,200,670**	**7,097,956**	**6,907,246**	
	Fund Expense TOTAL:	**2,811,214**	**9,530,260**	**15,841,758**	**11,490,867**	**8,030,490**	
	SURPLUS (DEFICIT):	**338,711**	**(2,681,028)**	**(641,088)**	**(4,392,911)**	**(1,123,244)**	

47 MAJOR MOVES FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
470	**MAJOR MOVES FUND**							
4748470	**MAJOR MOVES REVENUES**							
302107		STATE GRANTS OR OTHER	83,433	0	0	0	0	
306700		TRANSFER FROM OTHER FUNDS	30,000	0	0	0	0	
307101		INTEREST INCOME	128	0	0	0	0	
308890		REIMBURSEMENT OF EXPENSE	30,000	0	0	0	0	
		4748470 Total:	**143,561**	**0**	**0**	**0**	**0**	**<(100*)**
47484702	**MAJOR MOVES OPERATING EXPENSES**							
428000		PROFESSIONAL SERVICES	15,000	0	0	0	0	
444200		TRANSFER TO OTHER FUNDS	109,325	0	0	0	0	
		47484702 Total:	**124,325**	**0**	**0**	**0**	**0**	**<(100*)**
47484705	**MAJOR MOVES FUND**							
489070	14-06	MIDWEST INLAND PORT	(1,320)	0	0	0	0	
		47484705 Total:	**(1,320)**	**0**	**0**	**0**	**0**	**<(100*)**
	MAJOR MOVES FUND	**TOTAL:**	**266,566**	**0**	**0**	**0**	**0**	**<(100*)**
		Fund Revenue TOTAL:	**143,561**	**0**	**0**	**0**	**0**	
		Fund Expense TOTAL:	**123,005**	**0**	**0**	**0**	**0**	
		SURPLUS (DEFICIT):	**20,556**	**0**	**0**	**0**	**0**	

50 DEBT FUND

500 DEBT SERVICE

5043500 DEBT SERVICE FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
301103	REAL ESTATE TAXES	1,954,454	2,069,626	1,320,558	1,371,232	1,031,133	(25)
303607	PAYMENT IN LIEU OF TAXES	188,993	373,884	412,560	412,560	260,748	(37)
306700	TRANSFER FROM OTHER FUNDS	0	0	817,000	817,000	1,500,000	84
	To fund debt service					1,500,000	
307101	INTEREST INCOME	7,462	1,901	0	0	0	
307141	INVESTMENT INCOME	2,263	3,492	0	850	900	6
309900	BOND OR NOTE PROCEEDS	6,720,000	0	0	0	0	
	5043500 Total:	**8,873,172**	**2,448,903**	**2,550,118**	**2,601,642**	**2,792,781**	**7**
	DEBT SERVICE TOTAL:	**8,873,172**	**2,448,903**	**2,550,118**	**2,601,642**	**2,792,781**	**7**

50	DEBT FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
504	**DS-2018 GO BONDS FIRE STATNS**						
50435042	**2018 GO BONDS FIRE STATIONS**						
440900	PRINCIPAL PAYMENTS	0	270,000	280,000	280,000	290,000	4
441000	INTEREST PAYMENTS	391,600	386,200	375,200	375,200	363,800	(3)
	50435042 Total:	**391,600**	**656,200**	**655,200**	**655,200**	**653,800**	**0**
	DS-2018 GO BONDS FIRE STATNS TOTAL:	**391,600**	**656,200**	**655,200**	**655,200**	**653,800**	**0**

50 DEBT FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
505 DS-2018 GO BONDS FIRE RENOVTN							
50435052 2018 GO BONDS FIRE RENOVATIONS							
440900	PRINCIPAL PAYMENTS	0	55,000	55,000	55,000	55,000	
441000	INTEREST PAYMENTS	78,350	77,250	75,050	75,050	72,850	(3)
	50435052 Total:	**78,350**	**132,250**	**130,050**	**130,050**	**127,850**	**(2)**
DS-2018 GO BONDS FIRE RENOVTN	**TOTAL:**	**78,350**	**132,250**	**130,050**	**130,050**	**127,850**	**(2)**

50 DEBT FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
506	**DS-2019 GO BONDS**						
50435062	**2019 GO BOND - OP EXP**						
440900	PRINCIPAL PAYMENTS	115,000	105,000	655,000	655,000	675,000	3
441000	INTEREST PAYMENTS	61,923	171,480	169,033	169,033	153,968	(9)
441100	FISCAL FEES	0	475	0	475	475	
447200	BOND OR NOTE ISSUANCE COSTS	127,377	0	0	0	0	
	50435062 Total:	**304,300**	**276,955**	**824,033**	**824,508**	**829,443**	**1**
	DS-2019 GO BONDS TOTAL:	**304,300**	**276,955**	**824,033**	**824,508**	**829,443**	**1**

50 DEBT FUND

512 DS-2002 BOND-WABASH CROSSNG

50435122 2002 BOND WABASH CROSS-OP EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
441000	INTEREST PAYMENT	35,059	0	0	0	0	
447200	BOND OR NOTE ISSUANCE COSTS	2,710	0	0	0	0	
	50435122 Total:	**37,769**	**0**	**0**	**0**	**0**	**<(100*)**
	DS-2002 BOND-WABASH CROSSNG TOTAL:	**37,769**	**0**	**0**	**0**	**0**	**<(100*)**

50	DEBT FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
516	**DS-2010A BOND**						
50435162	**2010A BOND - OP EXP**						
440900	PRINCIPAL PAYMENTS	6,348,700	520,000	0	0	0	
441000	INTEREST PAYMENT	426,981	24,700	0	0	0	
441100	FISCAL FEES	750	0	0	0	0	
	50435162 Total:	**6,776,431**	**544,700**	**0**	**0**	**0**	**<(100*)**
	DS-2010A BOND TOTAL:	**6,776,431**	**544,700**	**0**	**0**	**0**	**<(100*)**

50 DEBT FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
518 DS-2010C BOND							
50435182 2010C BOND - OP EXP							
440900	PRINCIPAL PAYMENTS	107,500	112,500	117,500	117,500	120,000	2
441000	INTEREST PAYMENT	28,600	24,300	19,800	19,800	15,100	(24)
441100	FISCAL FEES	750	750	750	750	750	
	50435182 Total:	**136,850**	**137,550**	**138,050**	**138,050**	**135,850**	**(2)**
DS-2010C BOND	**TOTAL:**	**136,850**	**137,550**	**138,050**	**138,050**	**135,850**	**(2)**

50 DEBT FUND		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
521 DS-2012 GO BOND							
50435212 2012 GO BOND - OP EXP							
440900	PRINCIPAL PAYMENTS	645,000	655,000	670,000	670,000	695,000	4
441000	INTEREST PAYMENT	104,231	90,822	76,744	76,744	61,806	(19)
441100	FISCAL FEES	485	485	485	485	485	
	50435212 Total:	**749,716**	**746,307**	**747,229**	**747,229**	**757,291**	**1**
DS-2012 GO BOND	**TOTAL:**	**749,716**	**746,307**	**747,229**	**747,229**	**757,291**	**1**
	Fund Revenue TOTAL:	**8,873,172**	**2,448,903**	**2,550,118**	**2,601,642**	**2,792,781**	
	Fund Expense TOTAL:	**8,475,016**	**2,493,962**	**2,494,562**	**2,495,037**	**2,504,234**	
	SURPLUS (DEFICIT):	**398,156**	**(45,059)**	**55,556**	**106,605**	**288,547**	

61 EQUIPMENT REPLACEMENT

610 EQUIPMENT REPLACEMENT

6143610 EFR FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
306700	TRANSFER FROM OTHER FUNDS	665,583	250,000	0	0	0	
306702	TRANSFER FR GENERAL FUND	0	1,365,427	317,000	317,000	900,000	>100*
	To fund police & fire vehicle acquisition					900,000	
307101	INTEREST INCOME	6,676	1,911	0	0	0	
307141	INVESTMENT INCOME	2,507	4,725	0	4,163	0	<(100*)
308802	SALE OF CITY PROPERTY	4,856	100	0	0	0	
308899	MISCELLANEOUS INCOME	1,390	4,680	0	0	0	
	6143610 Total:	**681,012**	**1,626,843**	**317,000**	**321,163**	**900,000**	**>100***

61436105 EQUIPMENT REPLACEMENT

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
440900	PRINCIPAL PAYMENTS	35,221	0	0	0	0	
441000	INTEREST PAYMENT	4,064	0	0	0	0	
451000	AUTOMOTIVE PURCHASES	0	0	0	0	35,000	100*
455100	LEASE PAYMENTS	52,805	0	0	0	0	
	61436105 Total:	**92,090**	**0**	**0**	**0**	**35,000**	**<(100*)**
EQUIPMENT REPLACEMENT	**TOTAL:**	**773,102**	**1,626,843**	**317,000**	**321,163**	**935,000**	**>100***

61 EQUIPMENT REPLACEMENT

611 POLICE CAPITAL

61436115 POLICE CAPITAL

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
440900	PRINCIPAL PAYMENTS	0	332,405	535,218	535,218	568,946	6
441000	INTEREST PAYMENT	0	28,152	28,804	28,804	16,892	(41)
452000	OTHER EQUIPMENT	0	395,350	0	0	0	
455200	VEHICLE LEASE PAYMENT	0	21,816	21,775	21,755	22,201	2
	61436115 Total:	**0**	**777,723**	**585,797**	**585,777**	**608,039**	**4**
	POLICE CAPITAL TOTAL:	**0**	**777,723**	**585,797**	**585,777**	**608,039**	**4**

61 EQUIPMENT REPLACEMENT

612 FIRE CAPITAL

61436125 FIRE CAPITAL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
440900	PRINCIPAL PAYMENTS	0	64,228	141,442	141,442	439,352	>100*
441000	INTEREST PAYMENT	0	4,534	5,552	5,552	61,313	>100*
450200	BUILDINGS	0	116,122	0	0	0	
452000	OTHER EQUIPMENT	0	50,770	0	0	0	
455200	VEHICLE LEASE PAYMENT	0	77,541	77,541	0	77,541	100*
	61436125 Total:	**0**	**313,195**	**224,535**	**146,994**	**578,206**	**>100***
	FIRE CAPITAL TOTAL:	**0**	**313,195**	**224,535**	**146,994**	**578,206**	**>100***

61 EQUIPMENT REPLACEMENT

613 PUBLIC WORKS CAPITAL

61436135 PUBLIC WORKS CAPITAL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
440900	PRINCIPAL PAYMENTS	0	36,380	89,540	89,540	296,141	>100*
441000	INTEREST PAYMENT	0	2,905	4,555	4,555	24,526	>100*
451000	AUTOMOTIVE EQUIPMENT	0	29,950	58,000	0	35,000	100*
	Chevy Impala					35,000	
455100	LEASE PAYMENT	0	52,805	52,805	52,805	52,805	
	61436135 Total:	**0**	**122,040**	**204,900**	**146,900**	**408,472**	**>100***
	PUBLIC WORKS CAPITAL TOTAL:	**0**	**122,040**	**204,900**	**146,900**	**408,472**	**>100***
	Fund Revenue TOTAL:	**681,012**	**1,626,843**	**317,000**	**321,163**	**900,000**	
	Fund Expense TOTAL:	**92,090**	**1,212,958**	**1,015,232**	**879,671**	**1,629,717**	
	SURPLUS (DEFICIT):	**588,922**	**413,885**	**(698,232)**	**(558,508)**	**(729,717)**	

Miscellaneous Funds

Fund Summary

(Whole $)

Fund Name and Number

22 Decatur Urban Area Transit Study DUATS

Account for State of Illinois grant revenues for the purpose of conducting ongoing urban area transit studies in the greater Decatur and Macon County area of mass transit service.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	55,200	202,759	433,641	358,161	382,500	360,000
Fund Expense Total:	55,151	262,791	402,176	358,161	382,500	360,000
Surplus / (Deficit)	**50**	**(60,031)**	**$ 31,465**	**$ -**	**$ -**	**$ -**
Beginning Cash Balance	**$ 60,316**	**$ 60,366**	**$ 335**	**$ 31,800**	**$ 31,800**	**$ 31,800**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 60,366**	**$ 335**	**$ 31,800**	**$ 31,800**	**$ 31,800**	**$ 31,800**

36 City Municipal Band

Accounts for revenues and expenditures of the City of Decatur Municipal Band. Revenue includes property taxes levied for the purpose of funding the municipal band.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	95,776	99,533	96,581	96,556	78,131	76,276
Fund Expense Total:	95,915	93,980	28,691	96,556	96,560	86,876
Surplus / (Deficit)	**(139)**	**5,553**	**$ 67,890**	**$ -**	**$ (18,429)**	**$ (10,600)**
Beginning Cash Balance	**$ 30,050**	**$ 29,911**	**$ 35,464**	**$ 103,354**	**$ 103,354**	**$ 84,925**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 29,911**	**$ 35,464**	**$ 103,354**	**$ 103,354**	**$ 84,925**	**$ 74,325**

40 Public Education & Government

Accounts for revenues received for franchise rights granted allowing the installation and operation of cable communication networks and for expenditures defraying the operation of the Public Education and Government television station.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	77,618	78,019	72,850	72,100	71,750	71,650
Fund Expense Total:	284,241	52,014	63,193	72,100	56,813	69,882
Surplus / (Deficit)	**(206,623)**	**26,005**	**$ 9,657**	**$ -**	**$ 14,937**	**$ 1,768**
Beginning Cash Balance	**$ 268,149**	**$ 61,526**	**$ 87,531**	**$ 97,188**	**$ 97,188**	**$ 112,125**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 61,526**	**$ 87,531**	**$ 97,188**	**$ 97,188**	**$ 112,125**	**$ 113,893**

85 Grants

Accounts for the cash receipts and expenditures incurred for grant monies received from the federal government.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	-	-	518,873	3,028,500	3,028,500	-
Fund Expense Total:	-	-	927,810	3,028,500	3,028,100	470,000
Surplus / (Deficit)	**-**	**-**	**$ (408,937)**	**$ -**	**$ 400**	**$ (470,000)**
Beginning Cash Balance	**$ -**	**$ -**	**$ -**	**$ (408,937)**	**$ (408,937)**	**$ (408,537)**
Balance Sheet Adjustments						
Ending Cash Balance	**$ -**	**$ -**	**$ (408,937)**	**$ (408,937)**	**$ (408,537)**	**$ (878,537)**

22	DUATS FUND	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
220	**DUATS**						
2245220	**DUATS REVENUE**						
302106	FEDERAL GRANTS	161,728	346,739	286,529	306,000	288,000	(6)
302107	STATE GRANTS OR OTHER	40,432	86,685	71,632	76,500	72,000	(6)
307101	INTEREST INCOME	481	51	0	0	0	
307141	INVESTMENT INCOME	119	166	0	0	0	
	2245220 Total:	**202,760**	**433,641**	**358,161**	**382,500**	**360,000**	**(6)**
22452202	**DUATS - OPERATING EXP**						
420100	ADVERTISING	1,434	1,715	3,000	1,500	1,500	
424100	TRAINING, CONF & TRAVEL	75	0	10,000	1,500	6,300	>100*
424700	COMPUTER SOFTWARE	759	0	25,000	20,000	13,000	(35)
425000	GENERAL FUND REIMBURSEMENT	76,899	178,839	196,218	125,000	184,200	47
428000	PROFESSIONAL SERVICES	59,960	43,383	30,000	40,000	75,000	88
428400	MEMBERSHIP FEES	363	380	5,000	380	2,000	>100*
434500	OFFICE SUPPLIES	0	2,124	4,000	1,000	3,000	>100*
445908	MASS TRANSIT REIMBURSEMENT	48,474	149,434	36,943	189,120	55,000	(71)
449900	SMALL CAPITAL ITEMS	969	26,303	48,000	4,000	20,000	>100*
489070	14-06 MIDWEST INLAND PORT	73,860	0	0	0	0	
	22452202 Total:	**262,793**	**402,178**	**358,161**	**382,500**	**360,000**	**(6)**
DUATS	**TOTAL:**	**465,553**	**835,819**	**716,322**	**765,000**	**720,000**	**<(100*)**
	Fund Revenue TOTAL:	**202,760**	**433,641**	**358,161**	**382,500**	**360,000**	
	Fund Expense TOTAL:	**262,793**	**402,178**	**358,161**	**382,500**	**360,000**	
	SURPLUS (DEFICIT):	**(60,033)**	**31,463**	**0**	**0**	**0**	

36 MUNICIPAL BAND FUND

360 BAND

3643360 MUNICIPAL BAND FUND REVENUES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
301103	REAL ESTATE TAXES	67,781	63,440	63,700	65,495	63,700	(3)
303607	PAYMENT IN LIEU OF TAXES	11,456	12,681	12,636	12,636	12,576	0
307101	INTEREST INCOME	250	67	220	0	0	
307141	INVESTMENT INCOME	74	170	0	0	0	
308870	RESTRICTED GRANTS & DONATIONS	17,000	16,800	20,000	0	0	
308899	MISCELLANEOUS INCOME	2,971	0	0	0	0	
	3643360 Total:	**99,532**	**93,158**	**96,556**	**78,131**	**76,276**	**(2)**

36433601 BAND- PERSONNEL SVCES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	63,759	9,548	65,000	75,560	65,000	(14)
410700	FICA/MEDICARE	4,878	730	4,940	5,780	5,000	(13)
	36433601 Total:	**68,637**	**10,278**	**69,940**	**81,340**	**70,000**	**(14)**

36433602 BAND-OPERATING EXPENSES

Account	Description	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISCELLANEOUS EXPENSE	4,430	0	3,500	0	1,000	100*
420200	PRINTING AND BINDING	3,020	0	2,100	0	1,000	100*
424350	GENERAL FUND FIXED ALLOCATION	0	156	276	276	276	
424500	POSTAGE	117	8	200	0	0	
428000	PROFESSIONAL SERVICES	5,085	2,184	5,400	5,000	5,000	
428700	RENTAL - BUILDING SPACE	2,800	2,000	2,800	0	0	
428800	RENTAL-COPY MACHINE	2	0	0	0	0	
430400	CLOTHING	676	0	500	0	0	
434000	MINOR EQUIP & TOOLS	3,138	0	1,040	1,300	1,300	
437100	SHEET MUSIC	2,633	2,297	2,500	5,000	5,000	
441504	GENERAL FUND PURCHASING	540	0	0	0	0	
442100	PROPERTY INSURANCE	898	898	900	900	900	
442300	RISK MANAGEMENT INSURANCE	2,004	2,400	2,400	2,400	2,400	
449900	SMALL CAPITAL ITEMS	0	8,470	5,000	0	0	
	36433602 Total:	**25,343**	**18,413**	**26,616**	**14,876**	**16,876**	**13**

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
BAND	**TOTAL:**	**193,512**	**121,849**	**193,112**	**174,347**	**163,152**	**(41)**
	Fund Revenue TOTAL:	**99,532**	**93,158**	**96,556**	**78,131**	**76,276**	
	Fund Expense TOTAL:	**93,980**	**28,691**	**96,556**	**96,216**	**86,876**	
	SURPLUS (DEFICIT):	**5,552**	**64,467**	**0**	**(18,085)**	**(10,600)**	

40 PEG CAPITAL FUND

			2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
400	**PEG PROJECTS**							
4048400	**PEG PROJECTS FUND**							
303110	P-E-G CAPITAL FEE		77,058	72,299	71,600	71,600	71,600	
307101	INTEREST INCOME		735	172	200	50	(50)	<(100*)
307141	INVESTMENT INCOME		226	379	300	100	100	
		4048400 Total:	**78,019**	**72,850**	**72,100**	**71,750**	**71,650**	**0**
40484002	**PEG PROJECTS OPERATING EXP**							
422300	SERVICE IT EQUIP		0	1,843	3,400	1,200	1,400	17
423000	GENERAL FUND IT SERVICES		23,184	23,592	24,304	24,304	22,536	(7)
		40484002 Total:	**23,184**	**25,435**	**27,704**	**25,504**	**23,936**	**(6)**
40484006	**PEG PROJECTS CAPITAL**							
449900	SMALL CAPITAL ITEMS		2,895	10,877	16,367	2,580	17,280	>100*
452000	OTHER EQUIPMENT		230	197	0	0	0	
474006	P-E-G PROGRAMMING		25,704	26,685	28,029	28,729	28,666	0
		40484006 Total:	**28,829**	**37,759**	**44,396**	**31,309**	**45,946**	**47**
	PEG PROJECTS	**TOTAL:**	**130,032**	**136,044**	**144,200**	**128,563**	**141,532**	**(88)**
		Fund Revenue TOTAL:	**78,019**	**72,850**	**72,100**	**71,750**	**71,650**	
		Fund Expense TOTAL:	**52,013**	**63,194**	**72,100**	**56,813**	**69,882**	
		SURPLUS (DEFICIT):	**26,006**	**9,656**	**0**	**14,937**	**1,768**	

85 GRANT FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
850	**GRANTS**						
8543850	**GRANT FUND REVENUE**						
302106	FEDERAL GRANTS	0	503,873	2,498,500	0	0	
302107	STATE GRANTS OR OTHER	0	0	530,000	0	0	
308815	LOCAL CASH MATCH	0	15,000	0	0	0	
	8543850 Total:	**0**	**518,873**	**3,028,500**	**0**	**0**	**<(100*)**
85438502	**MISC GRANTS - OPERATING EXP**						
423904	MISCELLANEOUS GRANT EXP	0	0	75,000	0	0	
	85438502 Total:	**0**	**0**	**75,000**	**0**	**0**	**<(100*)**
GRANTS	**TOTAL:**	**0**	**518,873**	**3,103,500**	**0**	**0**	**<(100*)**
856	**COVID-19**						
85438562	**COVID-19 OP EXP**						
423903	COVID DIRECT EXPENSE	0	927,811	2,483,500	200,000	0	(100*)
	85438562 Total:	**0**	**927,811**	**2,483,500**	**200,000**	**0**	**<(100*)**
COVID-19	**TOTAL:**	**0**	**927,811**	**2,483,500**	**200,000**	**0**	**<(100*)**
857	**IDHA 2020**						
85438572	**IDHA 2020 OP EX**						
492700	REHAB PROGRAMS	0	0	470,000	0	470,000	100*
	85438572 Total:	**0**	**0**	**470,000**	**0**	**470,000**	**<(100*)**
IDHA 2020	**TOTAL:**	**0**	**0**	**470,000**	**0**	**470,000**	**<(100*)**
	Fund Revenue TOTAL:	**0**	**518,873**	**3,028,500**	**0**	**0**	
	Fund Expense TOTAL:	**0**	**927,811**	**3,028,500**	**200,000**	**470,000**	
	SURPLUS (DEFICIT):	**0**	**(408,938)**	**0**	**(200,000)**	**(470,000)**	

Fund Summary

(Whole $)

Fund Name and Number

35 Decatur Public Library

Accounts for revenue designated to finance the City Public Library and to capture the expenditures of the Library operation.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	3,690,928	4,079,926	3,872,895	3,897,252	4,077,307	4,165,342
Fund Expense Total:	3,560,227	3,783,379	3,765,882	3,948,362	3,815,484	3,780,566
Surplus / (Deficit)	**130,701**	**296,547**	**$ 107,013**	**$ (51,110)**	**$ 261,823**	**$ 384,776**
Beginning Cash Balance	**$ 934,615**	**$ 1,063,511**	**$ 1,362,863**	**$ 1,469,876**	**$ 1,469,876**	**$ 1,731,699**
Balance Sheet Adjustments	$ (1,805)	$ 2,805				
Ending Cash Balance	**$ 1,063,511**	**$ 1,362,863**	**$ 1,469,876**	**$ 1,418,766**	**$ 1,731,699**	**$ 2,116,475**

58 Library Capital

Account for the financial resources used for capital investment in the Library building and for facility infrastructure repair and maintenance.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	718	199,612	1,833	252,200	252,200	252,200
Fund Expense Total:	-	-	-	250,000	250,000	250,000
Surplus / (Deficit)	**718**	**199,612**	**$ 1,833**	**$ 2,200**	**$ 2,200**	**$ 2,200**
Beginning Cash Balance	**$ 130,781**	**$ 131,499**	**$ 331,111**	**$ 332,944**	**$ 332,944**	**$ 335,144**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 131,499**	**$ 331,111**	**$ 332,944**	**$ 335,144**	**$ 335,144**	**$ 337,344**

59 City of Decatur Library Trust

Account for revenues received from third party sources for the specific purpose of benefit to the City of Decatur Public Library and account for the expenditure of such funds.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	15,109	8,002	4,436	30,565	30,565	30,565
Fund Expense Total:	35,500	32,600	40,092	108,000	108,000	108,000
Surplus / (Deficit)	**(20,392)**	**(24,597)**	**$ (35,656)**	**$ (77,435)**	**$ (77,435)**	**$ (77,435)**
Beginning Cash Balance	**$ 247,564**	**$ 227,172**	**$ 202,575**	**$ 166,919**	**$ 166,919**	**$ 89,484**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 227,172**	**$ 202,575**	**$ 166,919**	**$ 89,484**	**$ 89,484**	**$ 12,049**

Automous Funds

Fund Summary

(Whole $)

Fund Name and Number	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget

90 Fire Pension

This fiducuary fund is used to account for assets held by the City in a trustee capacity on behalf of the City of Decatur Firefighter Pension Fund. This fund accounts for activities as prescribed by the statutes of the State of Illinois.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	10,392,895	10,174,202	10,883,232	10,761,548	7,701,548	10,811,548
Fund Expense Total:	7,875,947	8,385,785	8,933,514	10,128,792	10,118,892	11,133,316
Surplus / (Deficit)	**2,516,948**	**1,788,418**	**$ 1,949,718**	**$ 632,756**	**$ (2,417,344)**	**$ (321,768)**
Beginning Cash Balance	**$ 68,760,161**	**$ 71,277,108**	**$ 73,065,526**	**$ 75,015,244**	**$ 75,015,244**	**$ 72,597,900**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 71,277,108**	**$ 73,065,526**	**$ 75,015,244**	**$ 75,648,000**	**$ 72,597,900**	**$ 72,276,132**

91 Police Pension

This fiducuary fund is used to account for assets held by the City in a trustee capacity on behalf of the City of Decatur Police Pension Fund. This fund accounts for activities as prescribed by the statutes of the State of Illinois.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Budget
Fund Revenue Total:	12,982,998	11,212,816	11,485,669	12,032,191	7,632,191	11,932,191
Fund Expense Total:	8,467,019	8,827,999	9,007,403	10,113,348	10,120,048	10,116,936
Surplus / (Deficit)	**4,515,979**	**2,384,817**	**$ 2,478,266**	**$ 1,918,843**	**$ (2,487,857)**	**$ 1,815,255**
Beginning Cash Balance	**$ 92,981,399**	**$ 97,497,378**	**$ 99,882,195**	**$ 102,360,461**	**$ 102,360,461**	**$ 99,872,604**
Balance Sheet Adjustments						
Ending Cash Balance	**$ 97,497,378**	**$ 99,882,195**	**$ 102,360,461**	**$ 104,279,304**	**$ 99,872,604**	**$ 101,687,859**

35 LIBRARY FUND

350 LIBRARY

3559350 LIBRARY FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
301103	REAL ESTATE TAXES	3,021,532	2,828,466	2,842,000	2,921,770	2,842,000	(3)
302104	STATE REPLACEMENT TAX	353,714	316,130	259,920	400,000	530,722	33
302106	FEDERAL GRANTS	14,900	0	0	0	0	
302107	STATE GRANTS OR OTHER	95,153	95,153	103,250	115,000	103,250	(10)
302124	OTHER LIBRARY GRANTS	4,367	18,699	75,000	31,000	75,000	>100*
303607	PAYMENT IN LIEU OF TAXES	511,095	565,293	563,832	563,832	561,120	0
305509	FINES AND FEES	3,968	4,287	5,000	4,000	5,000	25
305510	NON- RESIDENTIAL FEES	230	501	150	200	150	(25)
305511	LOST OR DAMAGED BOOKS	5,614	2,242	2,300	4,000	2,300	(42)
305514	COPIES AND MISCELLANEOUS	9,151	4,758	3,500	8,000	3,500	(56)
305515	MEETING ROOM FEES	7,917	2,940	4,500	500	4,500	>100*
306709	TRANS FM LIBR TRUST FUND	24,824	25,994	28,000	28,000	28,000	
307101	INTEREST INCOME	8,804	1,958	2,600	5	2,600	>100*
307141	INVESTMENT INCOME	2,268	4,043	4,700	1,000	4,700	>100*
308846	LEASE OF LIBRARY PROPERTY	1,500	0	1,500	0	1,500	100*
308890	REIMBURSEMENT OF EXPENSE	0	850	0	0	0	
308899	MISCELLANEOUS INCOME	14,889	1,583	1,000	0	1,000	100*
	3559350 Total:	**4,079,926**	**3,872,897**	**3,897,252**	**4,077,307**	**4,165,342**	**2**
	LIBRARY TOTAL:	**4,079,926**	**3,872,897**	**3,897,252**	**4,077,307**	**4,165,342**	**2**

351 LIBRARY OPERATIONS

35593511 DPL - PERSONNEL SERVICES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
409000	SALARIES	1,571,181	1,582,624	1,646,241	1,651,065	1,562,222	(5)
410100	OVERTIME	1,048	0	0	0	0	
410500	PENSION CONTRIBUTION	147,477	164,747	199,182	196,022	0	(100*)
410700	FICA/MEDICARE	118,332	119,138	126,011	131,987	120,591	(9)
411100	LIFE INSURANCE	2,585	2,672	3,078	2,944	3,512	19
411200	MEDICAL INSURANCE	303,300	470,475	452,400	468,866	565,500	21
411500	SERVICE RECOGNITION	21,072	18,668	16,363	16,363	14,130	(14)
	35593511 Total:	**2,164,995**	**2,358,324**	**2,443,275**	**2,467,247**	**2,265,955**	**(8)**

35593512 DPL - OPERATING EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
411300	TO EMPL BENEFITS-UNEMPLOYMENT	2,652	1,344	1,332	1,332	1,056	(21)
420100	ADVERTISING	311	712	500	0	500	100*
420200	PRINTING AND BINDING	533	0	300	0	300	100*
421000	SERVICE TO MAINT BUILDINGS	0	0	500	0	500	100*
421300	SERV-OFFICE EQUIPMENT	26,229	20,437	20,000	0	20,000	100*
423000	GENERAL FUND IT SERVICES	38,364	39,000	40,116	40,116	36,684	(9)
423300	TELEPHONE	12,399	15,756	15,000	0	15,000	100*

35 LIBRARY FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
351	**LIBRARY OPERATIONS**						
35593512	**DPL - OPERATING EXPENSES**						
423901	BANKING SERVICE CHARGES	129	232	150	0	150	100*
424000	TRAINING SCHOOL EXPENSES	539	127	0	0	0	
424100	CONFERENCES & TRAVEL	10,080	7,072	15,000	0	15,000	100*
424350	GENERAL FUND FIXED ALLOCATION	0	92,904	124,872	124,872	108,864	(13)
424500	POSTAGE	11,353	6,731	8,000	0	8,000	100*
424700	COMPUTER SOFTWARE	38,826	42,113	40,000	0	40,000	100*
425000	GENERAL FUND ADMIN FEE	97,584	0	0	0	0	
427100	TEMP AGENCY SERVICES	0	5,359	500	5,000	500	(90)
427200	TUITION REIMBURSEMENT	0	1,314	4,000	0	4,000	100*
428000	PROFESSIONAL SERVICES	50,879	25,231	40,000	12,000	40,000	>100*
428400	MEMBERSHIP FEES	50,337	53,095	57,000	57,000	57,000	
432000	MATERIALS - BUILDINGS	0	0	500	0	500	100*
433010	PNG GRANT EXPENSE	12,210	15,593	0	0	0	
433015	PER CAPITA GRANT EXPENSE	95,153	95,774	103,250	103,250	103,250	
433020	OTHER LIBRARY GRANT EXPENSE	4,103	6,009	75,000	50,000	75,000	50
434500	OFFICE SUPPLIES	29,960	20,711	25,000	30,000	25,000	(17)
441504	GENERAL FUND PURCHASING	12,384	0	0	0	0	
442300	RISK MANAGEMENT INSURANCE	78,576	76,896	71,484	71,484	95,724	34
442900	TRANSFER TO CAPITAL FUND	197,800	0	0	0	0	
449900	SMALL CAPITAL ITEMS	23,957	28,211	30,000	7,000	30,000	>100*
455100	LEASE PAYMENT	0	0	584,583	584,583	589,583	1
455300	BUILDING LEASE PAYMENT	575,004	575,004	0	0	0	
	35593512 Total:	**1,369,362**	**1,129,625**	**1,257,087**	**1,086,637**	**1,266,611**	**17**
35593515	**DPL - OPERATING EXPENSES**						
458000	BOOKS & PERIODICALS	249,022	276,568	245,000	260,000	245,000	(6)
458100	LOST OR DAMAGED BOOKS	0	1,366	3,000	1,600	3,000	88
	35593515 Total:	**249,022**	**277,934**	**248,000**	**261,600**	**248,000**	**(5)**
	LIBRARY OPERATIONS TOTAL:	**3,783,379**	**3,765,883**	**3,948,362**	**3,815,484**	**3,780,566**	**(1)**
	Fund Revenue TOTAL:	**4,079,926**	**3,872,897**	**3,897,252**	**4,077,307**	**4,165,342**	
	Fund Expense TOTAL:	**3,783,379**	**3,765,883**	**3,948,362**	**3,815,484**	**3,780,566**	
	SURPLUS (DEFICIT):	**296,547**	**107,014**	**(51,110)**	**261,823**	**384,776**	

58 LIBRARY CAPITAL

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
580	**LIBRARY CAPITAL**						
5859580	**LIBRARY CAPITAL REVENUES**						
306709	TRANSFER FROM LIBRARY	197,800	0	0	0	0	
307101	INTEREST INCOME	1,337	619	800	800	800	
307141	INVESTMENT INCOME	475	1,265	1,400	1,400	1,400	
308826	DECATUR LIBRARY FOUNDATION	0	0	250,000	250,000	250,000	
	5859580 Total:	**199,612**	**1,884**	**252,200**	**252,200**	**252,200**	**0**
	LIBRARY CAPITAL TOTAL:	**199,612**	**1,884**	**252,200**	**252,200**	**252,200**	**0**

58 LIBRARY CAPITAL	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
582 LIBRARY CAPITAL PROJECTS						
58595826 LIBRARY CAPITAL PROJECTS						
451500 OFFICE EQUIPMENT	0	0	250,000	250,000	250,000	
58595826 Total:	**0**	**0**	**250,000**	**250,000**	**250,000**	**0**
LIBRARY CAPITAL PROJECTS TOTAL:	**0**	**0**	**250,000**	**250,000**	**250,000**	**0**
Fund Revenue TOTAL:	**199,612**	**1,884**	**252,200**	**252,200**	**252,200**	
Fund Expense TOTAL:	**0**	**0**	**250,000**	**250,000**	**250,000**	
SURPLUS (DEFICIT):	**199,612**	**1,884**	**2,200**	**2,200**	**2,200**	

59 LIBRARY TRUST FUNDS

590 DECATUR PUBLIC LIBRARY TRUSTS

5959590 DPL TRUST FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
307103	INTEREST INC - CANTONI	557	109	165	165	165	
307104	INTEREST INC - MEYERS	1,250	212	325	325	325	
307142	INTEREST - DONATIONS	254	51	75	75	75	
308805	CONTRIBUTIONS	5,942	4,065	30,000	30,000	30,000	
	5959590 Total:	**8,003**	**4,437**	**30,565**	**30,565**	**30,565**	**0**
	DECATUR PUBLIC LIBRARY TRUSTS TOTAL:	**8,003**	**4,437**	**30,565**	**30,565**	**30,565**	**0**

59 LIBRARY TRUST FUNDS

592 DPL-MEYER TRUST

59595922 TRUST MEYER EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
428000	PROFESSIONAL FEES	0	0	5,000	5,000	5,000	
431600	ARCHIVAL SUPPLIES	0	2,477	5,000	5,000	5,000	
448600	TRANSFER TO LIBRARY FUND	24,824	25,994	28,000	28,000	28,000	
449900	SMALL CAPITAL ITEMS	987	0	5,000	5,000	5,000	
458000	BOOK AND PERIODICALS	1,534	5,996	5,000	5,000	5,000	
	59595922 Total:	**27,345**	**34,467**	**48,000**	**48,000**	**48,000**	**0**
	DPL-MEYER TRUST TOTAL:	**27,345**	**34,467**	**48,000**	**48,000**	**48,000**	**0**

59	LIBRARY TRUST FUNDS	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
594	**DPL-MEMORIALS**						
59595942	**TRUST MEMORIAL EXPENSES**						
458000	BOOKS & PERIODICALS	5,255	5,625	60,000	60,000	60,000	
	59595942 Total:	**5,255**	**5,625**	**60,000**	**60,000**	**60,000**	**0**
	DPL-MEMORIALS TOTAL:	**5,255**	**5,625**	**60,000**	**60,000**	**60,000**	**0**
	Fund Revenue TOTAL:	**8,003**	**4,437**	**30,565**	**30,565**	**30,565**	
	Fund Expense TOTAL:	**32,600**	**40,092**	**108,000**	**108,000**	**108,000**	
	SURPLUS (DEFICIT):	**(24,597)**	**(35,655)**	**(77,435)**	**(77,435)**	**(77,435)**	

90 FIRE PENSION FUND

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P

900 FIRE PENSION

9047900 FIRE PENSION FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
306600	PAYROLL DEDUCTIONS	884,903	847,833	960,000	960,000	960,000	
306702	GENERAL FUND PENSION CONTR	5,632,583	6,038,678	6,141,548	6,141,548	6,191,548	1
307101	INTEREST INCOME	182,339	1,765	0	0	0	
307136	STOCK INCOME	1,137,740	1,113,228	0	0	0	
307141	INVESTMENT INCOME	530,505	710,736	3,660,000	600,000	3,660,000	>100*
307301	INVESTMENT TRADES	1,803,678	2,170,767	0	0	0	
308899	MISCELLANEOUS INCOME	2,455	226	0	0	0	
	9047900 Total:	**10,174,203**	**10,883,233**	**10,761,548**	**7,701,548**	**10,811,548**	**40**

90479002 FIRE PENSION- OP EXPENSES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISC EXPENSE	352	260	0	0	0	
423801	ACCOUNTING SERVICES EXTERNAL	25,776	31,914	36,400	36,400	36,400	
424100	CONFERENCES & TRAVEL	525	0	1,500	0	1,500	100*
424350	GENERAL FUND FIXED ALLOCATION	0	25,380	25,692	25,692	30,216	18
424500	POSTAGE	1,019	1,160	1,200	0	1,200	100*
424600	LEGAL SERVICES	1,600	1,600	6,000	0	6,000	100*
425000	GENERAL FUND ADMIN FEE	24,192	0	0	0	0	
425300	RECORDING FEES	8,000	8,000	8,000	8,000	8,000	
425400	FISCAL AGENT FEES	170,253	185,488	192,000	192,000	192,000	
426600	PHYSICAL EXAM FEES	0	600	1,200	0	1,200	100*
443500	PENSION PAYMENTS	8,140,695	8,674,312	9,852,000	9,852,000	9,852,000	
447000	REFUND OF PENSIONS	8,572	0	0	0	0	
447600	SECRETARY EXPENSES	4,800	4,800	4,800	4,800	4,800	
	90479002 Total:	**8,385,784**	**8,933,514**	**10,128,792**	**10,118,892**	**10,133,316**	**0**

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
FIRE PENSION	**TOTAL:**	**18,559,987**	**19,816,747**	**20,890,340**	**17,820,440**	**20,944,864**	**<(100*)**
	Fund Revenue TOTAL:	**10,174,203**	**10,883,233**	**10,761,548**	**7,701,548**	**10,811,548**	
	Fund Expense TOTAL:	**8,385,784**	**8,933,514**	**10,128,792**	**10,118,892**	**10,133,316**	
	SURPLUS (DEFICIT):	**1,788,419**	**1,949,719**	**632,756**	**(2,417,344)**	**678,232**	

91 POLICE PENSION FUND

910 POLICE PENSION

9146910 POLICE PENSION FUND REVENUES

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
306600	PAYROLL DEDUCTIONS	1,271,107	1,248,556	1,454,483	1,454,483	1,454,483	
306702	GENERAL FUND PENSION CONTR	4,990,829	4,849,182	5,577,708	5,477,708	5,477,708	
307101	INTEREST INCOME	314,616	2,324	0	0	0	
307135	OTHER INCOME - BOND FUND	517	296,430	0	0	0	
307136	STOCK INCOME	1,306,010	1,135,663	0	0	0	
307141	INVESTMENT INCOME	899,244	1,144,926	5,000,000	700,000	5,000,000	>100*
307301	INVESTMENT TRADES	2,430,394	2,808,587	0	0	0	
308899	MISCELLANEOUS INCOME	100	0	0	0	0	
	9146910 Total:	**11,212,817**	**11,485,668**	**12,032,191**	**7,632,191**	**11,932,191**	**56**

91469102 POLICE PENSION- OP EXP

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
408899	MISC EXPENSE	527	910	0	0	0	
423801	ACCOUNTING SERVICES EXTERNAL	23,526	26,270	36,400	36,400	36,400	
424100	CONFERENCES & TRAVEL	1,211	0	2,400	2,000	2,400	20
424350	GENERAL FUND FIXED ALLOCATION	0	28,476	28,548	28,548	32,136	13
424500	POSTAGE	1,087	1,287	1,200	1,100	1,200	9
424600	LEGAL SERVICES	21,168	15,213	60,000	9,000	60,000	>100*
425000	GENERAL FUND ADMIN FEE	27,168	0	0	0	0	
425300	RECORDING FEES	8,000	8,000	8,000	8,000	8,000	
425400	FISCAL AGENT FEES	267,079	272,713	300,000	300,000	300,000	
426600	PHYSICAL EXAM FEES	5,030	0	6,000	0	6,000	100*
428400	MEMBERSHIP FEES	795	795	800	0	800	100*
442301	FIDUCIARY INSURANCE	11,504	11,395	12,000	13,000	12,000	(8)
443500	PENSION PAYMENTS	8,237,122	8,583,530	9,552,000	9,552,000	9,552,000	
447000	REFUND OF PENSIONS	217,782	54,315	100,000	170,000	100,000	(41)
447600	SECRETARY EXPENSES	6,000	4,500	6,000	0	6,000	100*
	91469102 Total:	**8,827,999**	**9,007,404**	**10,113,348**	**10,120,048**	**10,116,936**	**0**

	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Finance	% vs 2021P
POLICE PENSION TOTAL:	**20,040,816**	**20,493,072**	**22,145,539**	**17,752,239**	**22,049,127**	**<(100*)**
Fund Revenue TOTAL:	**11,212,817**	**11,485,668**	**12,032,191**	**7,632,191**	**11,932,191**	
Fund Expense TOTAL:	**8,827,999**	**9,007,404**	**10,113,348**	**10,120,048**	**10,116,936**	
SURPLUS (DEFICIT):	**2,384,818**	**2,478,264**	**1,918,843**	**(2,487,857)**	**1,815,255**	

APPENDIX "A" – ALLOCATION OF REMAINING 2021 AND ENTIRETY OF 2022 AMERICAN RESCUE PLAN FUNDS

On August 2, 2021, the Decatur City Council made detailed project and expenditure decisions allocating $14.8 million of ARP monies received in May from the U.S. Treasury. This Appendix takes the next step and, if approved, distributes the remaining unallocated balance of $2.1 million in 2021 ARP funds, plus the $16.9 million in 2022 ARP funds. Appendix "A" displays recommended allocations for this $19 million aggregate in two ways: 1) distribution into ARP eligible categories vs. revenue replacement expenditures; and 2) distribution by expenditure type: external applicants, public safety, other one-time internal city expenses.

During the August 2nd ARP allocation discussion, the City Council expressed a strong desire to use remaining 2021 ARP funding to support one-time public safety costs because: a) some one-time public safety needs are eligible for ARP funding, b) the recent uptick in crime throughout the United States warrants an emphasis on one-time law enforcement funding, and c) use of ARP funds for one-time law enforcement technology enhancements aligns with the City Council's overall goals and objectives [Council Priority #4]. So, an allocation by expenditure type is provided here, formatted to separately group public safety ARP expenditures distinct from other recommended ARP expenditures (referenced to item numbers below). ***No*** expenditure allocations recommended in this Appendix "A" are included yet in the City Manager's Recommended budget for FY 2022. Once the City Council approves a final allocation and distribution of ARP funds, they will all be incorporated into different parts of the FY 2022 budget as their expenditure type requires.

DISTRIBUTION BY DIRECT A.R.P. ELIGIBILTY VS. GENERAL GOVERNMENT FUNDING THROUGH REVENUE REPLACEMENT:

(1) Directly ARP Eligible as per U.S. Treasury Department rules:	$16,561,700
(2) General Government funding through revenue replacement:	$ 2,438,300

TOTAL	$19,000,000

DISTRIBUTION BY EXPENDITURE FUND TYPE

(3) External applicants	$ 2,242,700
(4) Public Safety	$ 2,540,000
(5) Other One-time internal city expenses (paid direct)	$14,217,300

TOTAL	$19,000,000

Individual project/program details follow on the next pages of this Appendix "A" comprising $19 million.

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CATEGORY	2021	2022	2023	2024	2025	5-Yr. Total
FUNDING FOR EXTERNAL APPLICANTS						
1. Assist with civic leadership program managed and funded mostly by others (YLI/SIMP, etc.){1}{3}	-0-	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$200,000
2. African American Cultural & Genealogical Museum {1}{3}	$25,000	-0-	-0-	-0-	-0-	$ 25,000
3. Millikin Univ./SONA/Community Environmental Council {1}{3}	$ 5,700	-0-	$ 6,000	-0-	$ 6,000	$ 17,700
4. Contractual payments to non-profit partners to rehab. buildings {1}{3}	-0-	$1,000,000	$ 500,000	$ 500,000	-0-	$2,000,000
FUNDING FOR POLICE EQUIPMENT/SOFTWARE						
1. LexisNexis Online Citizen Reporting System {1}{4}	-0-	$15,000	$15,000	$15,000	$15,000	$ 60,000
2. PowerDMS to provide Cloud-based document assembly {2}{4}	-0-	$ 60,000	-0-	-0-	-0-	$ 60,000
3. GrayKey, to access locked cell phones in criminal investigations {2}{4}	-0-	$46,000	$46,000	$46,000	$46,000	$184,000
4. Two(2) FLIR devices to locate missing persons & fleeing suspects {2}{4}	-0-	$ 5,000	-0-	-0-	-0-	$ 5,000

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CATEGORY	2021	2022	2023	2024	2025	5-Yr. Total
FUNDING FOR POLICE EQUIPMENT/SOFTWARE (cont'd)						
5. Two(2) drones for outdoor use & one (1) drone for indoor use {2}{4}	-0-	$ 42,000	-0-	-0-	-0-	$ 42,000
6. Covert HD cameras & thermal Binoculars {2}{4}	-0-	$ 10,000	-0-	-0-	-0-	$ 10,000
7. Addition of more Flock cameras plus maintenance on existing Flock cameras {2}{4}	-0-	$250,000	$250,000	$250,000	$250,000	$1,000,000
8. Additional data storage for body-worn cameras & Flock cameras {1}{4}	$79,000	-0-	-0-	-0-	-0-	$ 79,000
9. Two forensic work stations {2}{4}	-0-	$ 30,000	-0-	-0-	-0-	$ 30,000
10. FARO Laser camera {2}{4}	-0-	$ 40,000	-0-	-0-	-0-	$ 40,000
FUNDING FOR OTHER PUBLIC SAFETY EXPENSES						
1. Advertising & recruitment video to attract more new officers {2}{4}	-0-	$ 60,000	$ 40,000	$ 40,000	$ 40,000	$180,000
2. Hazard pay signing bonus for public safety employees {1}{4}	$250,000	-0-	-0-	-0-	-0-	$250,000
3. Police recruits' sign-on incentives{2}{4}	-0-	$120,000	$120,000	$120,000	$120,000	$480,000

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CATEGORY	2021	2022	2023	2024	2025	5-Yr. Total
FUNDING FOR OTHER PUBLIC SAFETY (cont'd)						
4. Other drug, weapons and related intervention programs (TBD) {1}{4}	-0-	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$120,000
FUNDING FOR OTHER INTERNAL CITY EXPENSES PAID DIRECT						
1. Communications consultant to assist with city messaging {1}{5}	$ 5,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$145,000
2. COVID public health reserve (PPE, vaccine incentives, med. tests, etc.){1}{5}	$53,000	$ 53,000	$ 53,000	$ 53,000	$ 53,000	$265,000
3. Building Rehab. in qualified tracts{1}{5}	-0-	$1,500,000	$1,500,000	$1,500,000	$500,000	$5,000,000
4. Bldg. Demo/Debris Removal{1}{5}	-0-	$ 500,000	$1,000,000	$ 500,000	-0-	$2,000,000
5. Water Capital {1}{5}	-0-	$4,000,000	-0-	-0-	-0-	$4,000,000
6. Sewer Capital {1}{5}	-0-	$2,000,000	-0-	-0-	-0-	$2,000,000
7. Replacement Revenue Transfer to Motor Fuel Tax Funds {2}{5}	-0-	$ 407,300	-0-	-0-	-0-	$ 407,300
8. Maker Space/Training Improvements on 2nd floor of the Library {1}{5}	-0-	$ 400,000	-0-	-0-	-0-	$ 400,000
TOTALS	**$417,700**	**$10,653,300**	**$3,645,000**	**$3,139,000**	**$1,145,000**	**$19,000,000**

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NOTES:

Contributions to water and sewer capital projects could make it possible to scale-back a scheduled automatic increase in water and sewer user rates in May, 2022 that would otherwise exceed five percent (5%) due to recent and rapid growth in the rate of inflation. Water Fund projects are favored for ARP over Sewer Fund projects because staff has determined that it makes more sense to pursue IEPA low-interest loan funding for sewer projects than for water capital projects during this five year planning horizon.

The use of ARP funds for building demolition, related land acquisition for land clearing, and debris removal is intended to keep about $2 million available for these purposes (along with grants and other outside funding) until well into 2023, after which the City Council will need to identify another dedicated source for this expense category.

In August, the City Council "pre-committed" to spend $5 million on building rehab from 2022 ARP proceeds, in addition to the $2 million allocated from 2021 ARP proceeds. This recommended allocations go beyond this commitment by $2 million because it anticipates that the city will need to contract directly with local non-profits to accomplish certain specialized rehab projects.

ARP requests that are not recommended for funding:

1. Decatur Park District — This organization's request is for a general government subsidy of routine operations; the Park District has received substantial ARP funding for the Airport
2. Greenwood Area Neighborhood — This organization's requests are routine Public Works items that can be funded from PW budget
3. Alan Duesterhaus/Millikin Heights — This organization's requests are already eligible w/ approved neighborhood revitalization funds included in this Appendix
4. Jason Butterick/Clokey Park — This organization's requests are already eligible w/ approved neighborhood revitalization funds included in this Appendix
5. DOVE for a parking lot — The city will demolish the clear the site and turn it over to DOVE for them to build the lot
6. Prairieland Service Corporation, Inc. — This organization's request is better handled by the county; and they have tentatively agreed to fund

APPENDIX B – VEHICLE REPLACEMENT LIST

Planned carryover vehicles that were ordered in 2021 and are projected to not be delivered in 2021:

2021 CARRY OVER VEHICLES				
Line	Department	Description	Cost	Quantity
1	PW Water	Ford F150	$24,335	1
2	PW Water	Ford F150	$24,610	1
3	PW Water	Water Excavator	$377,902	1
4	PW Water	Elect. Van- Ford Transit	$26,970	1
5	Econ & Comm.Dev.	Ford F150 Ext.Cab 4x4's	$53,660	2
6	PW Water	International Dump Truck	$126,478	1
7	PW	International Dump Truck	$304,888	2
8	PW	International Dump Truck	$160,667	1
9	PW	Vactor Sewer Truck	$394,693	1
10	PW	Vactor Sewer Truck	$324,193	1
11	PW	Tymco Sweeper	$301,958	1
12	PW	Ford F350 Service Truck	$49,298	1
13	Police	Ford Interceptors	$203,480	4
14	Police	Twin Turbo Interceptors	$111,490	2
15	Police	Ford Interceptors	$303,270	6
		Total =	**$2,787,892**	

The proposed FY 2022 vehicle replacement list is presented below. It includes 33 vehicles:

FY 2022 PROPOSED VEHICLE REPLACEMENT PLAN					
Line	**Dept.**	**Year**	**Miles/Hours**	**Description of Vehicle to be Replaced**	**Estimated Cost**
1	Police	2016	115,409	Ford Interceptor	$55,000
2	Police	2017	109,681	Ford Interceptor	$55,000

3	Police	2016	126,900	Ford Interceptor	$55,000
4	Police	2016	117,194	Ford Interceptor	$55,000
5	Police	2017	108,400	Ford Interceptor	$55,000
6	Police	2017	112,543	Ford Interceptor	$55,000
7	Econ & Comm Dev.	2005	125,113	Ford Ranger Pickup	$35,000
8	PW	2007	64,300	Ford F-150 Pickup Truck	$35,000
9	PW	2009	7741 Hrs.	International Single Axle Dump Truck Snow	$170,000
10	PW	2006	13,419	Pro-Patch Asphalt Machine	$170,000
11	PW	2004	6075 Hrs.	International Tandem Axle Dump Truck Snow	$190,000
12	PW	2006	10,303	International Single Axle Dump Truck Snow	$170,000
13	PW	2007	5689 Hrs.	Elgin Street Sweeper	$315,000
14	PW	1999	4955 Hrs.	Gradall G3WD E-Series	$475,000
15	PW	2006	5240 Hrs.	Loader Cat 924 GZ	$160,000
16	PW	New		PCMS 1210 Message Board	$15,500
17	PW	New		PCMS 1210 Message Board	$15,500
16	PW	2005	104,233	Chevy Impala	$35,000
16	PW	2012	1545 Hrs.	Kubota M9540 W/side and rear flail mowers	$50,000
17	PW	2006	8256 Hrs.	Loader Cat 924 GZ	$160,000
18	PW	2006	7823 Hrs.	International Single Axle	$170,000
19	PW	1998	7483 Hrs.	International Bucket Truck	$220,000
20	PW	2010	3,079	Diamond Mower Attch.	$45,000
21	PW	2002	2943 Hrs.	Ford F-450 Bucket Truck	$140,000
22	PW	2006	118,029	Ford F-250 Utility Bed Truck	$60,000
23	PW Water	2000	3589 Hrs.	Ford F450, Flat Stake Bed	$75,000
24	PW Water	2000	3541 Hrs.	International Tandem Axle Dump Truck Snow	$190,000

25	PW Water	2007	95,637	Ford F-150 Pickup Truck	$37,000
26	PW Water	2002	2278 Hrs.	Arrow-Master Pavement Breaker	$100,000
27	PW Water	1999	8125 Hrs.	Ford F450, Utility Bed	$125,000
28	PW Water	2002	53,900	Ford F150 Ext Cab 4wd	$32,000
29	PW Water	2007	50,391	Ford F150 Reg Cab 4wd	$30,000
30	PW Water	2008	38,484	Ford Escape SUV	$30,000
				Total =	**$3,580,000**